

A satellite with two large solar panel arrays is shown in space, orbiting Earth. The Earth's horizon is visible on the left side of the frame, showing a blue and white atmosphere against the blackness of space. The satellite is positioned in the upper right quadrant, with its solar panels extending outwards.

CAPITAL MARKETS UPDATE

May 2026

| | <i>Presenter</i> | <i>Page</i> | |
|------------|----------------------------------|---------------------------------------|-----|
| 1 | KEY INVESTMENT HIGHLIGHTS | Marco R. Fuchs | 3 |
| 2 | MARKET OVERVIEW | Dr. Markus Moeller | 16 |
| 3 | BUSINESS OVERVIEW | | 29 |
| 3.1 | SPACE SYSTEMS | Chiara Pedersoli & Oliver Salisch | 30 |
| 3.2 | ACCESS TO SPACE | Ulrich Scheib & Dr. Stefan Brieschenk | 46 |
| 3.3 | DIGITAL | Dr. Arne Gausepohl | 61 |
| 4 | STRATEGY | Marco R. Fuchs | 69 |
| 5 | GOVERNANCE & ESG | Daniela Schmidt | 83 |
| 6 | FINANCIALS | Dr. Tim Tecklenburg | 88 |
| 7 | Q&A | | 107 |
| 8 | APPENDIX | | 108 |

A large satellite with multiple solar panel arrays is shown in orbit above the Earth's surface. The satellite is white and metallic, with several large, rectangular solar panels extending from its body. The Earth's surface is visible below, showing a mix of land and clouds.

1 KEY INVESTMENT HIGHLIGHTS



Marco R. Fuchs
Chief Executive Officer

A EUROPEAN SPACE CHAMPION

EUROPE'S LEADING PURE-PLAY SPACE PRIME WITH OWNER-MANAGED LONG-TERM PERSPECTIVE



Scale & Visibility

Scale

€1.2_{bn}

2025A Total Operating Performance⁽ⁱ⁾

Growth Visibility

€3.4_{bn}

Q1 2026A Order Backlog^(a)

Demand Momentum

~€20_{bn}

Pipeline^(b)

Profitable Growth

Strong Growth

21%

2024A-2025A Total Operating Performance growth

Profitability

€126_m

2025A Adj. EBITDA^(c)

Highly Cash Generative

81%

2025A FCF Conversion^(d)



End-to-End

Integrated solutions provider across entire space value chain



Space Heritage

30+ years of track record as a space prime



Technology Leadership

ESA recognized large system integrator / "L-class" science mission contractor status



Total Operating Performance is defined as the sum of revenue, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income

(a) Order backlog is defined as the portion of the contract price for a contracted project for which revenue has not yet been recognized

(b) Pipeline defined as the sum of active sales opportunities where the estimated total probability of winning equals or exceeds 50%

(c) Represents EBITDA adjusted for transformation costs, project disruptions, impairment losses and reversals (intangibles and property, plant, and equipment), transaction costs and other non-recurring items

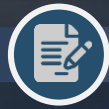
(d) Free Cash Flow conversion is defined as (Adjusted EBITDA - CapEx) / Adjusted EBITDA. CapEx refers to payments made for investments in intangible assets, property, plant and equipment and other financial assets

WITH A STRONG GERMAN HERITAGE

CONTINUOUS GROWTH SUPPORTED BY LONG-TERM STRATEGIC HORIZON



1981 *Christa Fuchs ownership*



2001 *IPO led by Marco Fuchs*



2023 *Partnership with KKR*



OHB then...



OHB today...



20%+

Total Operating Performance
CAGR (2001-2025)^(a)

(a) Based on historical data extracted from the Company's financial statements, which may not be directly comparable over time due to, among other things, changes in accounting policies, reporting perimeter or classification of items

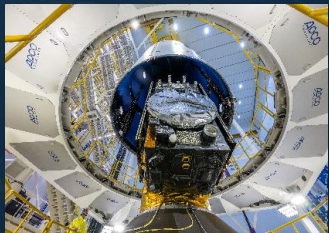
OHB TODAY: A SCALED SPACE COMPANY



Space Systems

Satellite and spacecraft development, integration and mission delivery across all domains, orbits and applications

Key Programs



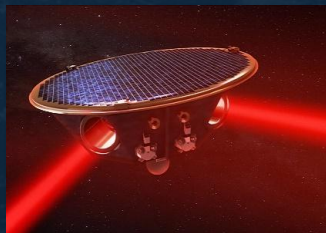
Galileo



MTG



SAR-Lupe



LISA



Access To Space

Germany's leading industrial partner to Ariane, provider of Spaceport services, supplier to US launchers, and developer of launch services

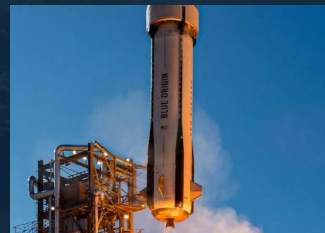
Key Programs



Ariane 6



European Offshore Spaceport



Key US Launch Providers



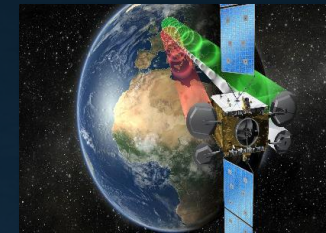
RFA Launch Service



Digital

Ground systems and satellite operations, with AI-enabled data processing, cybersecurity, and downstream Earth observation services

Key Programs



Heinrich Hertz



Data Analytics



SATCOMBw3



Satellite Operations

Source: Company Management

(a) Percentages shown are calculated based on the sum of the three segments Space Systems, Access to Space, and Digital, excluding Holding and Consolidation. Total Operating Performance is defined as the sum of revenue, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income

% of 2025A Total Operating Performance^(a)

A EUROPEAN SPACE CHAMPION IN THE RAPIDLY GROWING SPACE ECONOMY



- 1 A European Space Champion** Europe's leading pure-play space prime with strong German heritage
- 2 Structural Market Tailwinds** Exposure to large end-markets with structural long-term growth tailwinds
- 3 Clear Right-to-Win** Multi-decade track record, outstanding technology leadership and deep customer embeddedness
- 4 Scaled Operations** Large European footprint and proven ability to industrialize in line with rapidly growing demand
- 5 Attractive Financial Profile** Profitable growth with record order backlog and strong order pipeline supporting long-term visibility

1 of 3
Large system integrators in Europe for Space Systems

>€100bn / €1.5t
European space & defense demand / total space economy ('35E)

30+
Years of space prime heritage

>65,000m²
Manufacturing area

21% / €3.4bn
2025A Total Operating Performance growth / Q1 2026A Order backlog

Note: European Space demand data figure is comprised of (i) ESA MC 2025 commitments of €22.3bn, for the periods 2026-2028, (ii) EU MFF 2028-2034 Space & Defense budget of €131bn, and (iii) Germany's 2026-2030 Military Space Funding of €35bn. Global Space TAM data estimated for 2035 and derived from World Economic Forum, "Space: The 1.8 Trillion Opportunity for Global Economic Growth", April 2024, in knowledge partnership with McKinsey & Company. Total Operating Performance is defined as the sum of revenue, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income.

LEVERAGING FULL VALUE CHAIN WITH HIGH END-TO-END INTEGRATION



Satellites

Satellite and spacecraft design, payload/component production and systems integration



Launch Access

Launcher structures, launcher tanks and launch infrastructure



Operations

Ground infrastructure, satellite operations and antennas



Downstream Analytics

Data services, AI-based geospatial analytics and cybersecurity



Ability to integrate industry leading technologies and partners



Greater mission assurance / execution control

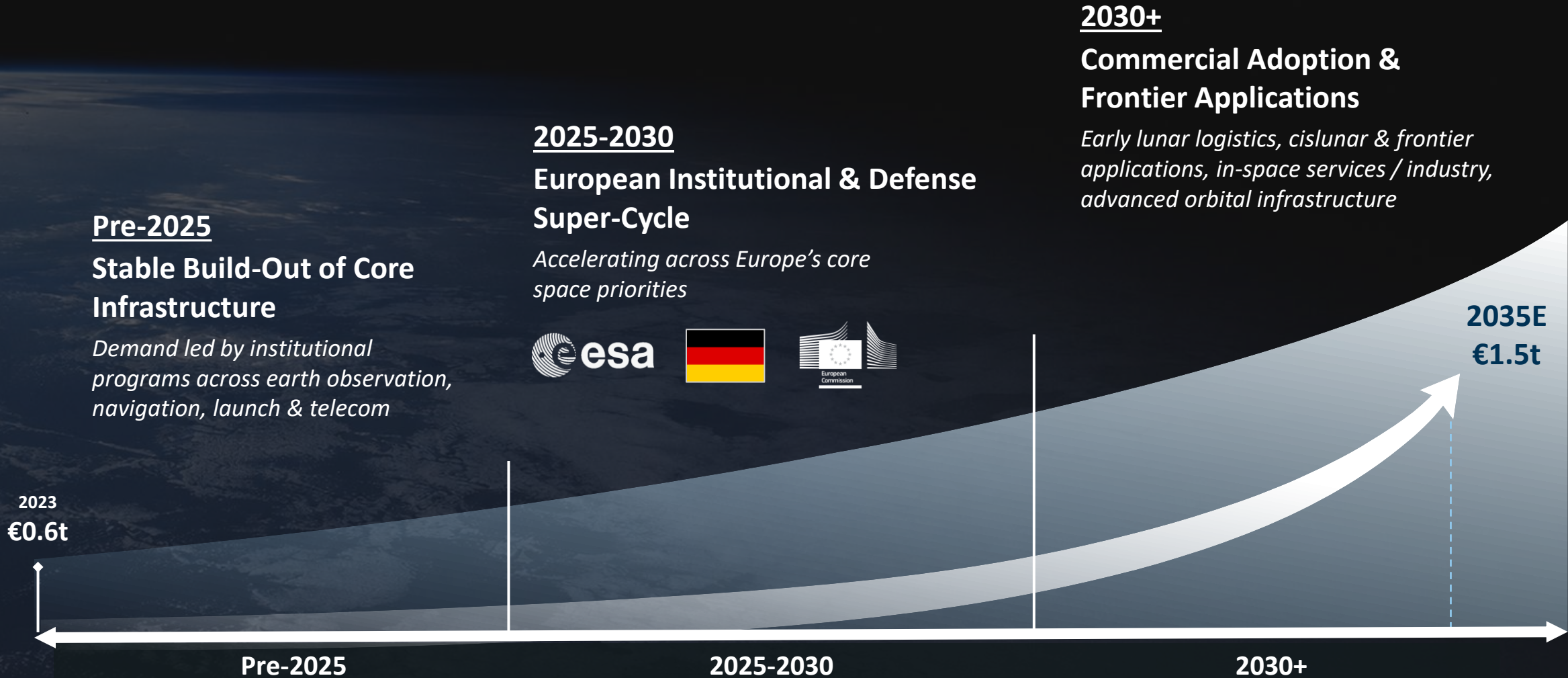


Cross- and up-sell opportunities across the chain



Stickier customer ties and deeper sovereign relevance in dual-use missions

SPACE IS EXPECTED TO ENTER A LONG-CYCLE EXPANSION



Source: World Economic Forum, "Space: The 1.8 Trillion Opportunity for Global Economic Growth", April 2024, in knowledge partnership with McKinsey & Company

GERMAN FOOTPRINT AND INSTITUTIONAL TRACK RECORD SUPPORT RELEVANCE IN SOVEREIGNTY-LED PROCUREMENT



Key Purchasing Criteria



Quest for Sovereignty

HQ / strategic decisions in Germany



Only independent German space prime with mgmt. board / decision rights in Germany

Tech ownership remains in Germany



Germany as home nation customer

Solution Readiness

Long-term delivery track-record



25 years serving the Bundeswehr continuously

Innovative integrator of best-of-breed technology



Ability to select technology best matching customer needs

Full value chain coverage (incl. launch)



Full value chain coverage including launch capabilities in-house (RFA currently in testing)

Customer Intimacy

Recognition as "German" brand



Clear image as a national champion

Longstanding, trusted relationships

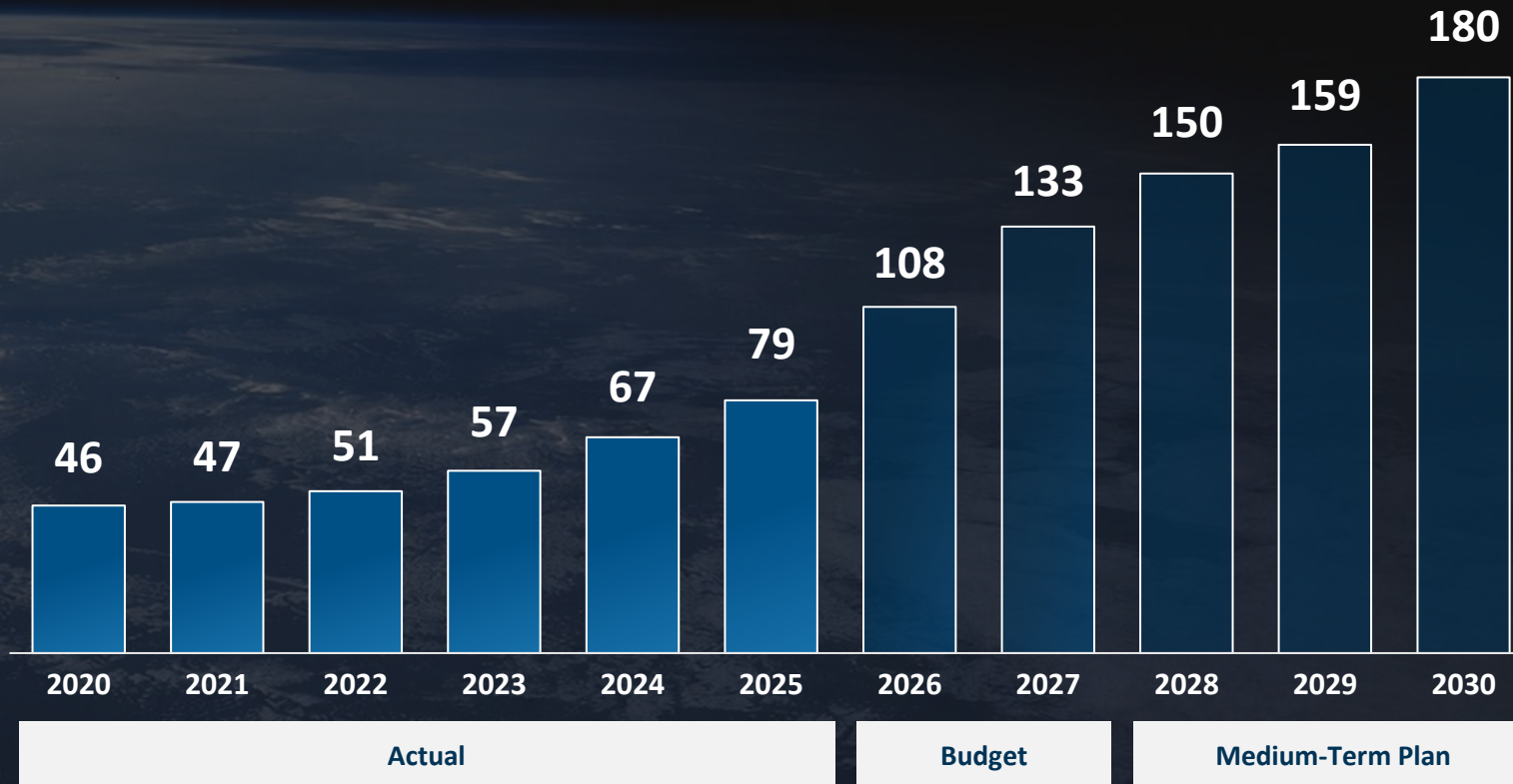


First German MoD projects won in 2001

LATEST GERMAN DEFENSE PLANNING IS TARGETING AROUND €180BN BY 2030



Financial Planning Guidance for German Defense Spending (€bn)^(a)



Supported by Germany's constitutional amendment in 2025 to facilitate a long-term, increased defense spending

Source: German Federal Ministry of Defense (BMVg), "Bundesregierung stellt erste Weltraumsicherheitsstrategie vor," 19 Nov 2025; cabinet document "Eckwerte Bundeshaushalt 2027 und Finanzplan bis 2030"
(a) Kabinettsbeschluss planned for 6 July 2026, years 2023-2027 include the "Sondervermögen Bundeswehr" with years 2023-2025 reflecting actual spend and 2026-2027 reflecting planned amounts

OHB'S RIGHT-TO-WIN: TRUSTED ON MISSION-CRITICAL PROGRAMS BY EUROPE'S KEY INSTITUTIONAL CUSTOMERS



High-value, high-complexity programs in critical use cases are typically entrusted to proven partners...

...OHb's deep institutional relationships span decades, supporting repeat project wins

Galileo
€1.3bn^(a)
 Europe's navigation backbone

EUMETSAT
MTG
€1.3bn^(a)
 Europe's next-generation meteorological infrastructure

BUNDESWEHR
SARah
€816m^(a)
 Sovereign reconnaissance system

esa
LISA
€839m^(a)
 First ever L-class science mission for OHb

16 years
 since 2010
 Repeat European infrastructure missions
 Galileo, Copernicus

16 years
 since 2010
 Repeat weather and climate monitoring missions
 MTG, EPS Sterna

25 years
 since 2001
 Repeat sovereign ISR mandates
 SAR-Lupe, SARah

19 years
 since 2007
 Repeat ESA prime roles
 SmallGEO, PLATO, Hera, LISA

(a) Some volumes shown represent the contract volumes before CCNs (Contract Change Notice)

A BROAD EUROPEAN FOOTPRINT WITH CAPACITY EXPANDING TO SUPPORT THE NEXT PHASE OF GROWTH



18 Locations / 11 Countries

Across key European space hubs



Bremen Expanded (2020)

+700m² cleanroom, +1,350m² labs, and 1,400m² ISO 8 cleanroom / PLATO Hall



OHB's New Bristol Subsidiary (2025)

Introduced to UK's key Space markets



OHB Sweden's New Kista Site (2025)

>2x manufacturing & cleanroom area



OHB Germany's Newly Acquired Electronics Components Manufacturing Plant (2025)

Supporting industrialized satellite production



OHB's New Torino Site (2026)

Capacity for 25-50 satellites per year once fully in operation



~4,000 Headcount

Including ~3,500 engineers & technicians

Additional sites located in Chile & French Guiana



Bremen, Headquarters

★ Adds scalable UK AIT capacity with a 1,112m² cleanroom



Bristol, Spacecraft AIT facility

★ Increases production capacity with 800m² of cleanrooms



Torino, AIT facility

★ Cleanroom production capacity with upgraded facilities



Kista, Cleanroom facility



Augsburg, Launcher infrastructure



Schoeneck, Electronics components



Oberpfaffenhofen, Optics & Science

★ *Recently scaled production footprint*

LEADERSHIP TEAM WITH DEEP PROGRAM EXECUTION EXPERIENCE



Best-in-Class and Committed Management Team...



Marco R. Fuchs
Chief Executive Officer



Dr. Tim Tecklenburg
Chief Financial Officer



Dr. Markus Moeller
Chief Sales Officer



Daniela Schmidt
Chief Legal Officer



Chiara Pedersoli
Head of SPACE SYSTEMS
Germany



Ulrich Scheib
Head of ACCESS TO SPACE



Dr. Arne Gausepohl
Head of DIGITAL



Dr. Kristina Wagner
Chief Technology Officer



Sabine von der Recke
Chief Public Affairs Officer



Oliver Salisch
Head of SPACE SYSTEMS
International / M&A



Dr. Juliane Göke
Chief Human Resources Officer

Years of experience

...With Proven and Repeated Execution



Family-run leadership support continuity, alignment and a long-term strategic horizon



Founding family's long-term vision is complemented by management with aerospace, defense and industrial expertise



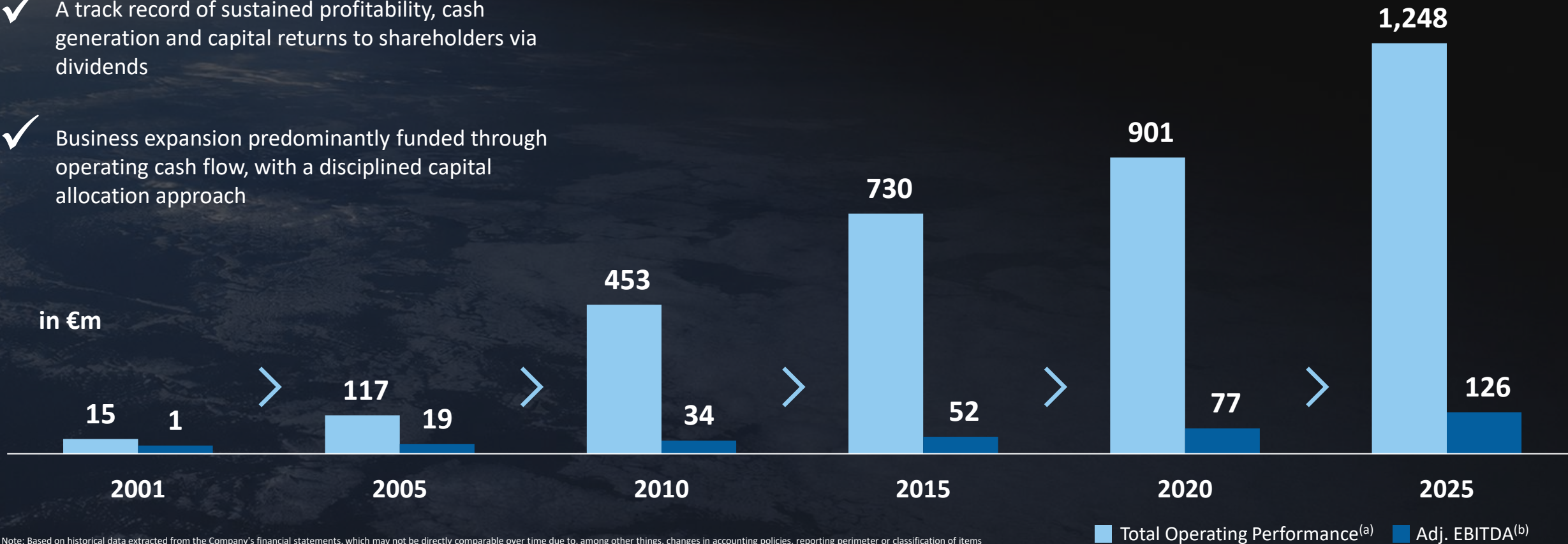
Management structure is designed to support agile decision making and flexibility in execution



Track record in scaling industrial platforms through growth

GROWTH STORY WITH RESILIENT CASH GENERATION

- ✓ Long-term growth with limited sensitivity to broader macro cycles
- ✓ A track record of sustained profitability, cash generation and capital returns to shareholders via dividends
- ✓ Business expansion predominantly funded through operating cash flow, with a disciplined capital allocation approach



Note: Based on historical data extracted from the Company's financial statements, which may not be directly comparable over time due to, among other things, changes in accounting policies, reporting perimeter or classification of items

(a) Total Operating Performance is defined as the sum of revenue, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income

(b) Represents EBITDA adjusted for transformation costs, project disruptions, impairment losses and reversals (intangibles and PP&E), transaction costs and other non-recurring items

2 MARKET OVERVIEW

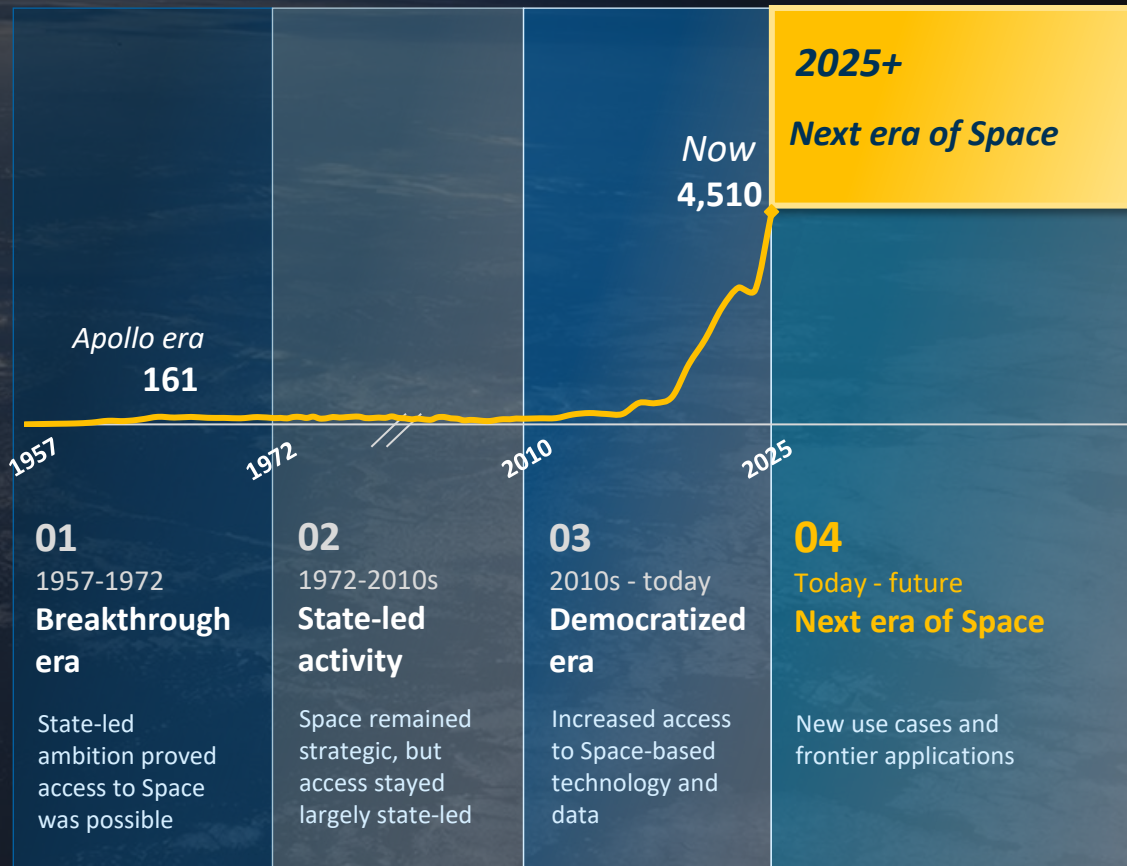


Dr. Markus Moeller
Chief Sales Officer

SPACE ECONOMY IS BECOMING A SCALABLE AND INVESTABLE MARKET



Objects Launched to Space



Space Infrastructure Is Now Reliable Enough to Scale

Dependable launch, satellite, ground infrastructure and data is making space more reliable, repeatable and scalable



Use Cases Are Expanding

The market is shifting toward applications and services that address critical needs across connectivity, climate, security and industrial productivity



OH&B Is Positioned for the Next Phase

OH&B has established capabilities to be successful in this next era of growth

SPACE INFRASTRUCTURE IS SERVING OUR CRITICAL NEEDS



Established Domains



Navigation

GPS, precise timing and location services for critical infrastructure



Satellite Communications

TV, broadband, emergency connectivity and IoT



Earth Observation

Optical and SAR data for agriculture, insurance, reconnaissance and mapping

Emerging Domains



Direct-to-Device Connectivity

Satellite-enabled mobile, broadband, and IoT connectivity



Defense & Security

Secure communications, ISR, PNT, and early warning systems



Weather & Climate Monitoring

Forecasting, disaster response and climate risk assessment

Frontier Growth Domains



Lunar Economy

Lunar logistics, comms, robotics, and surface infrastructure



Compute Capacity

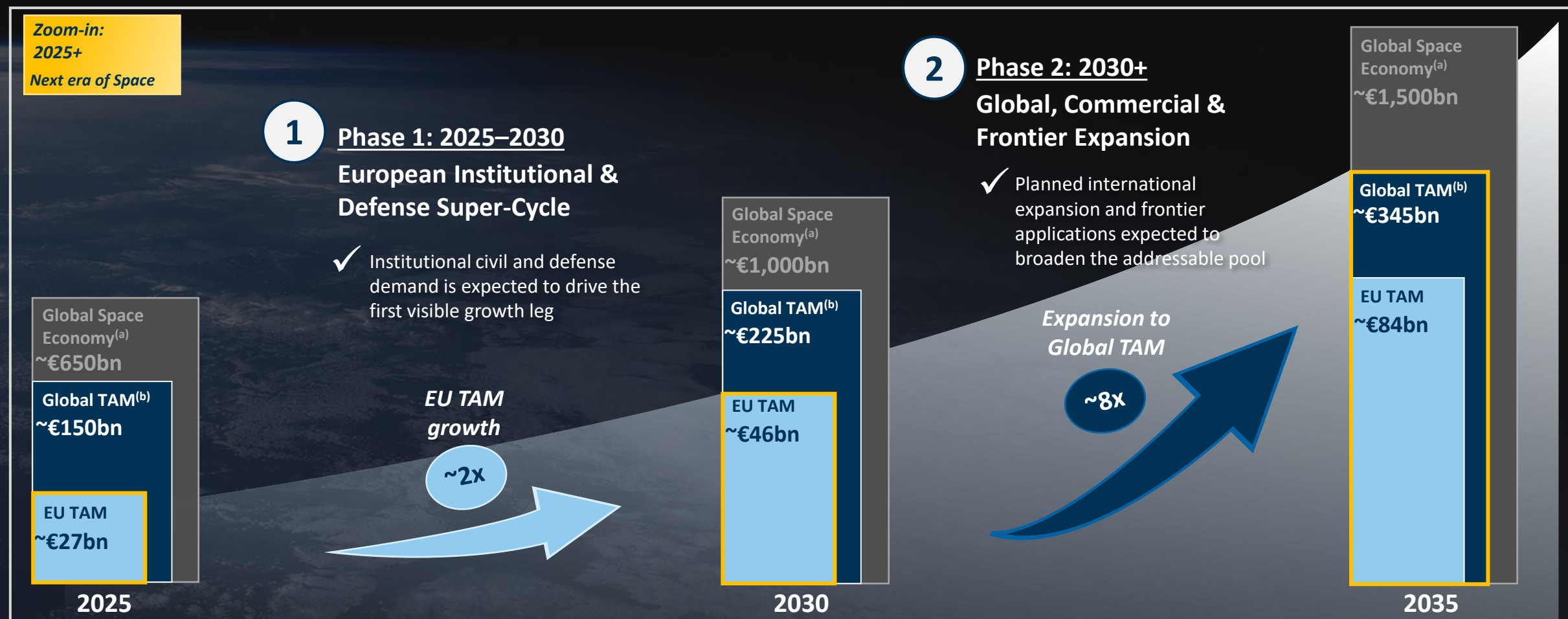
Edge processing and orbital data centers



In-orbit Infrastructure

Space stations, in-orbit servicing, space-based manufacturing

OUR MARKET OUTLOOK IN TWO PHASES: THE SOVEREIGN RAMP-UP FOLLOWED BY GLOBAL EXPANSION



Source: WEF & McKinsey, Space: The \$1.8 Trillion Opportunity for Global Economic Growth (2024); OHB analysis based on market reports, public announcements, WEF & McKinsey (2024)

(a) Global Space Economy TAM includes all economic activity enabled by the Space sector, including second-order services enabled by Space

(b) TAM is defined as Total Addressable Market linked directly to in-space assets (i.e., includes satellites, launch services, downstream services but excludes satellite TV / satellite telephony, etc.)



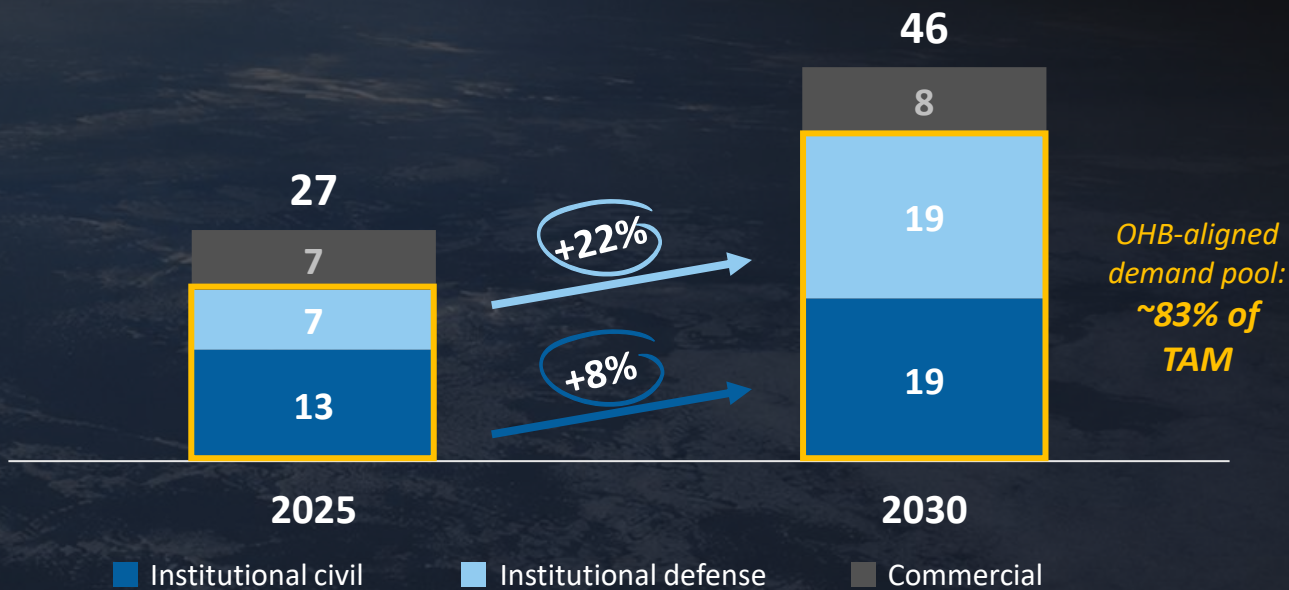
Represents markets expected to be addressable by OHB at each Phase



OH B'S CURRENT FOOTPRINT IS ALIGNED TO EUROPE'S DEMAND POOLS WITH THE FASTEST GROWTH EXPECTATIONS

European Addressable Space Market, 2025-2030E

in €bn , growth rates per year



OH B Exposure Concentrated in Funded Demand Pools

Core exposure today

| | |
|-----------------------|--|
| Institutional Civil | ESA / EU / national agencies EO, navigation, science, exploration |
| Institutional Defense | Bundeswehr / national defense customers Secure comms, early-missile warning, resilience |
| Commercial | Select exposure Launcher components, downstream data / services |

This acceleration is backed by announced ESA, EU, and national funding commitments ★

ESA, EU AND NATIONAL BUDGETS ARE EXPANDING EUROPE'S INSTITUTIONAL SPACE FUNDING BACKDROP



€22bn

ESA 2026-2028
MC25 Budget

**32% budget
increase** vs. MC22



€131bn

EU MFF 2028-2034
Defense & Space

>4x increase from
2021-2027 budget

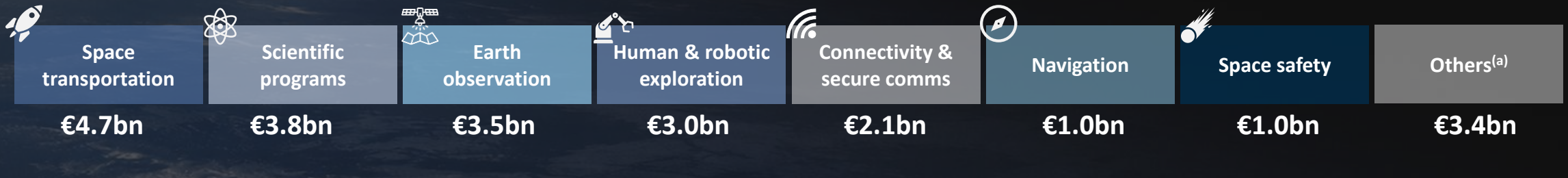
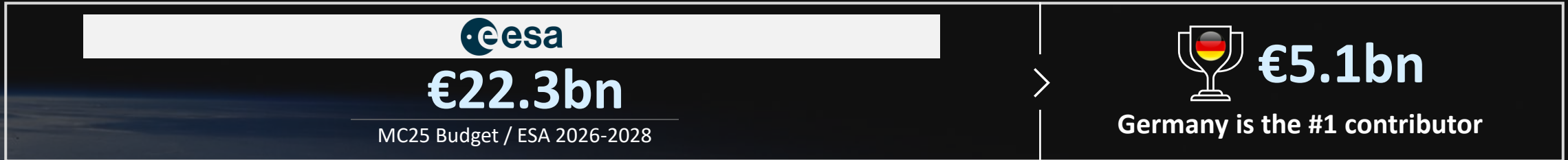


€35bn

Germany 2026-2030
Military Space Funding

Strategic shift in Germany's
approach to Space as a
sovereign technology and
security priority

ESA FUNDING IS CONCENTRATED IN OHB-ALIGNED DOMAINS



Visible pipeline

Ariane 6 and InSpace logistics

LISA Integration UK, LISA GRS

Earth Explorer 11, Copernicus NextGen

Argonaut, ISRU, Moon surface tech

Digital payload development

OpStar, Leo-PNT

Clearspace-1, Ramses, Aurora-D

Various other

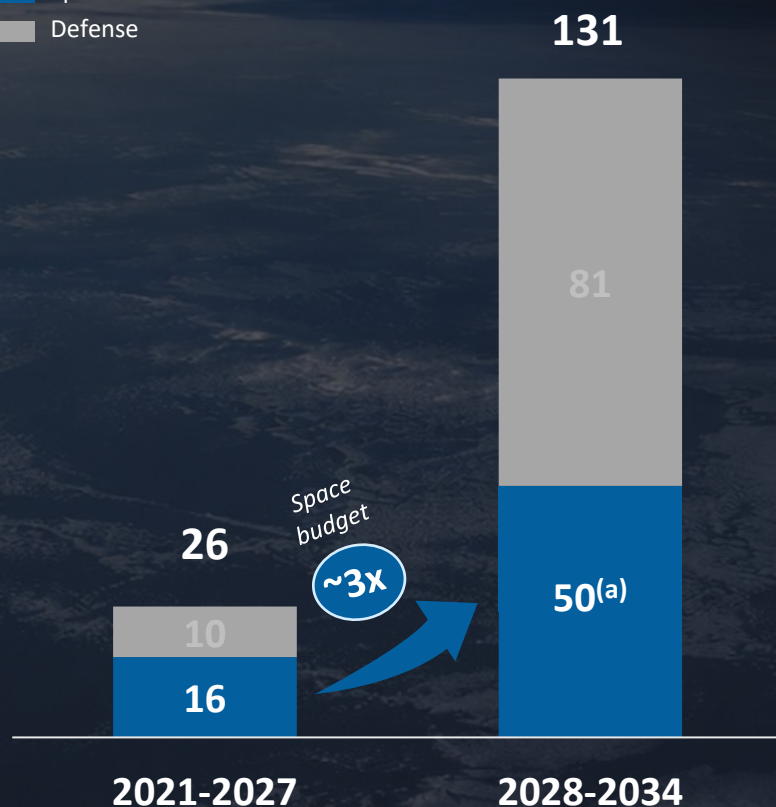
Programs with prior OHB participation

EU FUNDING PROPOSALS POINT TO A BROADER STEP-CHANGE IN EUROPEAN SPACE AND DEFENSE SPENDING

Announced Budget Increase by Domain

in €bn

Space
Defense



2021-2027 Priorities

GALILEO / EGNOS

EU's global and regional satellite navigation systems

OHb as prime contractor for first-generation satellites

COPERNICUS

EU's Earth observation program

OHb as prime contractor for CO2M satellites

IRIS²

New multi-orbit connectivity infrastructure

OHb is a core team partner for SpaceRISE consortium

2028-2034 Trends



Strategic shift in focus



Bigger envelope, broader scope



Security-relevant segments likely to grow



Dual-use companies best positioned



From capability to deployability

Source: European Commission, BDLI, OHb analysis based on market reports, public announcements

(a) It is estimated that €25bn of the overall €50bn can be dual-use and also be considered as defense spend

GERMAN FOOTPRINT AND INSTITUTIONAL TRACK RECORD SUPPORT RELEVANCE IN SOVEREIGNTY-LED PROCUREMENT



€35bn

potential allocation
by 2030



Secure communications backbone



Navigation, timing and mission support



Reconnaissance / technical surveillance



Orbital awareness / monitoring



Resilience and cyber hardening



Sovereign / on-demand launch access



Key Purchasing Criteria



Quest for Sovereignty

HQ / strategic decisions
in Germany



Tech ownership remains
in Germany



Solution Readiness

Long-term delivery
track-record



Innovative integrator of
best-of-breed technology



Full value chain
coverage (incl. launch)



Customer Intimacy

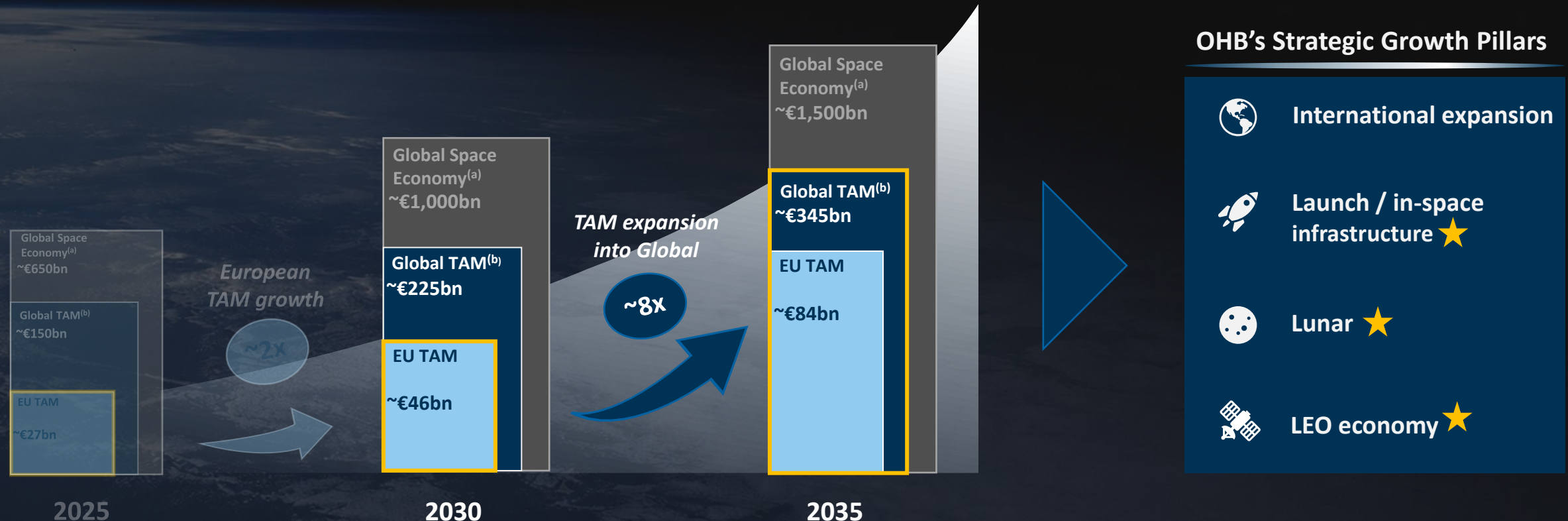
Recognition as
"German" brand



Longstanding, trusted
relationships



BEYOND 2030, LONG-TERM OPPORTUNITIES AND FRONTIER APPLICATIONS EXPECTED TO BROADEN THE OPPORTUNITY MIX



Source: WEF & McKinsey, Space: The \$1.8 Trillion Opportunity for Global Economic Growth (2024); OH B analysis based on market reports, public announcements, WEF & McKinsey (2024)

(a) Global Space Economy TAM includes all economic activity enabled by the Space sector, including second-order services enabled by Space

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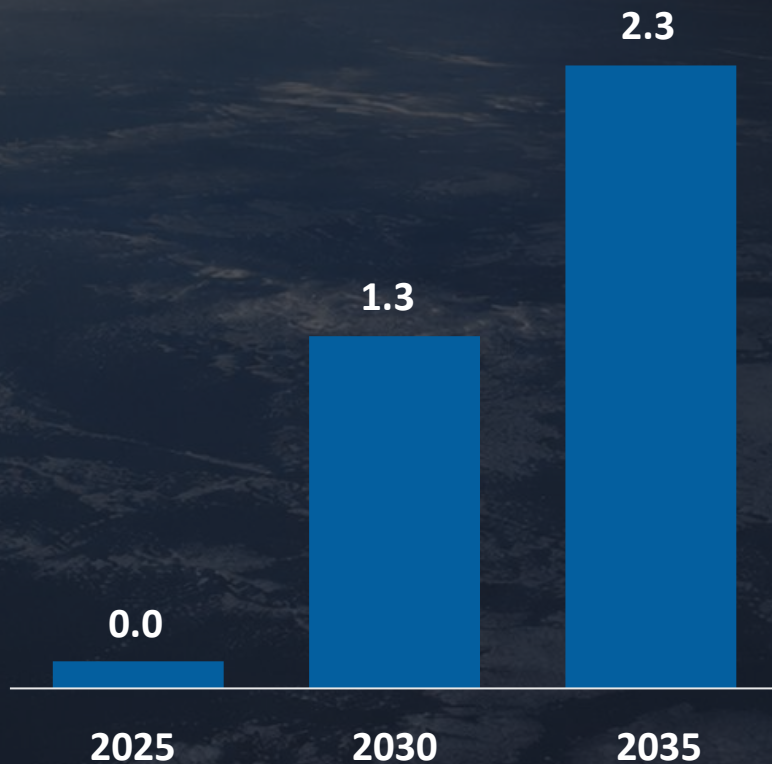
Represents markets expected to be addressable by OH B at each Phase

★ *Deep-dive next*

RFA POSITIONS OHB TO CAPTURE EUROPE'S GROWING NEED FOR SOVEREIGN, RESPONSIVE LAUNCH SEGMENT

European Sovereign Launch Demand Expectations, <1,500Kg^(a)

in €bn



- ✓ Constellations creating recurring launch demand
- ✓ Small launchers are well suited to constellation segment for point-to-point injection
- ✓ RFA gives OHB a direct route into sovereign launch demand
- ✓ Supports Germany's need for sovereign responsive space capabilities

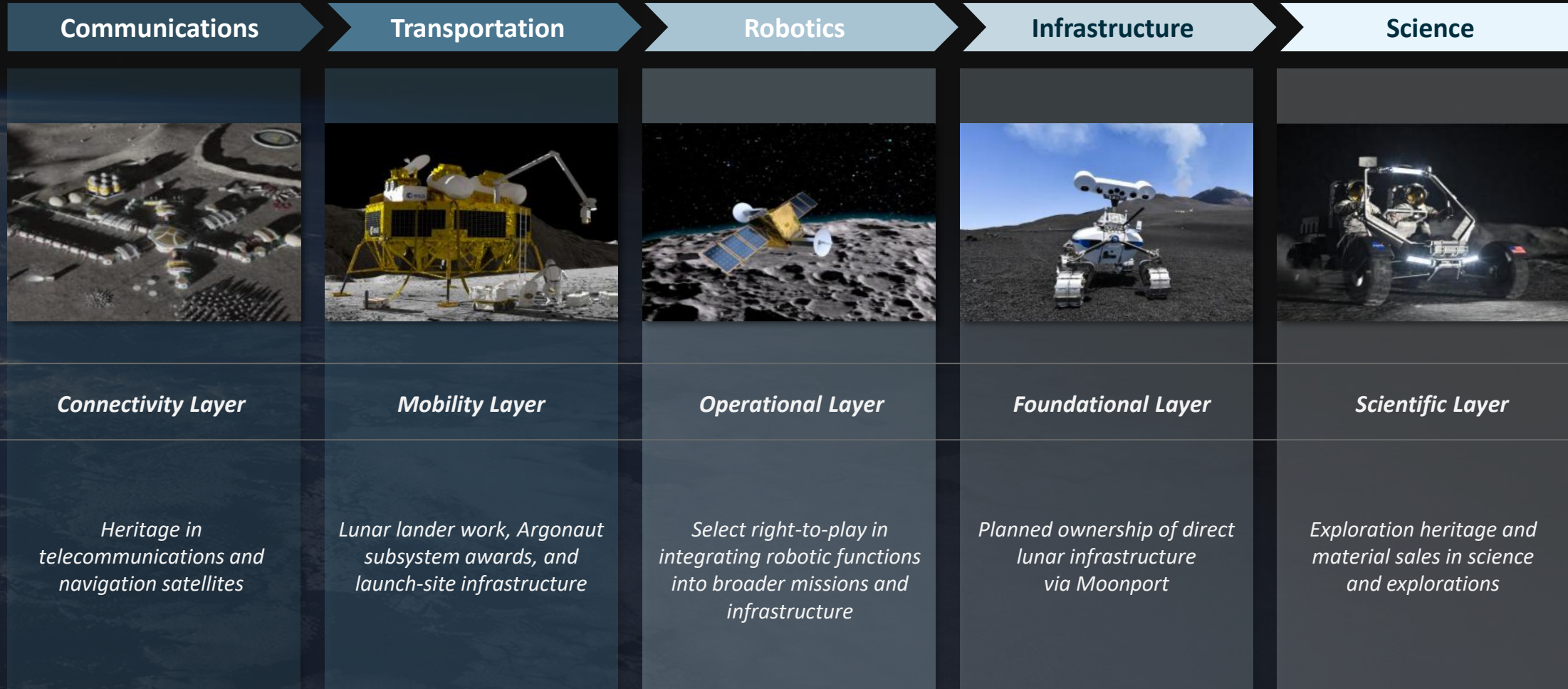
Source: OHB analysis based on market reports, public announcements, expert interviews, WEF & McKinsey (2024)

(a) Implied market size adapted for budget boost through additional defense spending; does not include commercial demand. Market size figures represent average estimate for each time period (€1.2-1.4bn for 2030E and €2.2 and 2.4bn for 2035E)

LUNAR AND CISLUNAR APPLICATIONS ARE FORMING A NEW FRONTIER GROWTH MARKET

€25bn

Lunar economy
by 2035^(a)



Source: OH&B analysis based on market reports, public announcements, WEF & McKinsey (2024)

(a) Broader Lunar economy includes Lunar infrastructure, transportation, communications, robotics, science and remote sensing, and crew & cargo missions

LEO IS EXPECTED TO BECOME THE OPERATING LAYER OF THE NEXT ERA OF SPACE



Space Safety

Inspection, monitoring and debris removal to protect strategic orbital infrastructure



OHB angle: Relevant spacecraft, mission integration and operations capabilities for space safety missions

Life Extension

Servicing and refueling capabilities to extend mission life and improve orbital asset economics



OHB angle: Relevant platform and mission-integration capabilities for future servicing missions

Commercial LEO Infrastructure

Commercial Space stations, orbital transfer vehicles and in-space infrastructure



OHB angle: Partnerships around next-generation Space stations and reusable orbital systems

A background image showing a rocket launch. A rocket is ascending vertically, leaving a large plume of white and yellow smoke. To the left, a tall, brown metal launch tower is visible. The sky is a clear, deep blue.

3 BUSINESS OVERVIEW

3.1 SPACE SYSTEMS



Chiara Pedersoli
Head of SPACE SYSTEMS Germany



Oliver Salisch
*Head of SPACE SYSTEMS International
/ M&A*

SPACE SYSTEMS AT A GLANCE



Key Facts

€2,508m / 27%

Order backlog 2025A /
YoY growth 2025A

€983m / 19%

Total Operating Performance
2025A / YoY growth 2025A

€98m / 10%

EBITDA 2025A / margin

€66m / 7%

EBIT 2025A / margin

12

Satellites launched in 2025

7,000m²

Clean room area

Key Highlights

- ✓ **Leading European independent powerhouse** for complex missions
- ✓ **45 years of heritage** built on track record of successful missions
- ✓ **Continuous innovation** expanding mission breadth
- ✓ **Delivering growth** across the cycle through **dual-use technology**

Select Customers



END-TO-END CAPABILITIES FROM MISSION DESIGN TO SUBSYSTEMS



End-to-End Missions

One of three European large system integrators for satellites

19 years in continuous operations



Satellites

A premier European prime contractor for sovereign constellations

12 satellites launched in 2025



Subsystems and Equipment

Specialized developer for payload and electronic components

8 key areas^(a)



(a) Consisting of Data processing, Payloads (optical, navigation, radar), Electronics, Harness, Crypto systems, Telescope and mechanisms for optical systems, Propulsion, TT&C (Telemetry, Tracking, and Command)

STRONG SPACE SYSTEMS OFFERING THROUGH SPECIALIZATION AT INTERNATIONAL SITES



OH B Italy

★ *End-to-end mission prime*



OH B Space UK



Antwerp Space



OH B Sweden

★ *End-to-end mission prime*



OH B Austria



OH B Czechspace



Luxspace

★ *End-to-end mission prime*



OH B Hellas

ESA

Budget
2026-28

€3.5bn

€1.7bn

€1.1bn

€0.3bn

€0.3bn

€0.2bn

€0.1bn

€0.1bn

Defense
Budget
2026-28

€1.5bn

€3.1bn

€0.2bn

€0.2bn

<€0.1bn

<€0.1bn

€0.6bn

€1.0bn

Outlook^(a)

++

+++

++

+++

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+++

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+++

Offering

- Platforms
- Payloads
- Equipment
- Telescopes

- Assembly, integration & test
- Software & AI

- Comms subsystems
- Payloads

- Platforms
- Propulsion systems

- Global navigation satellite system services

- Structures
- Payloads

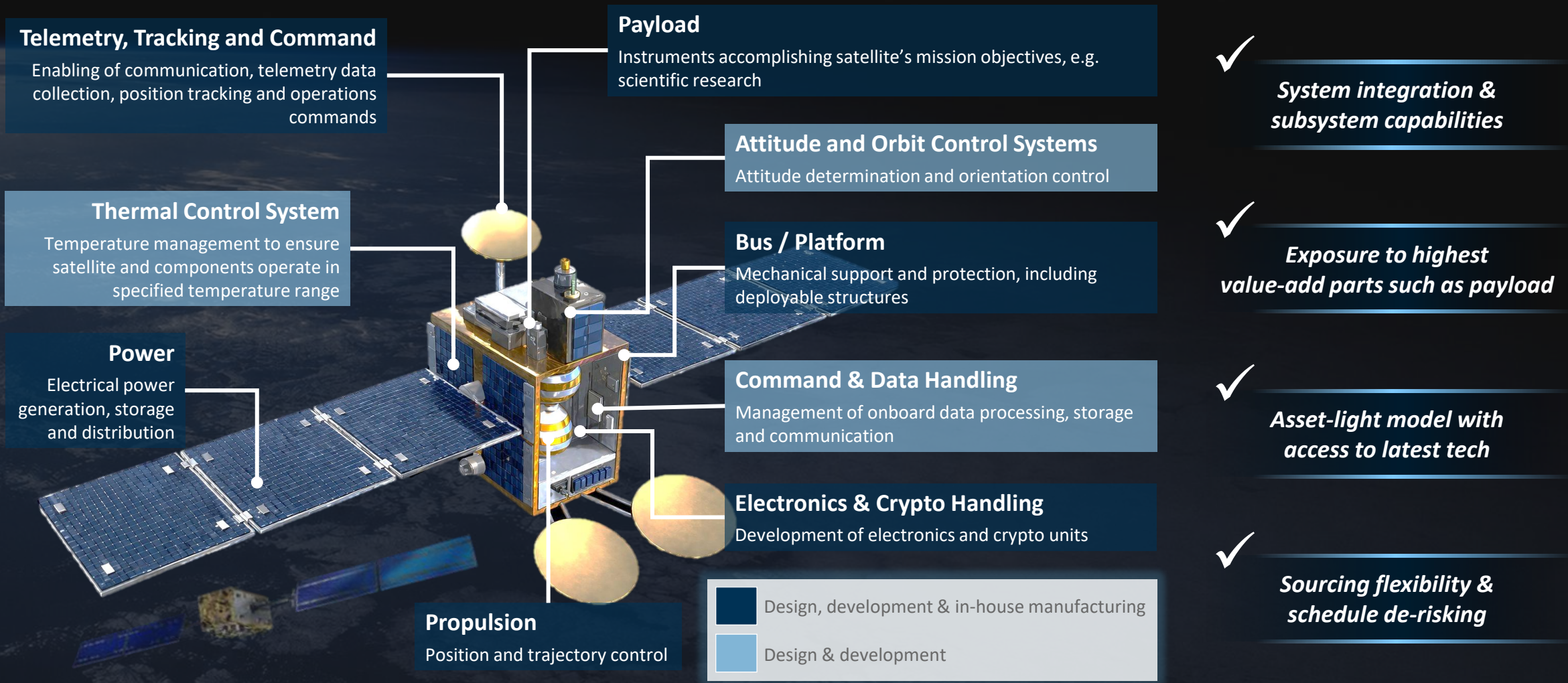
- Platforms
- Board computers
- Data services

- On-board computing
- Data processing

Source: ESA MC25, Company Management Estimates, ESA Member States commit to largest contributions at Ministerial Conference, EU MFF 2028-2034 Space & Defense

(a) Company management estimate of respective entity's growth outlook

OHB'S CAPABILITIES COVER THE MAJORITY OF A SATELLITE'S VALUE



OHB'S MISSIONS COVER A WIDE RANGE OF APPLICATIONS ACROSS MARKETS



Environmental & Weather Satellites

33%^(a)

Earth Observation



- EnMap
- Copernicus
- Harmony
- Prisma
- EIS
- GARAI A+B
- NAOS
- IRIDE/Eaglet

Weather Observation



- Arctic Weather
- EPS-Sterna
- MTG-S1

Science & Exploration^(b)

28%^(a)



- Lisa
- Argonaut
- ISS
- PLATO
- ExoMars
- EnVision

Telecommunications & Navigation Satellites

25%^(a)

Telecommunications



- SmallGEO
- H2Sat
- SATCOMBw3
- Seranis
- EDRS-C

Navigation



- Galileo
- Opstar
- LEO-PNT
- Genesis

Reconnaissance & Space Security

14%^(a)



- Hera
- Comet Interceptor
- RAMSES
- ClearSpace-1
- Flyeye
- Aurora-D
- SAR-Lupe
- SARah

Key Programs

Institutional
Civil



Institutional
Defense



n/a

n/a



Commercial



n/a



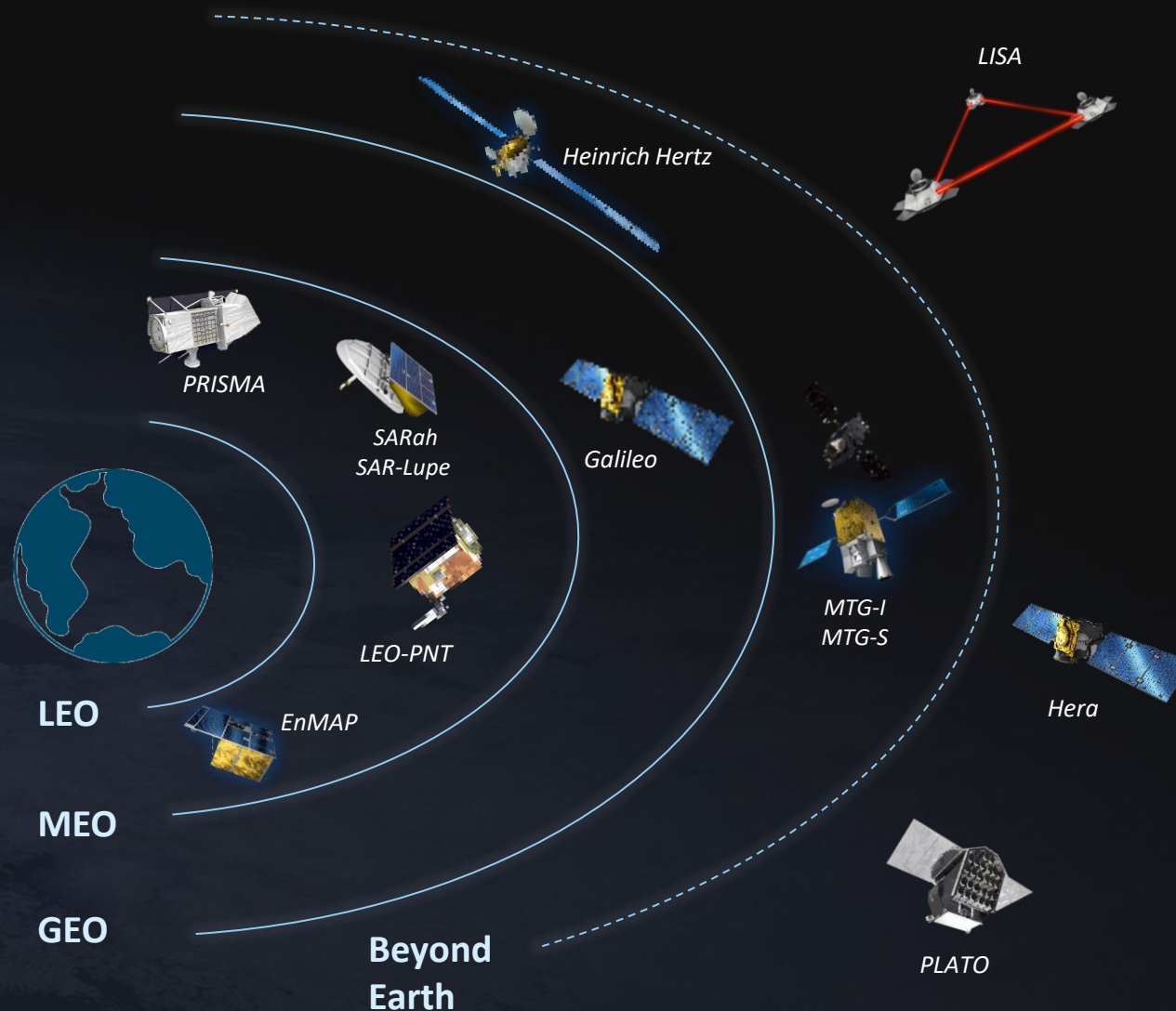
(a) As % of Space Systems Segment Revenue 2025A
(b) And other

OHB'S PRESENCE SPANS ACROSS ALL ORBITS AND BEYOND



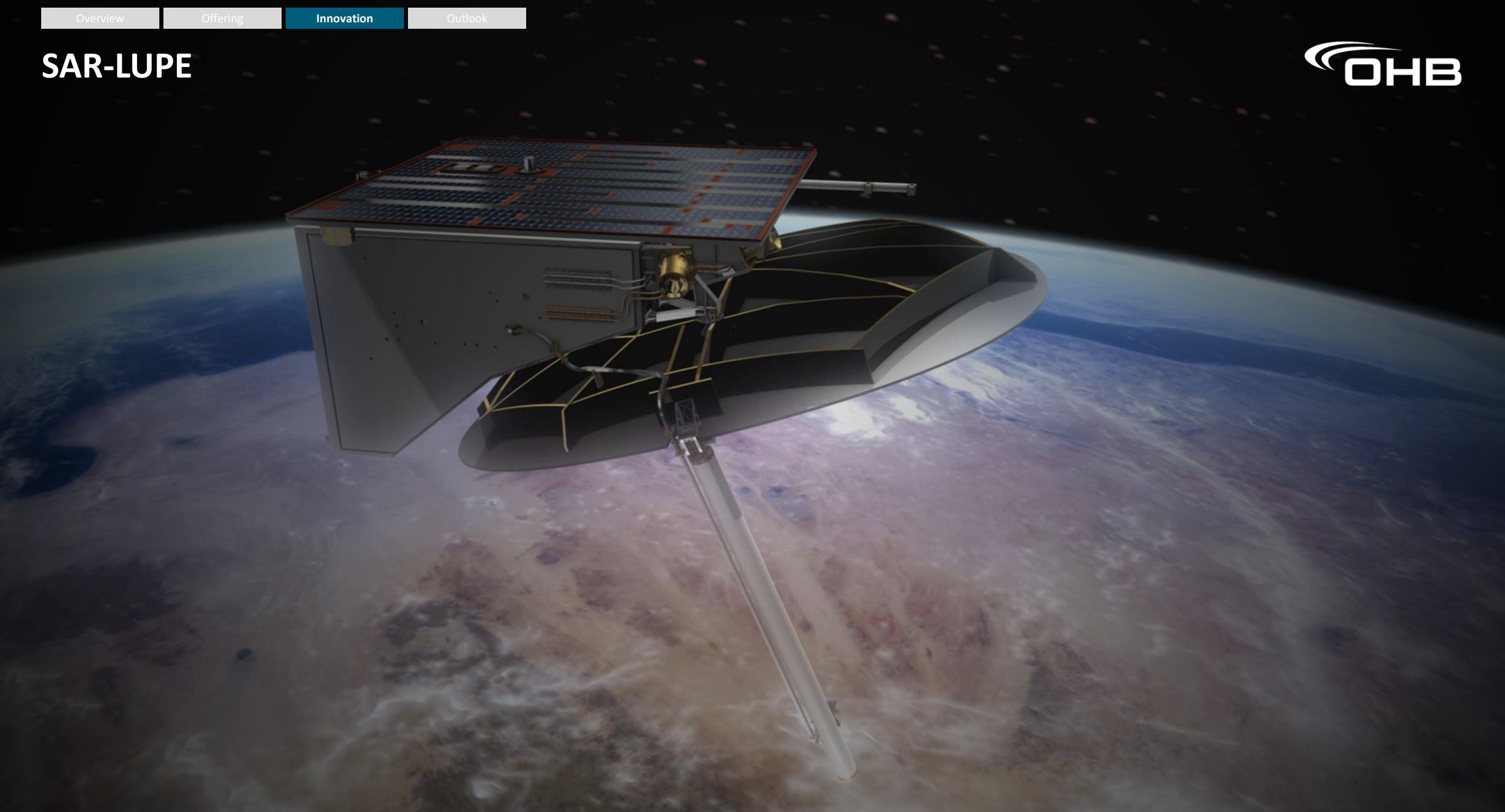
Main Applications

| Orbit | Altitude | Observe & Discover | Connect | Navigate & Position | Protect |
|--------------|-----------------|--------------------|---------|---------------------|---------|
| LEO | ~200-2,000km | ✓ | ✓ | ✓ | ✓ |
| MEO | ~2,000-32,000km | | | ✓ | |
| GEO | Up to ~36,000km | ✓ | ✓ | | ✓ |
| Beyond Earth | >36,000km | ✓ | | | ✓ |





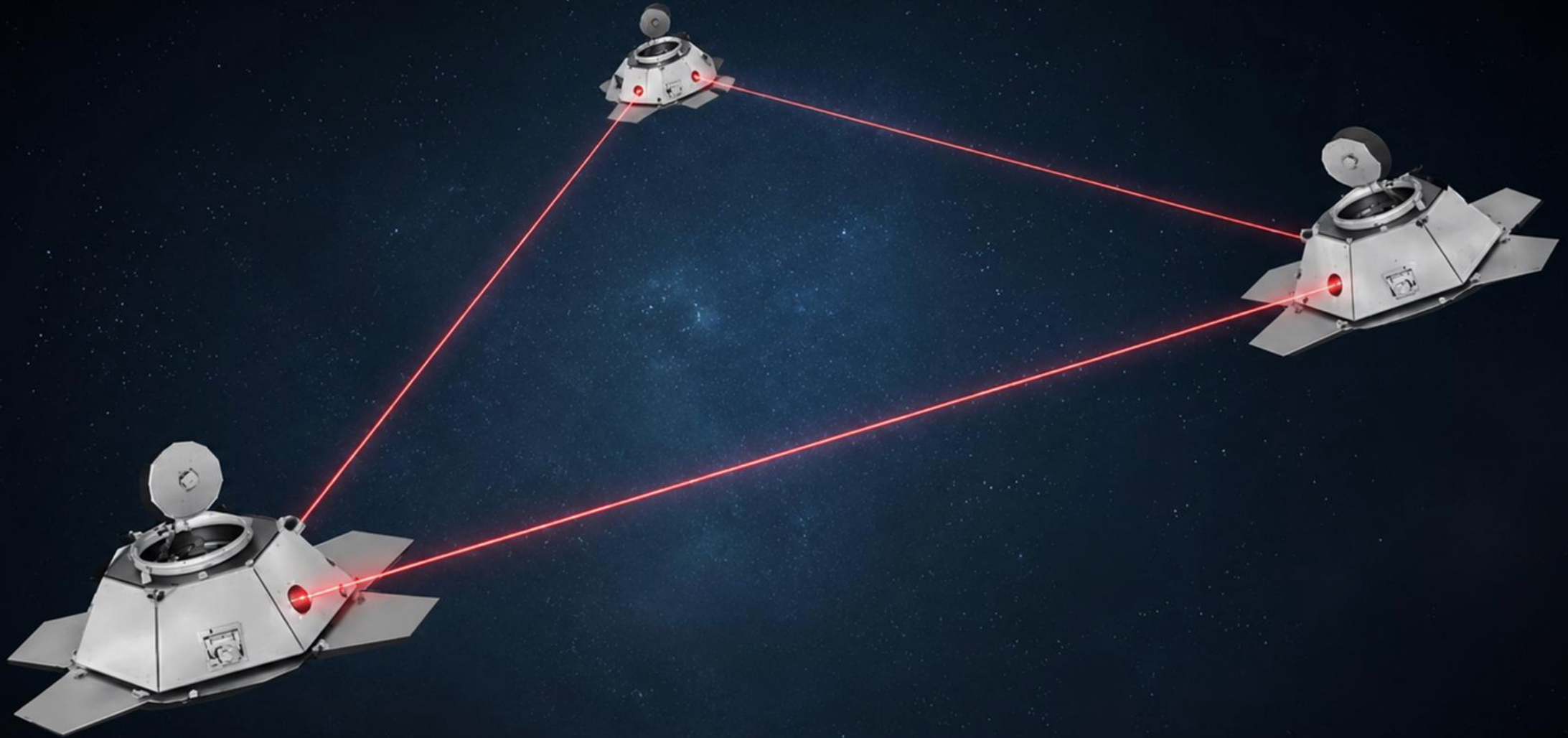
SAR-LUPE



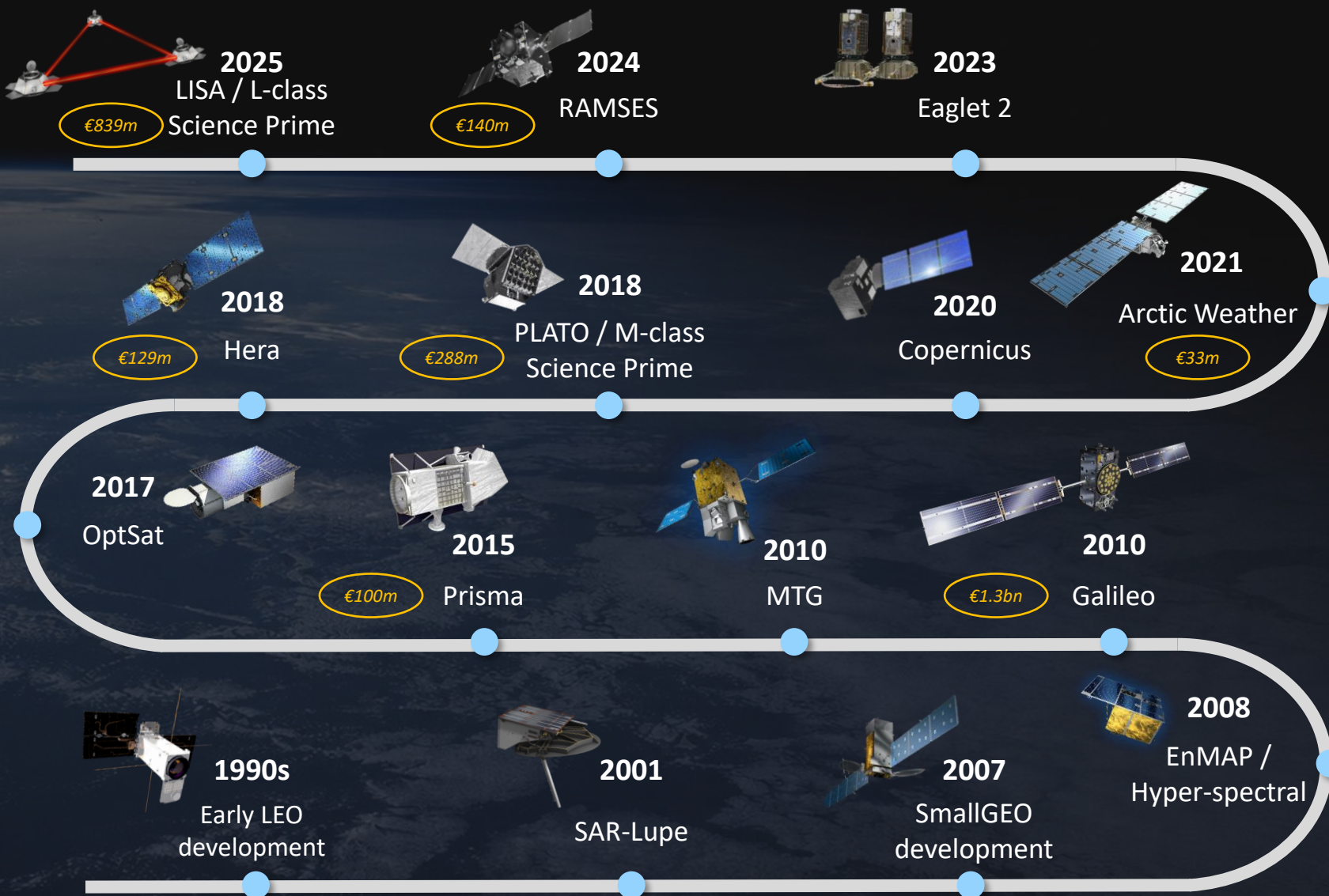
PLATO



LISA



CONTINUOUS INNOVATION HAS EXPANDED OHB'S MISSION BREADTH



Positioned for Next Growth Phase

Relevance across future critical domains: Science, Exploration, Infrastructure



Continuous Capability Expansion

From core satellite platforms into high-relevance mission domains



Demonstrated Ability to Increase Complexity

Repeated entry into progressively complex program areas

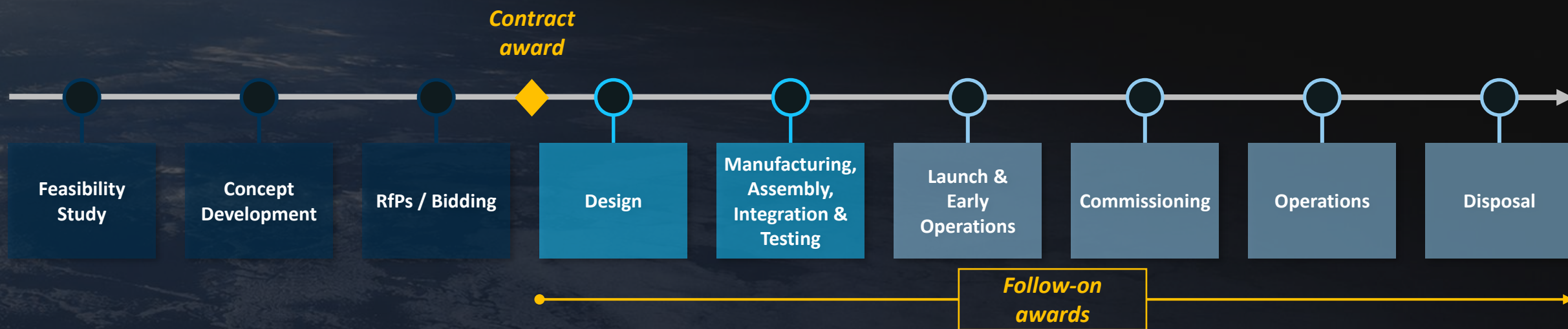
○ Contract volume^(a)

(a) Some volumes shown represent the contract volumes before CCNs (Contract Change Notice)

DECADES OF VERY SUCCESSFUL PROJECT EXECUTION WITH STRONG HERITAGE



2 - 15 years



Long-standing mission success



Proven track record of quality control and schedule adherence



Right to win through high entry barriers in satellite systems



Full satellite application coverage with international flexibility

DEEP DIVE: GALILEO



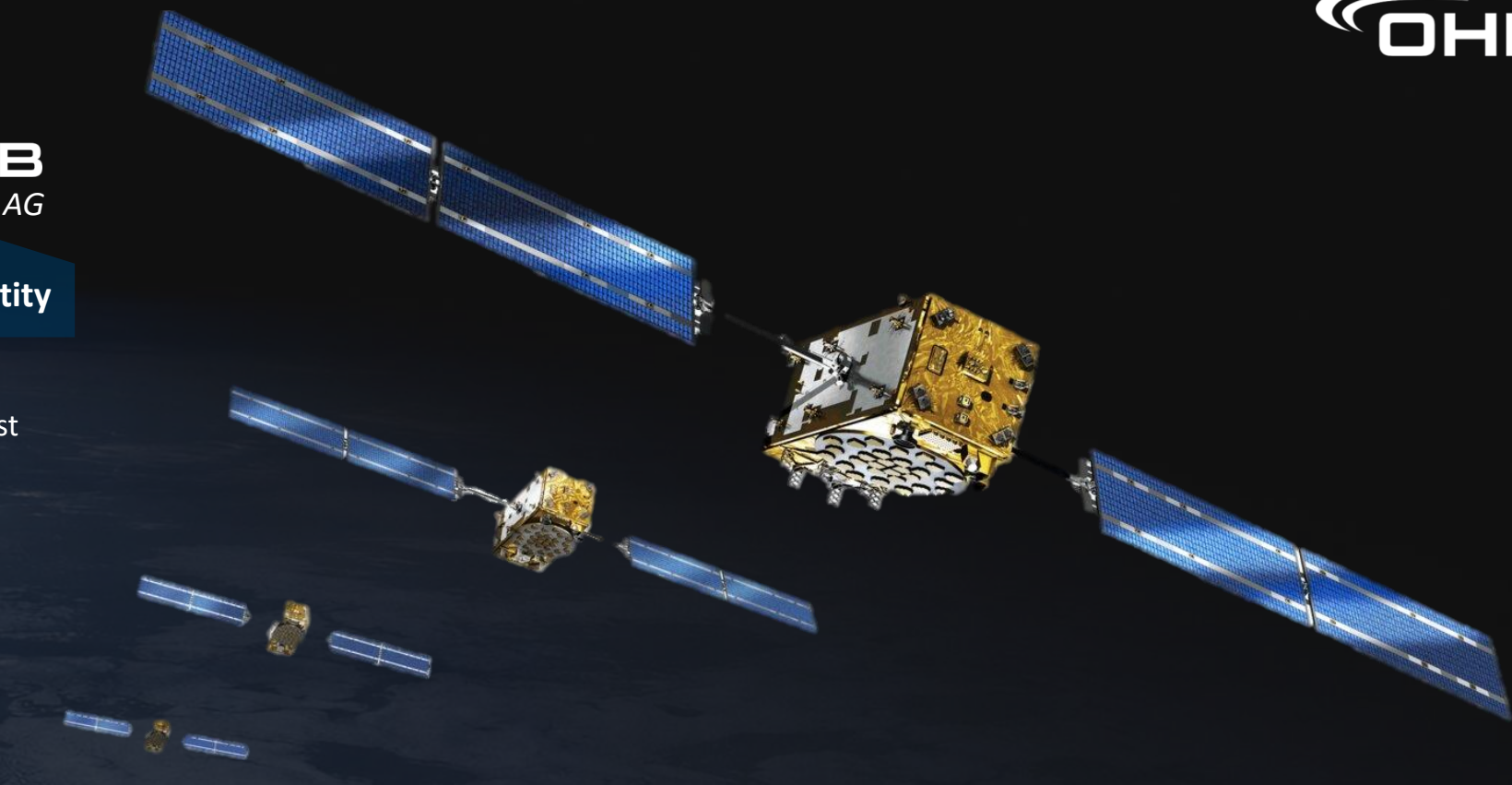
Prime Contractor



Customer

Role

OHB Entity



Europe's Own GPS Alternative

Providing the world's most precise positioning, navigation & timing data

€1.3bn Aggregated Contract Volume

34 satellites across 3 batches since 2010

12+ Years

Mission life per satellite

Automotive-Inspired Serial Production

7 parallel production islands enable a cadence of 2 satellites every 3 months

Contract for 14 satellites awarded (Batch 1)

Contract for 8 further satellites (Batch 2)

First launch of "full operational capability" spacecraft

Contract for 12 further satellites awarded (Batch 3)

34 out of 34 satellites launched

2010

2012

2014

2017

2026

OHB IS READY FOR NEXT GENERATION SATELLITES AND FURTHER END-TO-END APPLICATIONS



Next Generation Satellites

Software-defined satellites with regenerative payloads



Digital Payload

» *Digital payloads enabling end-to-end applications*



Advanced Avionics for Space

» *Next-gen space avionics to support new satellite architectures*



AI for Space

» *AI-driven FDIR^(a) and mission operations*

(a) Fault Detection, Isolation, Recovery

STRONG PIPELINE OF ATTRACTIVE UPCOMING OPPORTUNITIES



Sentinel



Earth Observation Satellites

Backbone for EU Copernicus environmental monitoring system

Prisma2



Hyperspectral Earth Observation

Italian-led system for environmental monitoring and analysis

IRIS²



Secure Satellite Communication

EU sovereign multi-orbit connectivity infrastructure system

SATCOMBw4



Germany's Sovereignty Project

~€8-10bn contract volume by 2029

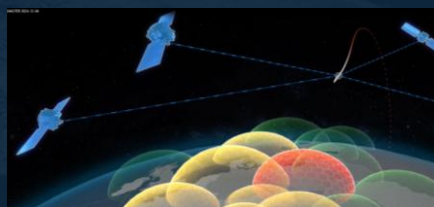
SBMD1



Space-Based Missile Defense System

Germany's architecture for missile threat detection and response

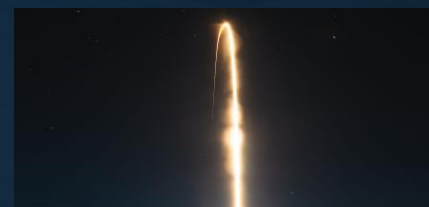
ODIN'S EYE



Space-Based Missile Warning System

European early warning initiative led by Germany and France

LEO-PNT



Navigation Demonstration Satellites

Enhancing Galileo constellation with cross-segment revenue opportunities

OpSTAR



Resilient & Autonomous Navigation

In-orbit demonstrator for optical time synchronization and ranging

3.2 ACCESS TO SPACE



Ulrich Scheib
Head of ACCESS TO SPACE



Dr. Stefan Brieschenk
Chief Operating Officer of RFA

CRITICAL CONTRIBUTOR TO EUROPE'S SOVEREIGN ACCESS TO SPACE



✓ Sovereign Access to Space has become a strategic priority for Europe and US^(a)

✓ Unique set of Access to Space capabilities increases relevance for the European space & launch ecosystem

✓ OH B is well positioned to play an active role in the future development of European Access to Space



Launch Service

European Spaceport Company MT AEROSPACE GUYANE OH B ORBITAL RFA Rocket Factory

Launch Vehicle

MT AEROSPACE ^(b) An OH B Company RFA Rocket Factory

Launch Site / Operations

European Spaceport Company MT AEROSPACE An OH B Company OH B ORBITAL RFA Rocket Factory

(a) Source: EU Space Strategy for Security and Defense

(b) MT Aerospace provides parts and subsystems for launch vehicles

(c) OH B has an approximately 65% equity interest in RFA but does not control it and consolidates it at equity

RFA Rocket Factory ~65% owned by OH B^(c)

3.2.1 MT AEROSPACE (MT-A)



Ulrich Scheib
Head of ACCESS TO SPACE

ACCESS TO SPACE: MT AEROSPACE AT A GLANCE



Key Facts^(a)

€362m / 48%

Order backlog 2025A /
YoY growth 2025A

€163m / 19%

Total Operating Performance
2025A / YoY growth 2025A

€16m / 10%

EBITDA 2025A / margin

€9m / 6%

EBIT 2025A / margin

41,500m²

Total shopfloor space^(b)

3

Sites

2

Countries

Key Highlights

- ✓ Strategic positioning in **European launch autonomy**
- ✓ Sustainable positioning in **US launcher market achieved**
- ✓ **Growing defense business** with European primes
- ✓ Scaling via **industrialization strategy**
- ✓ Attractive cash profile via **product focus and industrialization**

Select Customers



(a) Financials refer to Access to Space segment (RFA consolidated at equity)

(b) Including approximately 11,500m² of external rented locations

OHB'S MT-A OFFERS A WIDE RANGE OF SOLUTIONS



Space

~85%^(a)

Launcher



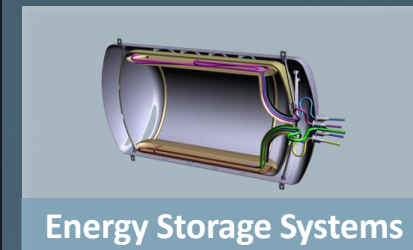
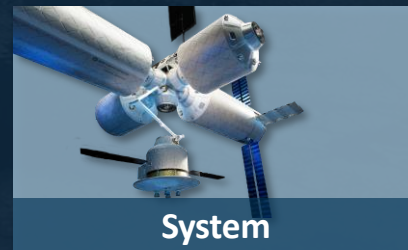
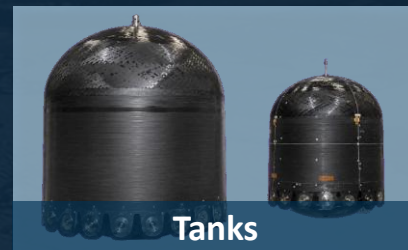
Spacecraft



Missiles



Air / Sea



(a) % of Access to Space Segment Revenue 2025A

CONTINUOUS INNOVATION HAS EXPANDED OHB'S COVERAGE



Extension of Ariane share in core launcher market



Major expansion in commercial space and defense



Future-ready position for next generation

SHORT-TERM GROWTH VIA INDUSTRIAL SCALING AND EXECUTION OF EXISTING PROGRAMS AND CONTRACTS



Space

Defense

European Launcher (Ariane 6)



Highlight

- >10% workshare since 2014

Ramp-up target

- Industrialization ramp-up:
Up to 10 launches per year

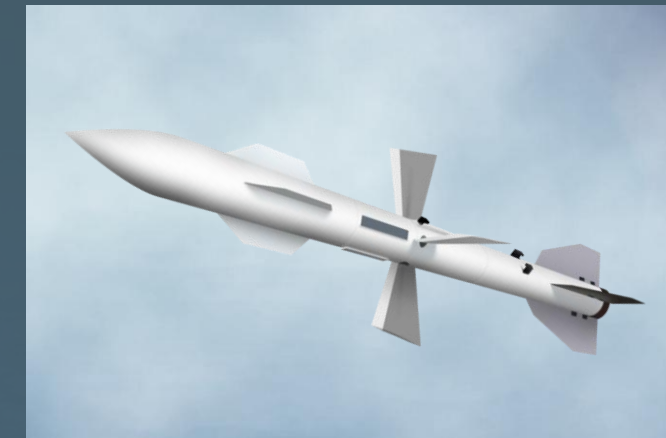
US Launcher (e.g., Artemis, SLS)



- Industrial partner for SLS launches, future Artemis Moon mission and two commercial launch vehicles

- Production ramp-up:
Up to 100 launches per year

Missiles



- Supplier to national and European landmark programs with industrial scaling focus

- Production ramp-up:
Up to >1,000 units per year

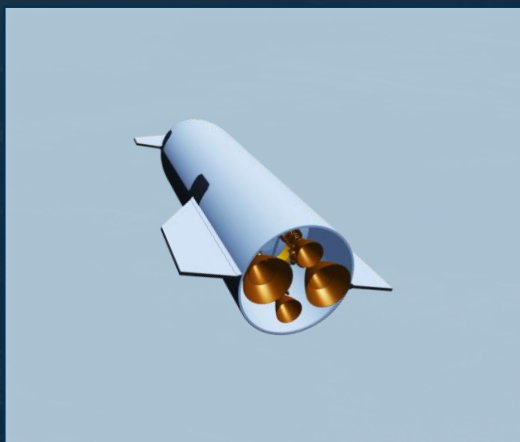
MID-TERM GROWTH VIA NEXT GENERATION PROGRAMS AND EXTENSION OF CAPABILITIES



Space

Defense

Next-Gen European Large Launcher



- Development of next-gen European launcher
- Heavy-lift design emphasizes reusability, leveraging RFA ONE development

European Spaceport Company



- Maritime & land launch options, incl. offshore spaceport & expanded Kourou capacity

In-Space Operations



- Pilot in-space refueling & propellant depot for institutional missions

Hypersonic Missiles and Next-Gen Air Defense



- Program partner for key initiatives to expand sovereign capability in Air Defense and Hypersonic



3.2.2 RFA

Dr. Stefan Brieschenk

Chief Operating Officer of RFA

ROCKET FACTORY AUGSBURG AT A GLANCE



Key Facts

2018
Founded

65%
Owned by OH B^(a)

€190m+
Potential funding by ESA's
European Launcher Challenge

350+
Headcount^(b)

4 Sites **4** Countries

Key Highlights

- ✓ Disruptive and cost-effective **end-to-end launch services**
- ✓ Leveraging **OH B industrialization track record** and existing **industries outside the aerospace sector**
- ✓ European supply chain for **European launcher sovereignty**
- ✓ Key technology fully in-house: **Staged-combustion Helix engine**
- ✓ **Own launch pad** at SaxaVord Spaceport

Select Customers



Federal Ministry
of Defence



^(a) Consolidated at equity
^(b) As of May 2026, includes interns

RFA ONE LAUNCH VEHICLE AND STAGED-COMBUSTION HELIX ENGINE

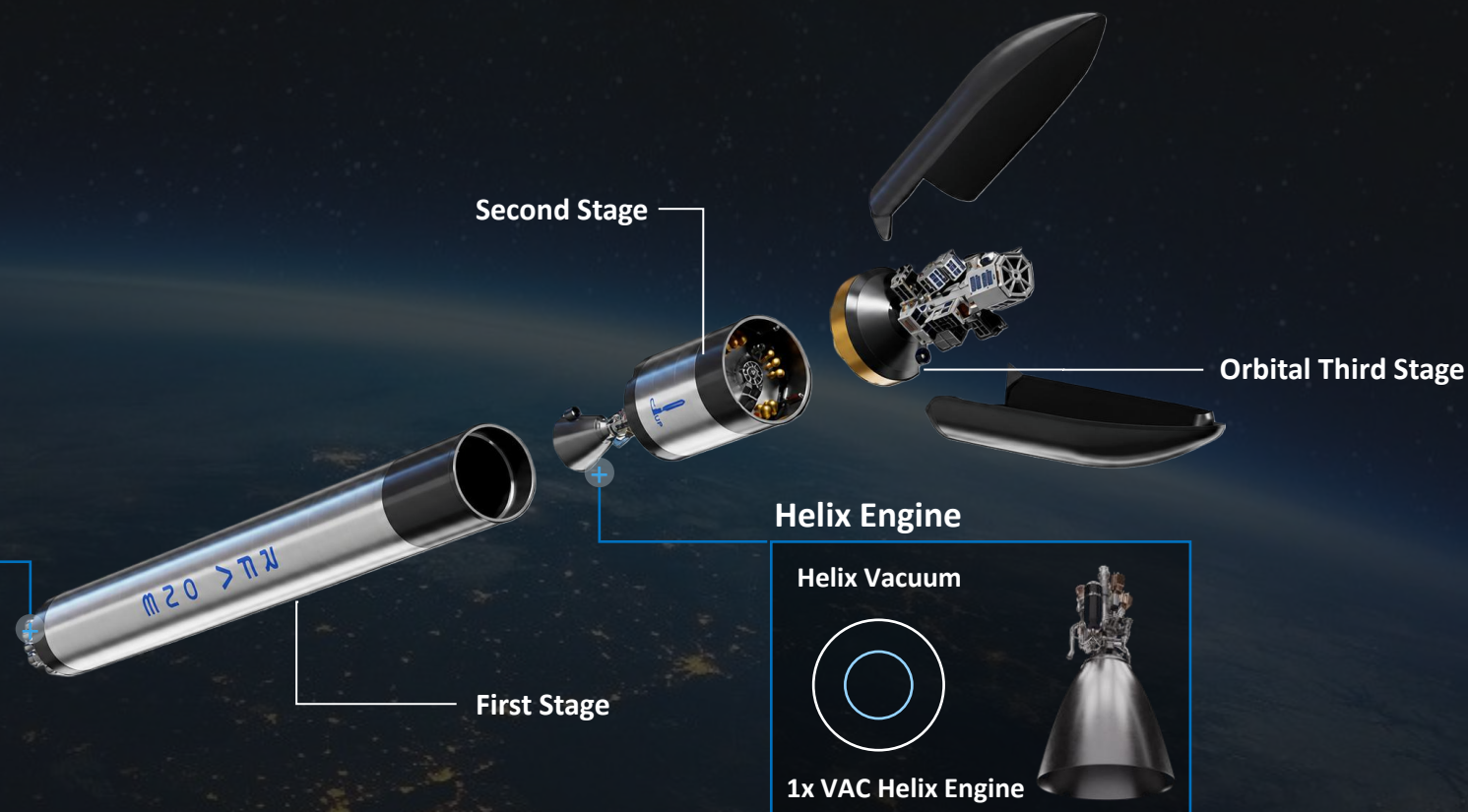


Helix Engine

Helix Sea-Level (SL)



9x SL Helix Engines



Helix Engine

Helix Vacuum



1x VAC Helix Engine



- ✓ **1 of 3** commercial players with an in-house **staged-combustion engine**
- ✓ **~1.5 ton** maximum payload^(a)
- ✓ **70 ton** lift-off mass

- ✓ **Reusable launch** service model
- ✓ **>30% higher** payload^(b)
- ✓ **5% higher** fuel efficiency^(b)

(a) Based on RFA ONE Block 2

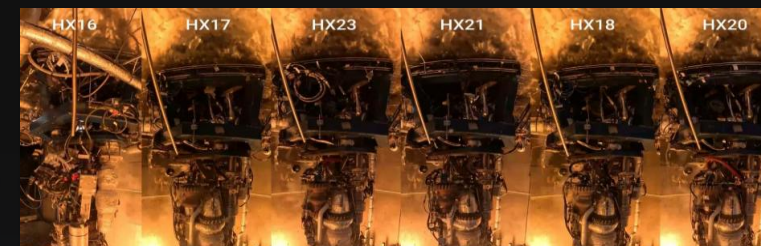
(b) Compared to traditional open-cycle engines

RFA ONE IS BACKED BY INDUSTRIAL DEPTH AND VISIBLE LAUNCH-READINESS PROGRESS



RFA ONE launch vehicle in the SaxaVord integration hall – S1/S2 integrated, April 2026

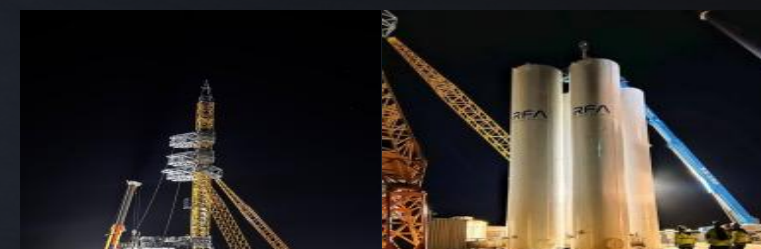
- ✓ Tangible industrial capability, combining precision manufacturing with scalable production capacity
- ✓ Recent milestones demonstrate clear execution progress from development into integrated launch hardware and site readiness
- ✓ MT Aerospace is the catalyst that will allow RFA to scale rapidly



RFA Helix engine tests in Kiruna, 2025 – April 2026



New RFA facility established in 2021 with >500m2 of manufacturing space



Launch tower final integration, January 2026 – March 2026


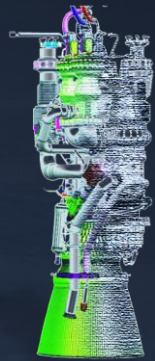

RFA TWO IS EXPECTED TO SCALE RFA ONE TECHNOLOGY TO A HEAVY-LIFT LAUNCH VEHICLE



| Vehicle | RFA ONE Block 1 | RFA ONE Block 2 | RFA TWO |
|-------------------|---|---|--|
| Expected Timeline | 2026 1 st launch attempt | 2028 | Beyond mid-term |
| |  36m |  45m |  100m |
| Reusability | Expendable | Stage-1 reusable: Return to launch site | Fully reusable |
| Engines | 10-ton-thrust Helix 1 | 20-ton-thrust Helix 2 | 100-ton-thrust Helix X |
| Payload (LEO) | 0.5 ton | 1 ton (reusable) 1.5 ton (expendable) | 15 ton (fully reusable) 25 ton (S1 reusable) 35 ton (expendable) |

CONTINUED DEVELOPMENT OF HELIX STAGED-COMBUSTION ENGINE



| Engine | Helix 1 | Helix 2 | Helix X |
|--------------------|---|--|--|
| Expected Timeline | 2026 | 2028 | Beyond mid-term |
| |  |  |  |
| Thrust | 10 ton | 20 ton | 100 ton |
| Mass | 200kg | 210kg | 900kg |
| Development Status | <ul style="list-style-type: none"> Successfully qualified and in operation | <ul style="list-style-type: none"> Developed under ELC First power pack tests successfully completed | <ul style="list-style-type: none"> In concept phase Early design in 2026 |

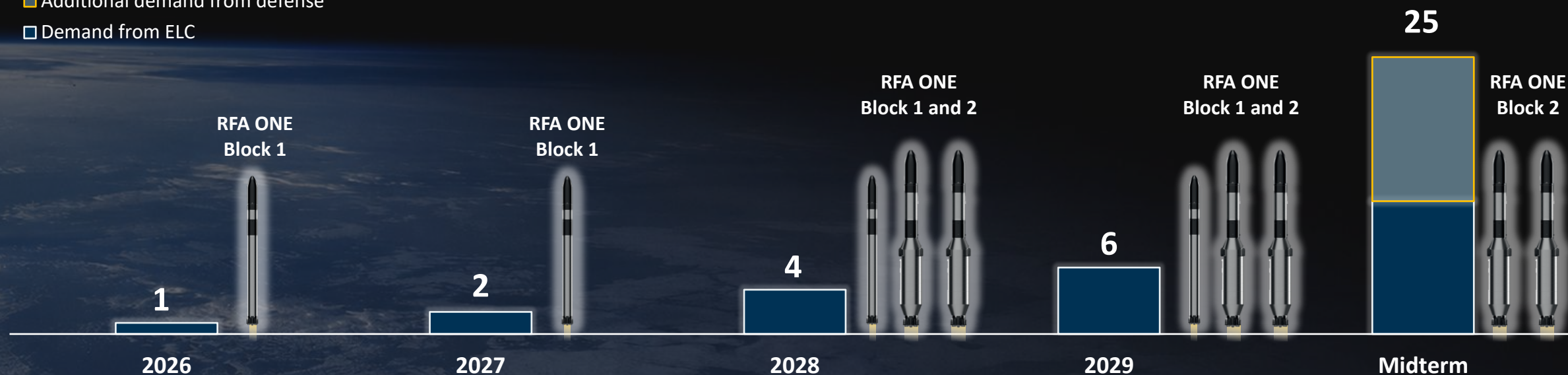
RFA'S CLEAR ROADMAP FOR RAPID SCALING



Planned number of launch attempts per year

■ Additional demand from defense

■ Demand from ELC



Test Flight Period

- ✓ Test flight attempts of RFA ONE Block 1 & payload up to 500 kg
- ✓ Commercial flights of RFA ONE Block 2 & payload up to 1,500 kg

Serial Access to Space

- ✓ RFA One Block 2 for German MoD constellations
- ✓ Scale capacity toward ~25 launches per year



RFA is held at equity by OH B and therefore not included in OH B's guidance for total operating performance and EBITDA and considered further potential

3.3 DIGITAL



Dr. Arne Gausepohl

Head of DIGITAL

DIGITAL AT A GLANCE



Key Facts

€324m / 90%

Order backlog 2025A /
YoY growth 2025A

€146m / 20%

Total Operating Performance
2025A / YoY growth 2025A

€9m / 6%

EBITDA 2025A / margin

€6m / 4%

EBIT 2025A / margin

681

Headcount^(b)

~50%

Revenue 2025A from
Institutional Defense

Key Highlights

- ✓ Positioning in **fastest growing space economy segment**^(a)
- ✓ Building **relevance across entire value chain** based on OH B's space know-how and customer access
- ✓ **Cross-sell potential** across mission lifecycle
- ✓ **Diversification into adjacent markets** with different revenue models
- ✓ **Significant upside** from operational leverage and favorable mix effect

Select Customers

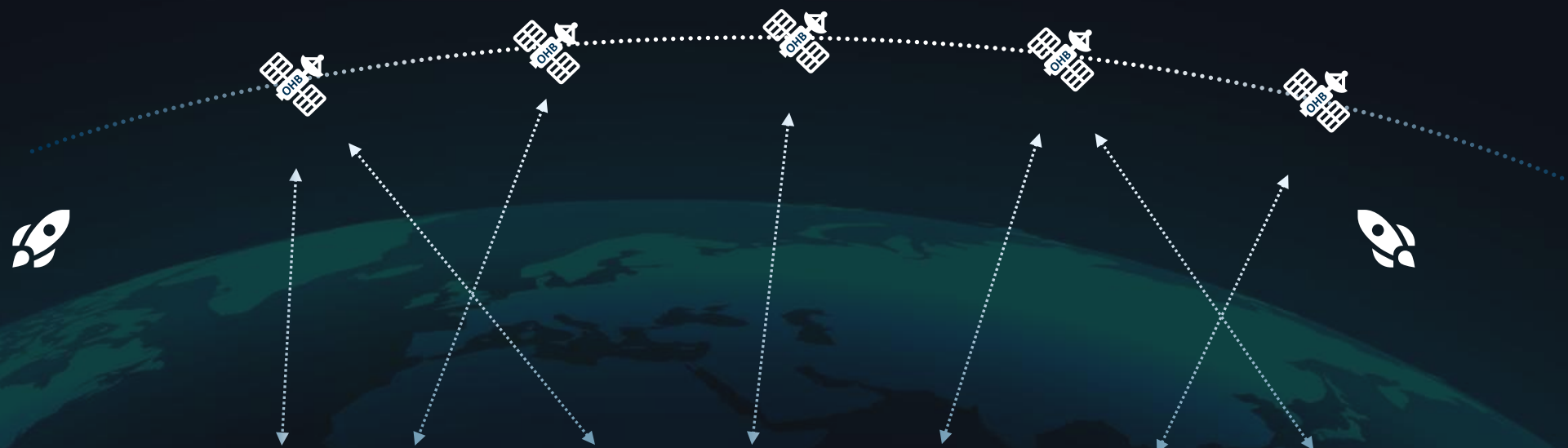


(a) Based on 2030-2035 CAGR projections for OH B's European SAM
(b) As of 2025A

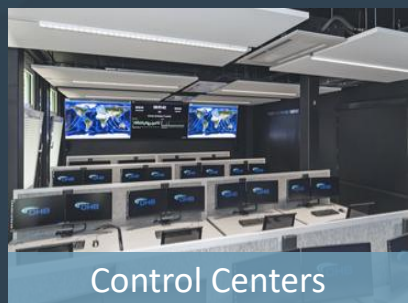
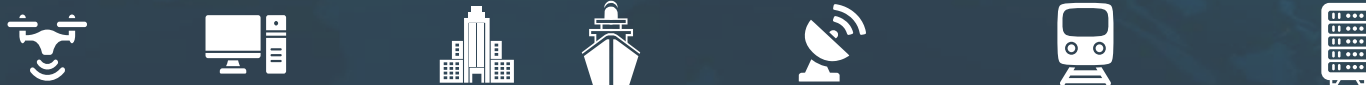
CONTINUED EXPANSION ALONG THE VALUE CHAIN INTO GROUND SOLUTIONS AND SERVICES COMPLEMENT OHB'S PORTFOLIO

Space Systems

Access to Space



Digital



LEVERAGING GROWTH MARKETS WITHIN OUR THREE SEGMENTS



Ground Solutions

75%^(a)



Ground Segments



Satellite Operations



Telescopes & Antennas



Inst. Civil



Inst. Defense

Geospatial Analytics

15%^(a)



Data Management



Data Acquisition



AI & Data Analytics



Inst. Civil



Inst. Defense



Commercial

Cyber Security

10%^(a)



IT Security



Operational Technology Security



Secure Communication



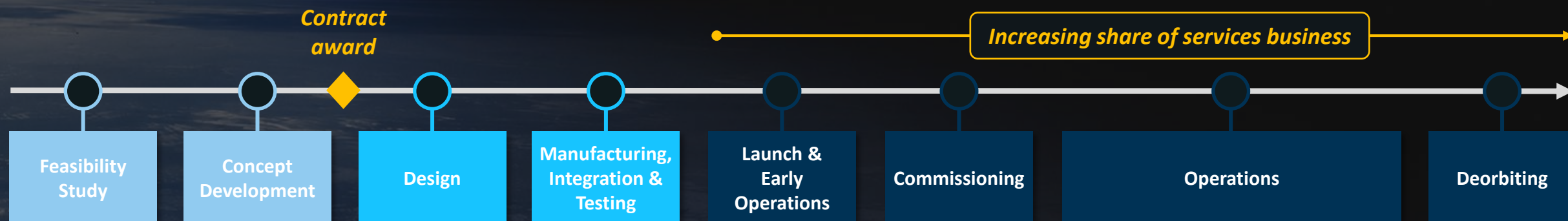
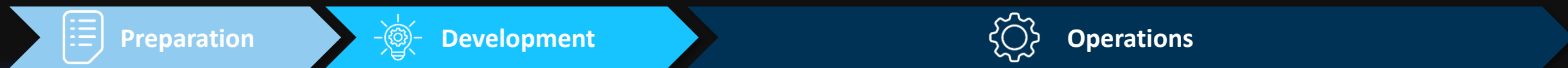
Inst. Civil



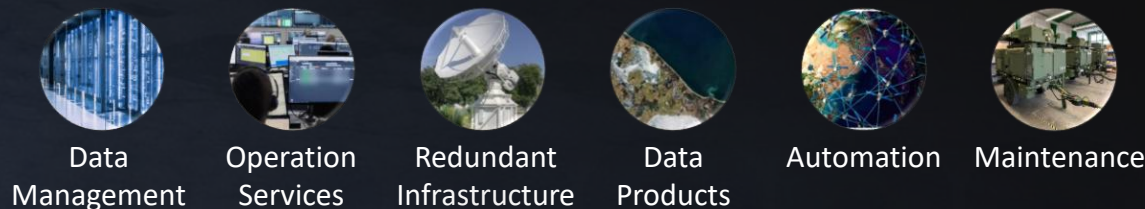
Commercial

^(a) % of Digital Segment Revenue 2025A net of consolidation effects. Ground Solutions includes telescopes, satellite operations and ground systems; Geospatial Analytics includes satellite data analysis, applications and professional services (and other); Cyber Security includes cyber security, encryption and railway infrastructure

BENEFITING FROM DEEP CUSTOMER EMBEDDEDNESS WITH OPERATIONS AND ATTRACTIVE CROSS-SELL POTENTIAL



Potential for margin-attractive cross-sell business



Operations phase establishes longer, stickier customer relationships



Opportunity to proactively generate demand for additional system capabilities



Right to win through high complexity in running operations



Attractive margin profile of services and cross-sell business

THE DEFENSE SUPER-CYCLE OPPORTUNITY



Sovereign Connect to Space

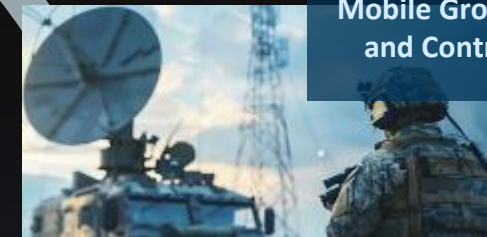
- New space capabilities require major ground infrastructure investment
- Mobile, resilient systems enable tactical constellation use
- OH B builds & operates solutions from unclassified to secret and is well-positioned to benefit from rising defense demand

Pillars of Combat-Ready Ground Solutions

Highly Automated &
Decentralized Constellation
Management



Mobile Ground Stations
and Control Centers



Robust and Flexible
Antenna Solutions



Edge Processing &
AI-based Data Chain
Directly to the Battlefield



Interoperability for
Efficient
System-of-Systems



THE DATA OPPORTUNITY



Megatrends:



Phase 1: Institutional and Defense

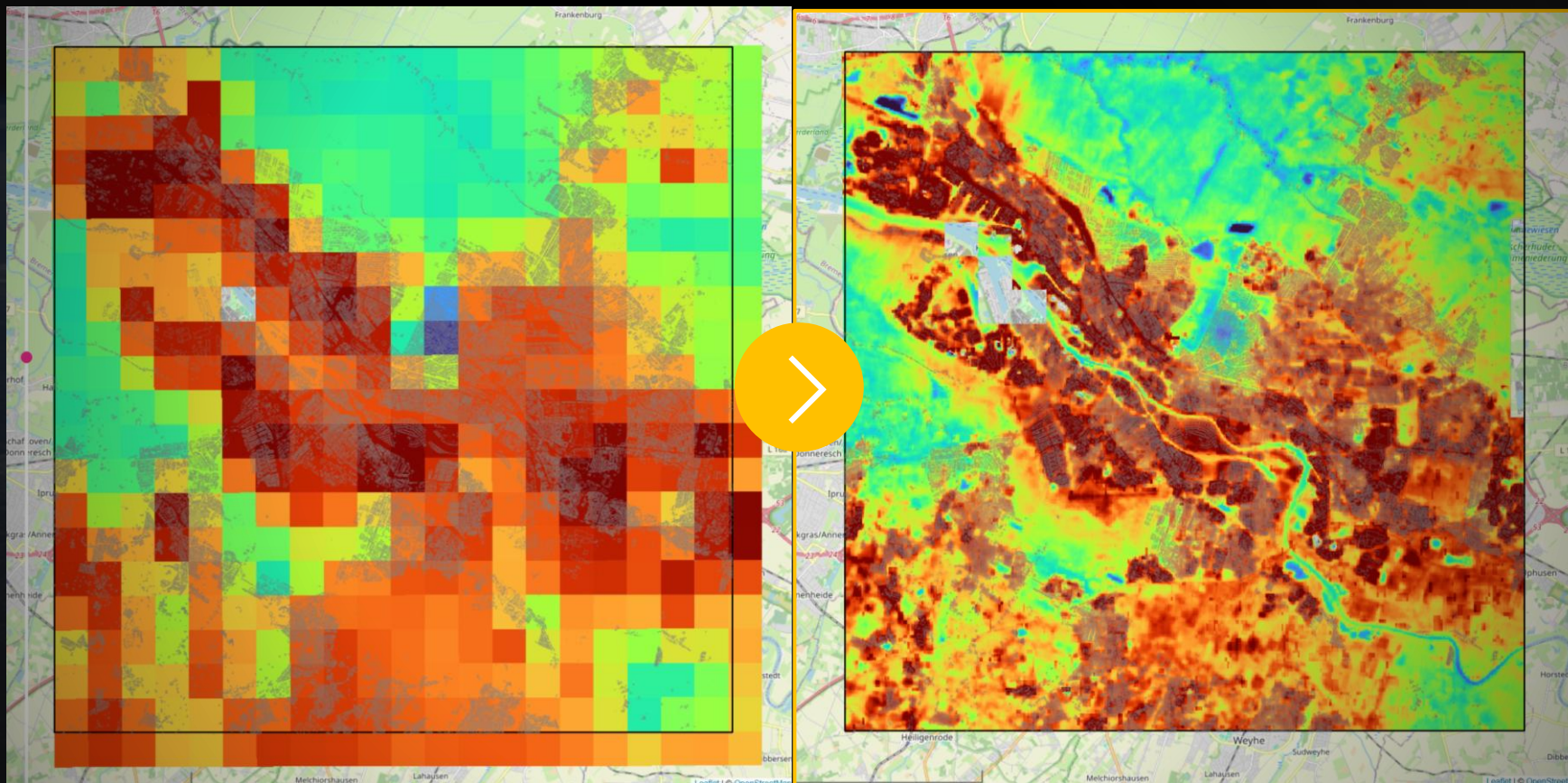
- **2.7x** growth of geospatial analytics market 2025-2030, driven by ESA, EC, national defense
- **22%** analyzed EO data growth accelerating vs. 18% raw data growth (2025-2030)

Phase 2: Commercial Uptake

- Commercial demand follows dual-use infrastructure and operations
- Designed to enable scale beyond program-driven procurement
- Downstream becomes sustained growth engine

THE AI OPPORTUNITY

AI Superresolution



Efficient cloud-based data analytics and visualization



Automated workflows with agentic AI and chat-based user interfaces



Advanced super-resolution algorithms for getting more analytics from less image

The background of the slide is a composite image of a satellite in space. A large satellite with two large solar panel arrays is in the foreground, with its central body and various instruments visible. In the background, two smaller satellites are visible against the blackness of space and the curved horizon of the Earth. The Earth's surface shows clouds and landmasses.

4 STRATEGY



Marco R. Fuchs
Chief Executive Officer

OHB STRATEGY: DELIVER LONG-TERM SUSTAINABLE GROWTH



Win



- ESA pipeline
- EU pipeline
- German defense opportunity

Execute



- Industrialization
- International expansion
- Partnerships













Expand



- RFA
- Lunar exploration
- LEO economy

OHB HAS A CLEAR RIGHT TO WIN ACROSS THE INCREASING ESA AND EU BUDGETS



| |  €22bn MC25 Budget / ESA 2026-2028 | | | | | | |  €131bn EU MFF 2028-2034 Space & Defense ^(a) | | |
|----------------------|---|---|--|--|---|--|--|--|--|--|
| Domains |  Earth Observation |  Navigation |  Human & Robotic Exploration |  Space Transportation |  Space Safety |  Science |  Connectivity, Secure Comms & Other ^(b) |  Space |  Defense Research & Innovation |  Defense Industry & Security |
| Budget | €3.5bn | €1.0bn | €3.0bn | €4.7bn | €1.0bn | €3.8bn | €5.5bn | €50.0bn | €13.0bn | €53.0bn |
| Key Programs for OHB | Copernicus | OpSTAR, Celeste | Argonaut | Ariane and European Launcher Challenge | Asteroid deflection in-space servicing | Measuring gravitational waves | Digital payload development | Copernicus and Galileo Gen 2, IRIS ² Future Gen, EuroQCI/QKD | ISOS, EU SST/NEO/SWE | Odin's Eye, Twister, Hydef, Hydis |
| OHB Right to Win | Sentinel satellites | Galileo Gen 1 | Argonaut GNC | MT-A >10% Ariane 6 and RFA | Ramses, Clearspace-1, HERA | LISA | Fidora, Integrated processes unit | IRIS ² MEO, SAGA, Galileo Gen 1, OpSTAR, Celeste | FlyEye, Ramses, Clearspace-1 | Lead Odin's Eye Consortium |

Source: Company Management Estimates, ESA Member States commit to largest contributions at Ministerial Conference, European Parliament rapporteur (MEP) draft position on the European Competitiveness Fund (ECF)

(a) Includes EU defense funding, EU Space Program and Horizon Europe (space and defense), €16bn reserved for top-up across all domains in addition to domains shown on this page

(b) Other includes basic activities, technology, prodex and commercialization

STRONG DEFENSE HERITAGE POSITIONS OHB IDEALLY FOR UPCOMING OPPORTUNITIES IN GERMANY



€35bn

German Military Opportunity

SATCOMBw4

Germany's Sovereignty Project for Independent Communications

Bundeswehr satellite network aiming to reduce dependence on US systems

SPOCK 2 Tactical Surveillance

Germany's Next-Gen Military Surveillance From Space

Sovereign global capability with optical and signals sensors for monitoring regardless of weather or daytime

Space-Based Early Warning

Germany's Space-Based Early Warning

Significant contribution to the ground solutions and operations of the satellites

Key Opportunities for OHB

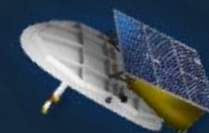
Mil. Satellite Communications

SATCOMBw3 SPARROW, Heinrich Hertz



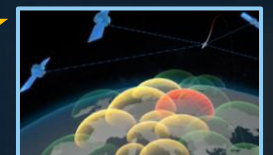
Radar and Optical ISR

SAR-Lupe, SARah, OptSat, NAOS



Missile Defense ★

ODIN'S EYE



OHB Right to Win

★ Deep-dive next

OHB OFFERS MULTI-DOMAIN MISSILE DEFENSE SOLUTIONS INCLUDING SPACE- AND GROUND-BASED SYSTEMS



OHB solutions

- ✓ Missile defense systems against ballistic, hypersonic and anti-satellite threats
- ✓ Capabilities include timely warning, technical intelligence, continuous tracking and proliferation control
- ✓ Strengthening Germany's and Europe's NATO contribution and strategic autonomy

Missile defense at OHB includes both ground-based components and the space segment: ODIN'S EYE leadership, interceptor component supply, initiatives such as JEWEL, and future GEO/LEO architectures will enhance the future opportunities for further strengthening Germany's and Europe's sovereign early warning and missile defense capabilities

OHB's Areas of Expertise in Early Warning and Missile Defense

External



Satellites
and
Constellations

OHB builds the
space segment



Transport Layer
and Ground
Stations
Network

OHB delivers
connectivity



Control
and User
Segment

OHB builds
user tools



Space System
Command and
Control

OHB runs mission
operations



Interoperability
Backbone

OHB integrates
external interfaces
and standards



Ground-Based
Interceptors

OHB builds
components



Space
Situational
Awareness

OHB builds
SSA systems

National Defense
Command & Control

NATO Battle
Management

Shared Threat
Intelligence

SIGNIFICANT INVESTMENTS IN EXISTING EUROPEAN PRODUCTION FACILITIES AND NEW HIGH-OUTPUT FACILITY FOR CONSTELLATION PROGRAMS IN GERMANY



Existing Production Facilities

New High-Output Facility



Sweden

2025
completion



- Clean room facility with labs, x-ray inspection, pressure test bunker
- Capacity for 20 satellites per year^(a) and adding more

★ Opened Sept 2025
Major expansion underway

710m² clean room
10-50^(a) # propulsion systems/year



Germany

2025
acquisition



- In-house electronics manufacturing hub
- Capacity for up to 250k PCBs per month

★ Opened Jan 2026

3,900m² production area
24-36 months to space-grade readiness^(c)



Italy

2027
completion



- New AIT^(b) facility for small and medium satellite constellations
- Capacity for 25-50^(b) satellites per year

★ Ground-breaking ceremony Mar 2026

800m² clean room
~2.5x^(a) previous capacity



UK

2027
completion



- State-of-the-art spacecraft AIT^(b) facility for large and smaller satellite constellations

★ Move in May 2026

1,112m² clean room
3,595m² hall



Germany

2027
completion



- Scalable, high-output facility for dual-use constellation production
- AI-enabled production optimization

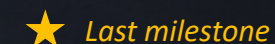
★ Investment decision May 2026

Up to 3 Satellites per week^(a)

(a) Depending on size and complexity

(b) Assembly, Integration and Test

(c) Space-grade readiness refers to ramping processes, documentation, testing, and quality assurance toward ECSS-aligned manufacturing standards for space hardware



EXPANDING EUROPEAN PRESENCE IN TOP-GROWTH MARKETS AND SELECT OVERSEAS INITIATIVES

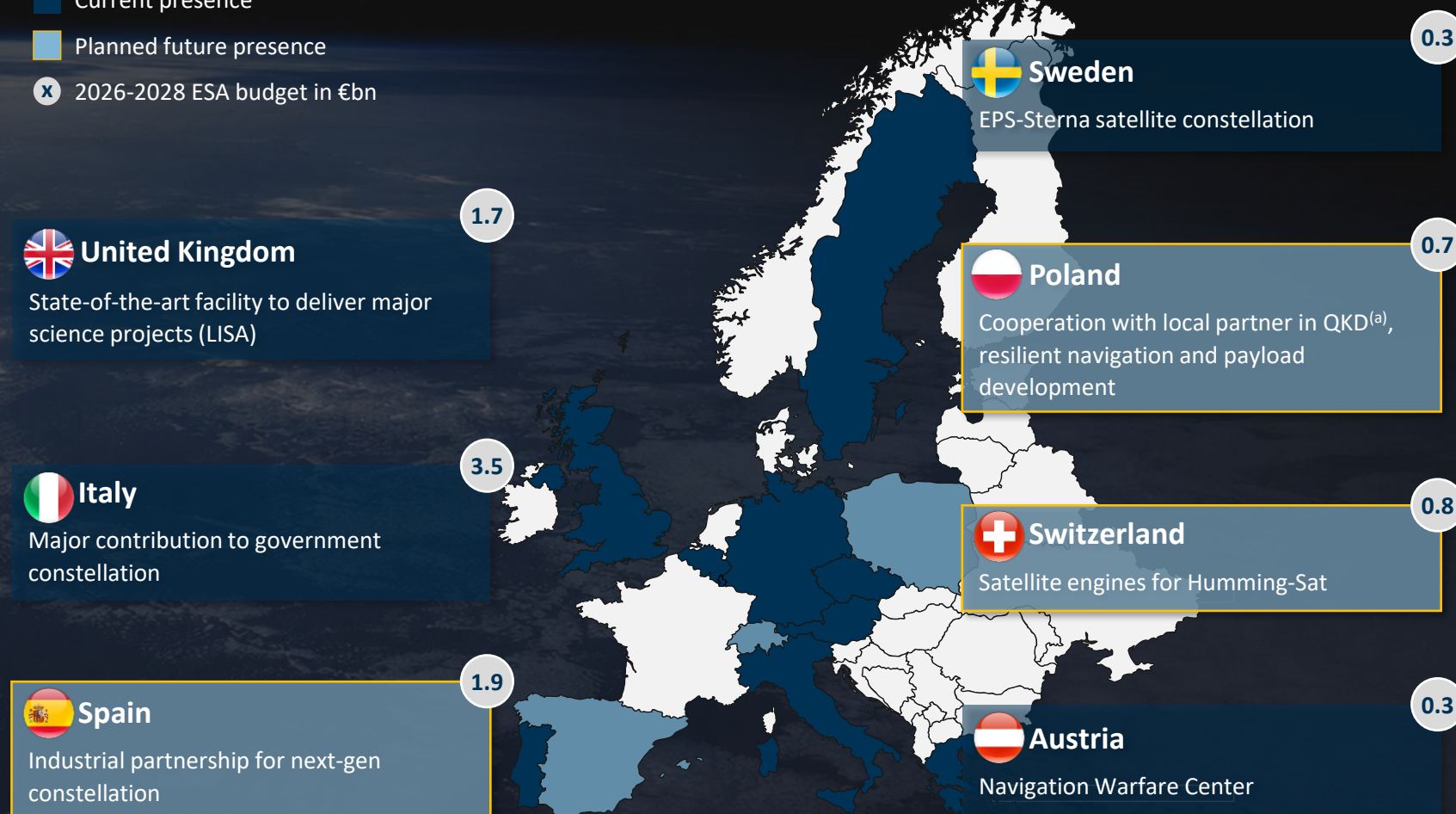


Expansion in Europe

■ Current presence

■ Planned future presence

⊗ 2026-2028 ESA budget in €bn



Growth Overseas

North America

Scaling with major space companies

- Major satellite manufacturer: Avionics suite
- Major launcher and constellation company: Reusable stage 1 high-precision metal transformation
- New market entrant: Structure elements for 5.5-ton geo-synchronous transport vehicle
- BOEING**: Structural elements for SLS

Other geographies

Select government-to-government engagements

OHB'S TRACK RECORD OF SUCCESSFULLY ATTRACTING AND RETAINING HIGHLY QUALIFIED TALENT SETS THE FOUNDATION FOR FUTURE GROWTH



OHB is successfully expanding its engineering base...

172

Engineers hired in 2025

+13%

Increase in engineers YoY

...training and retaining a young talent base...

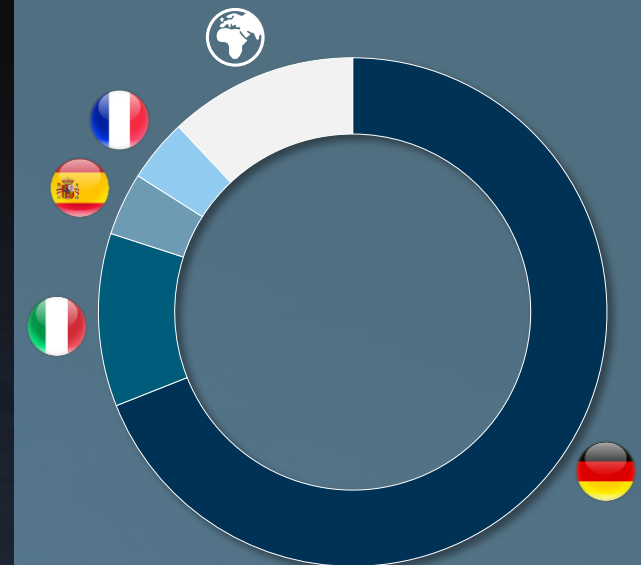
149

Students and apprentices joined OHB in 2025^(a)

34

Average age of FTE hired in 2025

...and attracting highly qualified personnel from the broader European talent pool



Representing ~50 different nationalities^(a)

^(a) Data includes OHB System AG, OHB Information Technology GmbH, OHB Digital Connect GmbH, OHB SE, and OHB Teledata GmbH as per 2025A

VALUE ACCRETIVE M&A STRATEGY TO ACCELERATE GROWTH



**Geographical
Expansion**

**Digital Platform
Strengthening**

**Technology
Expansion**

**Securing
Supply Chain**

NEW PARTNERSHIPS TO ACCELERATE GROWTH



★ Apr 2025

Post-ISS decommissioning



AXIOM
SPACE

- Next-gen private space station post-ISS decommissioning
- OHB focuses on payload services and hardware integration

★ Jan 2026

SATCOMBw4



RHEINMETALL

- Telecoms satellite constellation for Bundeswehr
- OHB provides satellite manufacturing expertise
- Rheinmetall integrates into existing armed forces infrastructure

★ May 2026

VORTEX



DASSAULT
AVIATION

- Partnership proposes VORTEX multipurpose spaceplane to ESA
- Dassault Aviation as VORTEX prime architect and global integrator of the spaceplane
- OHB as architect and integrator of the service module

SPOCK 2



To be announced

- Multi-sensor tactical surveillance system from space
- More to come

★ *Announcement date*

THE RFA OPPORTUNITY FOR OHB



€190m+

Potential funding by ESA's
European Launcher Challenge

+

~€100m

Additional funding

Industrialize RFA ONE

- Inaugural launch attempt planned in 2026
- Serial production planned from 2028 onwards
- Mid-term ambition of up to 25 launches per year
- Development of first-stage reusability allows for weekly, potentially daily launch long-term

In the space industry, 1st launch attempts carry significant technical risk (typically, less than 30% of first launches of new vehicles are successful)^(a)

Start Development of RFA TWO

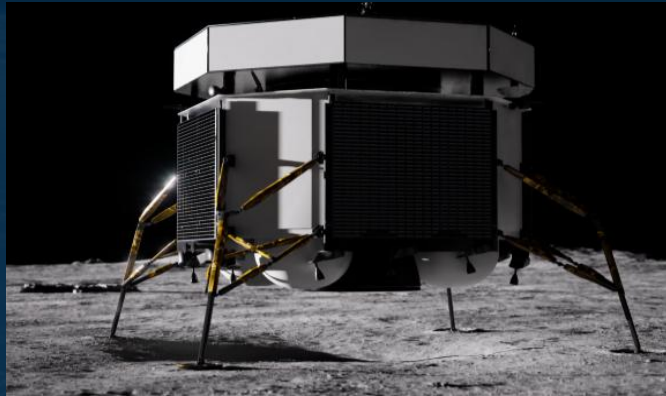
- Scale RFA ONE technology to heavy-lift launch vehicle: Low NRCs and efficient timelines
- Leverage OHB industrial production environment of Ariane 6 for large structures
- Launch vehicle design based on re-usability

(a) Company management estimate

THE LUNAR ECONOMY OPPORTUNITY FOR OHB



Argonaut: European Lander



Europe's End-to-End Lunar Transport Capability

Independent European lunar access:

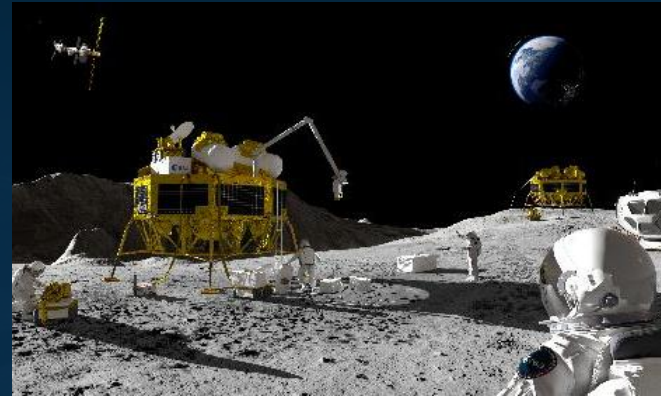
- Moon landings
- Payload return

European
Priority

Key
Programs
for OHB

- Heritage positioning with Argonaut Guidance, Navigation and Control

Robotic Lunar Missions



Leveraging Germany's Robotics Industrial Base

Near-term:

- Robotics exploration

- Currently working on two robotic lunar missions

Lunar Infrastructure



Building the Infrastructure for Europe's Lunar Presence

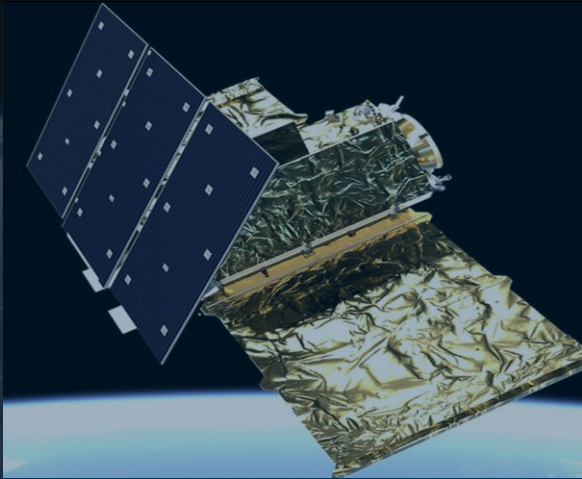
Early 2030s:

- Hardened European landing site
- 1st step towards the European Moonport

- Communication, navigation, landing site construction and ISRU^(a) for water and building materials

(a) In-Situ Resource Utilization; using resources found on the Moon rather than transporting them from Earth

THE LEO ECONOMY OPPORTUNITY FOR OHB



Companion Satellites

Two concrete missions:
Schild und Schwert
("Shield and Sword")
Fly and Grab



Refueling Opportunity

Pilot in-space refueling &
propellant depot as strategic
capability and growth area for
institutional missions



Next-Gen Space Stations

Partnership with Axiom for
private space stations after ISS
decommissioning



Vortex

Partnership with Dassault
Aviation to develop a reusable
orbital spaceplane for
multipurpose space mission

OHB IS UNIQUELY POSITIONED TO CAPTURE GLOBAL SPACE DEMAND THROUGH A BLEND OF AGILITY, SCALE AND TECHNOLOGICAL RELEVANCE



- ✓ Unique positioning at intersection of heritage and execution agility
- ✓ Successful track record of continued technology disruption
- ✓ Technology-agnostic integrator combining best-of-breed technologies
- ✓ Strategic positioning for European launch autonomy
- ✓ Focused capital allocation to accelerate next phase of growth



Daniela Schmidt
Chief Legal Officer

5 GOVERNANCE & ESG

MANAGEMENT BOARD AND EXECUTIVE COMMITTEE STRUCTURE



STRONG AND DIVERSE EXECUTIVE COMMITTEE WITH COMPLEMENTARY SKILLS AND SIGNIFICANT INDUSTRY EXPERIENCE

Experienced and committed management team...

...with proven and repeated execution

| | | | | | | | |
|---------------------|-------------------------|--|--|---|---|---|--|
| Executive Committee | Management Board |  <p>Marco R. Fuchs Chief Executive Officer</p> <p>30+</p> |  <p>Dr. Tim Tecklenburg Chief Financial Officer</p> <p>20+</p> |  <p>Dr. Markus Moeller Chief Sales Officer</p> <p>30+</p> |  <p>Daniela Schmidt Chief Legal Officer</p> <p>15+</p> | | |
| | Group Senior Executives |  <p>Chiara Pedersoli Head of SPACE SYSTEMS Germany</p> <p>25+</p> |  <p>Ulrich Scheib Head of ACCESS TO SPACE</p> <p>25+</p> |  <p>Dr. Arne Gausepohl Head of DIGITAL</p> <p>15+</p> |  <p>Dr. Kristina Wagner Chief Technology Officer</p> <p>20+</p> |  <p>Sabine von der Recke Chief Public Affairs Officer</p> <p>15+</p> |  <p>Oliver Salisch Head of SPACE SYSTEMS International / M&A</p> <p>20+</p> |



Family-anchored ownership, led by founding-family CEO and majority shareholder, ensures continuity and long-term strategic focus



Professional management team with deep aerospace, industrial and capital markets expertise



Governance structure enables agile decision-making and efficient scaling, with decisions vested in the Management Board



Strong track record in building and expanding industrial platforms

Years of experience

MANAGEMENT BOARD COMPENSATION SYSTEM

DESIGNED TO PROMOTE FULL ALIGNMENT WITH SHAREHOLDER INTERESTS



Remuneration packages

Long-term incentives planned from 2027 subject to approvals



(a) Average of last three years remuneration reports (2023A-2025A)

(b) Decision corridor for determination by Supervisory Board

(c) Variable remuneration may be awarded, in whole or in part, as OH B SE shares or share-based instruments (e.g., stock options, performance shares, or similar arrangements)

(d) Non-exhaustive list

(e) Subject to Remuneration Committee discussions and respective governance approvals

SUPERVISORY BOARD STRUCTURE

EXPERIENCED SUPERVISORY BOARD ENSURING STRATEGIC OVERSIGHT



Proposed for election to Supervisory Board; subject to AGM approval (8 June 2026)^(d)

- Excellent Space Industry Expertise
- Deep Financial Markets Acumen
- Long-Standing Familiarity with OHB^(a)
- Supervisory Board Majority Independent
- International Profile

Board Members

Experience

Independent

Robert Wethmar
Chairman of the Supervisory Board

Elevanto Floranto
Hans-Otto und Engelke Schumann Stiftung
Sadkowo
TaylorWessing

Independent

Ingo Kramer
Deputy Chairman of the Supervisory Board

PSVaG
Insolvenzversicherung der Betriebsrenten *J&G*

Independent

Dr. Hans Königsmann
Member of the Supervisory Board

ASTRO FORGE STROKE
mynaric
SPACEX
ZARM

Fuchs Family Representative^(b)

Raimund Wulf
Member of the Supervisory Board

FMF VOLPAIA
HypoVereinsbank
SAL. OPPENHEIM
Privatbank seit 1789
UniCredit

KKR Representative^(c)

Dr. Theodor Weimer
Future Member of the Supervisory Board

KKR
BAIN & COMPANY Deutsche Bank
Deutsche Börse Goldman Sachs
KNORR BREMSE McKinsey & Company UniCredit

Other current roles Audit Committee Personnel Committee ESG Committee Technology Committee

(a) Average Supervisory Board tenure of >7 years, excl. KKR representative
 (b) Fuchs family 65.4% of shares (as of 2025)
 (c) KKR (Orchid Lux HoldCo S.à r.l.) 28.6% of shares (as of 2025)
 (d) Dr. Theodor Weimer to replace Claire Wellby as KKR representative on the Supervisory Board, subject to AGM approval on 8 June 2026

SHAPING A SUSTAINABLE SPACE ENVIRONMENT

IN A FUTURE IN WHICH SPACE IS BECOMING AN INCREASINGLY IMPORTANT SHARED RESOURCE, WE WANT TO CONTRIBUTE TO ITS RESPONSIBLE USE

Clear ESG focus



Head of Sustainability
Marieke Patyna



OH B Sustainability Report
based on ESRS

Achievements until 2025

E

Group-wide Decarbonization Strategy to support climate protection

- Scope 1-3 GHG^(a) accounting according to GHG Protocol
- Decarbonization levers identified

S

Group-wide People Strategy to support long-term workforce sustainability

- Integrated People Strategy rolled out across the Group
- Structured workforce levers in place

G

Comprehensive ESG governance framework

- Clear ESG accountability at Board level
- Implemented solutions to combat space debris and strengthen protection against orbital threats



Ambitions & targets

Deliver measurable Scope 1 & 2 emission^(a) reductions

- 35% reduction of Scope 1 & 2 emissions^(a) by 2030^(b)
- 63% reduction of Scope 1 & 2 emissions^(a) by 2035^(b)

Group-wide People Strategy underpinned by continuous learning framework

- Develop and retain future-ready workforce
- Embed continuous learning and skills development

Embedded across Management and Supervisory Board governance and risk management

- Continued enhancement of Board-level ESG oversight
- Integrate space security & resilience into group-wide risk management

Understanding of Sustainability:

As a European space and technology group and a business with family-anchored ownership, we view sustainability as a key to future readiness and a shared mission

(a) Scope 1–3 GHG emissions comprise direct emissions from own operations (Scope 1), indirect emissions from purchased energy (Scope 2), and other indirect emissions across the upstream and downstream value chain (Scope 3), calculated in accordance with the GHG Protocol vs. 2025 baseline
(b) vs. 2025 baseline

6 FINANCIALS



Dr. Tim Tecklenburg
Chief Financial Officer

OHB OFFERS A STRONG FINANCIAL FOUNDATION WITH POTENTIAL FOR ATTRACTIVE SHAREHOLDER RETURNS



| | | | |
|--------------------------------------|---|-----------------------|--|
| <p>Performance visibility</p> | <ul style="list-style-type: none"> Record order backlog and long-term government / institutional contracts Significant long-term total operating performance growth at ~20% CAGR since IPO^(a) High pipeline visibility based on strong customer relationships | <p>€3.4bn</p> | <p>Order backlog Q1 2026A</p> |
| <p>Growth track record</p> | <ul style="list-style-type: none"> Significant order intake growth driven by further increasing demand Strong growth across space and defense end markets | <p>>50%</p> | <p>Order intake CAGR 2023-2025A</p> |
| <p>Embedded margin upside</p> | <ul style="list-style-type: none"> Margin upside supported by increased emphasis on defense Further improvement through industrialization and knowledge sharing Significant potential future scale benefits from operating leverage | <p>~200bps</p> | <p>Adj. EBITDA margin expansion 2023-2025A</p> |
| <p>Capex-light</p> | <ul style="list-style-type: none"> Well-invested asset base with modest maintenance requirements Customers partially supporting funding of OHB's growth capex | <p>~1.9%</p> | <p>Avg. capex % total operating performance 2023^(b)-2025A</p> |
| <p>Capital allocation</p> | <ul style="list-style-type: none"> Disciplined capital allocation framework driving shareholder returns Near-term organic growth focus to expand capacities | <p>0.8x</p> | <p>Net leverage ratio^(c) 2025A</p> |

Financials as of 2025A unless stated differently

(a) Based on historical data extracted from the Company's financial statements, which may not be directly comparable over time due to, among other things, changes in accounting policies, reporting perimeter or classification of items

(b) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m, for further details please refer to p.57 of the 2024 Annual Report

(c) Net leverage ratio defined as Net Financial Debt (incl. lease liabilities) / Adj. EBITDA

OHB FINANCIAL SNAPSHOT AT A GLANCE



Summary Financials

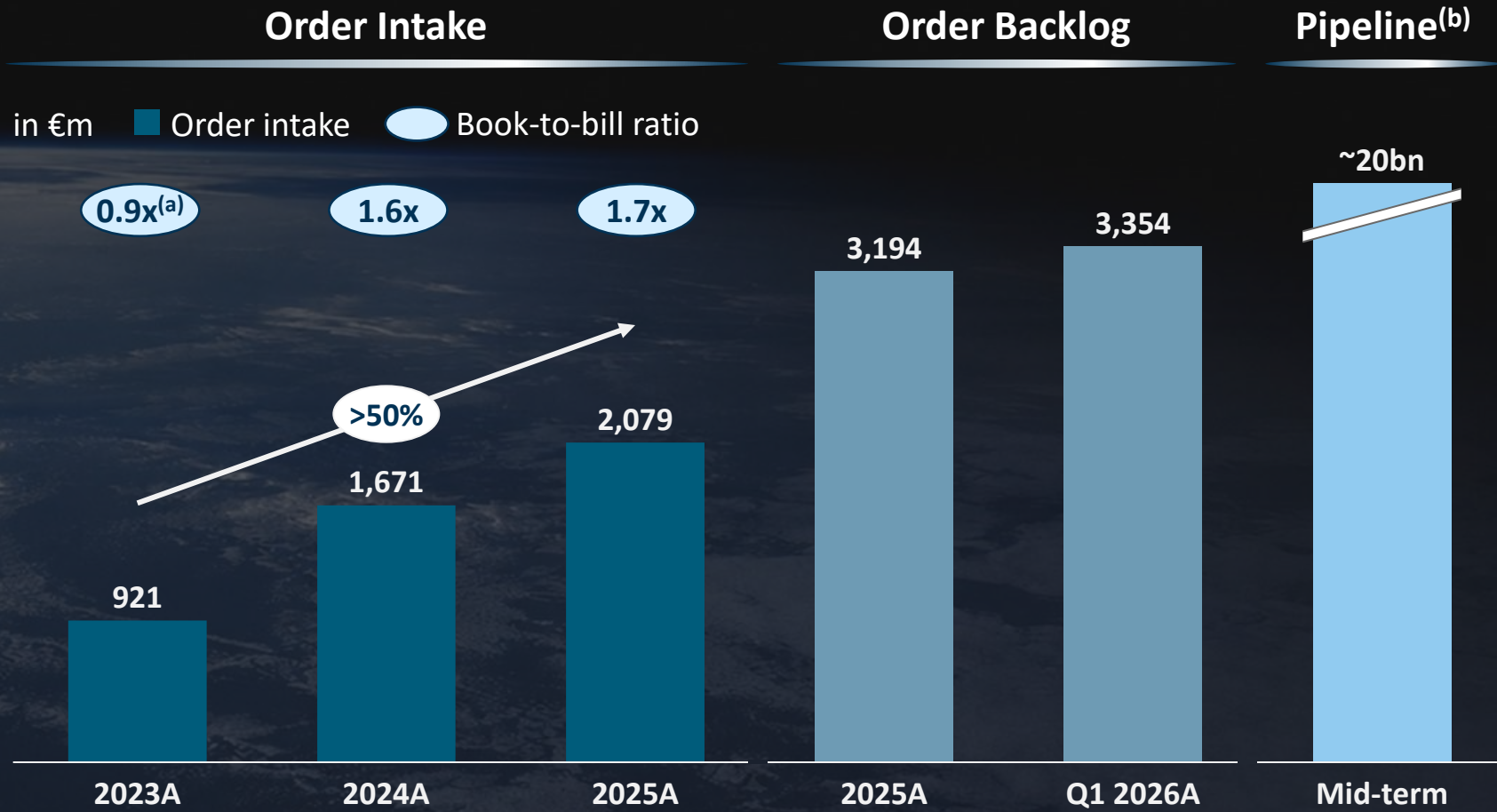
| (€m, unless otherwise indicated) | 2023A | 2024A | 2025A |
|----------------------------------|----------------------|-------|-------|
| Order backlog | 1,749 | 2,382 | 3,194 |
| Order intake | 921 | 1,671 | 2,079 |
| Book-to-bill | 0.9x ^(a) | 1.6x | 1.7x |
| Total operating performance | 1,069 ^(a) | 1,030 | 1,248 |
| Adj. EBITDA | 87 | 111 | 126 |
| Adj. EBIT | 50 | 72 | 84 |
| Adj. Free Cash Flow | (83) | 133 | 56 |

Commentary

- **Record high backlog** providing high visibility on future performance
- **Continuously growing order intake** at a 1.7x book-to-bill ratio
- **Strong 2025A total operating performance** driven by successful project execution, growing fully organically
- **Continuously strong profitability growth**

(a) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m

STRONG ORDER INTAKE MOMENTUM: EVEN BEFORE ENTERING THE NEW SUPER-CYCLE



- ### Commentary
- **Strong institutional demand** across ESA and EU driving order intake growth – already before the ongoing super-cycle
 - **Consistently high book-to-bill ratio** supporting long-term growth
 - Step-change from 2023A to 2025A: **Major contract wins plus increasing program sizes**
 - Pipeline consists of multi-year contracts with **total operating performance recorded as milestones** are reached

INFLECTION POINT FOR OH B’S ORDER INTAKE: MARKET AND CUSTOMER DEMAND ARE CONSISTENTLY HIGH, DRIVING LONG-TERM VISIBILITY AND BACKLOG

(a) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m, for further details please refer to p.57 of the 2024 Annual Report
 (b) Sum of active sales opportunities where the estimated total probability of winning equals or exceeds 50%

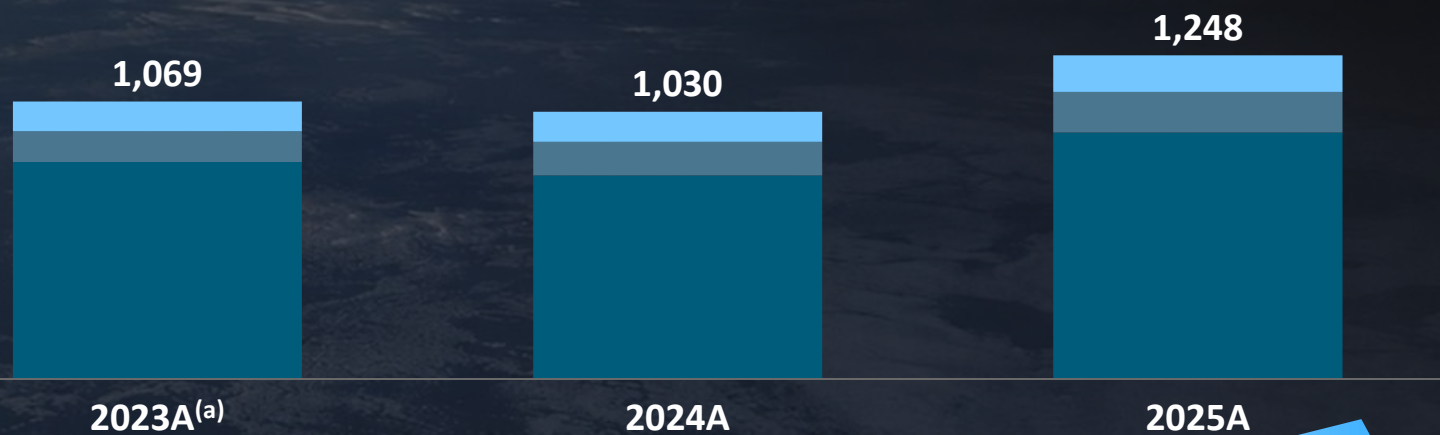
LONG-TERM TOTAL OPERATING PERFORMANCE: BACKLOG CONVERSION DRIVES ACCELERATING PERFORMANCE MOMENTUM



Total Operating Performance

in €m

Space Systems Access to Space Digital



~20% CAGR since IPO in 2001^(b)

Commentary

- Organic growth across all segments in 2025A
- Increasing European defense budgets gradually turn into performance
- High visibility on total operating performance from strong backlog
- 2024A temporary decrease driven by delayed subcontractor deliveries
- Demonstrated long-term commitment by founder family: ~20% CAGR since our IPO in 2001^(b)

TOTAL OPERATING PERFORMANCE GROWTH ACROSS ALL THREE SEGMENTS, ABSOLUTE GROWTH DRIVEN BY SPACE SYSTEMS

CAGRs shown on 2023-2025A basis. Presented segments excl. Holding and consolidation effects

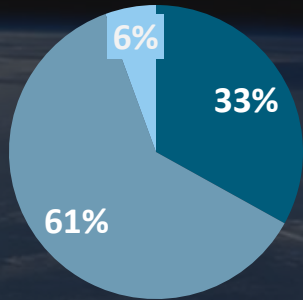
(a) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m

(b) Based on historical data extracted from OHb's financial statements, which may not be directly comparable over time due to, among other things, changes in accounting policies, reporting perimeter or classification of items

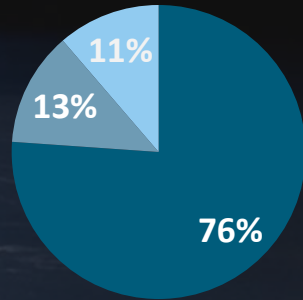
TOPLINE SPLIT: WELL-POSITIONED FOR GLOBAL GROWTH IN SPACE & DEFENSE ALIKE



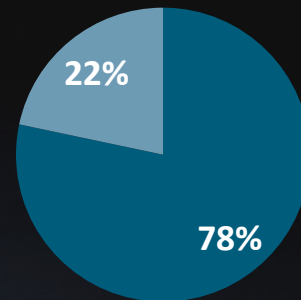
Revenue by Region



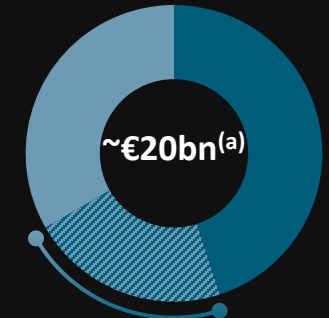
Total Operating Performance by Segment



Total Operating Performance by End market



Pipeline by End market



- Germany
- Rest of Europe
- Rest of World

- Space Systems
- Access to Space
- Digital

- Institutional
- Defense

- Institutional
- Defense

Depending on key project intake beyond pipeline and dual-use nature of projects

- Strong domestic market position in Germany and Europe
- ESA programs and pan-European space initiatives driving European performance

- Space Systems as a key driver of historic growth
- Relatively small share of nascent Digital segment with significant growth potential

- Long-term relationships with key customers across different projects
- High customer stickiness in space segment with strong upside in defense

- Growing exposure to high-profitability defense missions, including dual-use products
- Well-positioned to capture upside from ongoing defense super-cycle

GERMAN HEADQUARTERED – EUROPEAN CHAMPION – FULLY CAPITALIZING ON EUROPEAN SPACE AND DEFENSE TRENDS, CHANGING THE FUTURE BUSINESS MIX

Excludes Holding and Other; Revenue and total operating performance figures based on FY2025; Pipeline by end market is a mid-term figure and not based on FY2025
 (a) Pipeline calculated based on the sum of the three segments Space Systems, Access to Space, and Digital, excluding Holding and Consolidation

SEGMENT FINANCIALS: HIGH END-TO-END INTEGRATION DRIVES RESILIENCE OF GROUP FINANCIAL PROFILE WITH SIGNIFICANT UPSIDES IN ALL SEGMENTS



Space Systems

in €m

| | |
|---|---|
| 2,508 Order backlog | 27% 24-25A Order backlog growth |
| 1,577 Order intake | 20% 24-25A Order intake growth |
| 983 Total operating performance | 19% 24-25A Tot. op. perf. growth |
| 98 Reported EBITDA | 10% Reported EBITDA margin ^(a) |
| 66 Reported EBIT | 7% Reported EBIT margin ^(b) |

- **Project based business** based on long-term and highly visible project pipeline
- **Increased industrialization** driving growth, with **uplift for Digital segment**

Access to Space

in €m

| | |
|---|---|
| 362 Order backlog | 48% 24-25A Order backlog growth |
| 282 Order intake | 24% 24-25A Order intake growth |
| 163 Total operating performance | 19% 24-25A Tot. op. perf. growth |
| 16 Reported EBITDA | 10% Reported EBITDA margin ^(a) |
| 9 Reported EBIT | 6% Reported EBIT margin ^(b) |

- **Product based business** as regular and visible performance stream
- **Fixed-cost base as a strong margin lever** as launch cadence increases

Digital

in €m

| | |
|---|--|
| 324 Order backlog | 90% 24-25A Order backlog growth |
| 220 Order intake | 69% 24-25A Order intake growth |
| 146 Total operating performance | 20% 24-25A Tot. op. perf. growth |
| 9 Reported EBITDA | 6% Reported EBITDA margin ^(a) |
| 6 Reported EBIT | 4% Reported EBIT margin ^(b) |

- **Service based business** with recurring and highly profitable financial profile
- **Significant future uplift potential** from recurring nature of satellite operations

DIFFERENT SEGMENT PROFILES PROVIDING STRONG DIVERSIFICATION AND RESILIENCE ACROSS OH B'S MARKETS

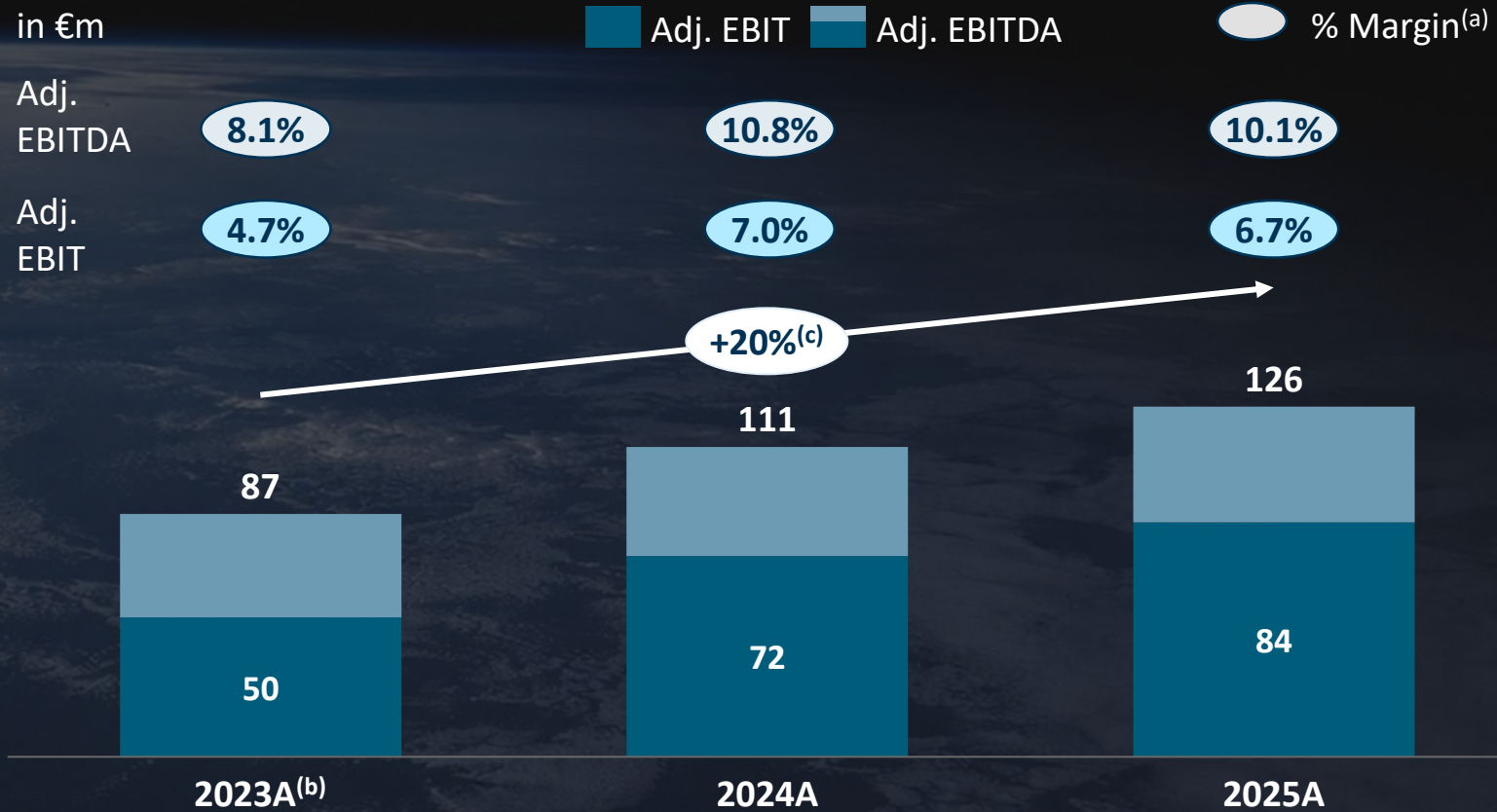
Financials refer to 2025A, unless stated otherwise; Excludes total operating performance, EBITDA and EBIT attributable to Holding and consolidation effects

(a) Reported EBITDA / Total operating performance

(b) Reported EBIT / Total operating performance

HIGH PROFITABILITY IN SPACE: STRONG TRACK RECORD OF MARGIN EXPANSION

Adj. EBITDA and Adj. EBIT



Commentary

- **Adj. EBITDA ~20% CAGR with a ~200 bps margin expansion from 2023A until 2025A**
- **Transition to high-value system integration** and proprietary satellite platforms **driving margin expansion**
- **Momentum in Space Systems as catalyst for profitability** across all segments, especially Digital
- **Successful transformation program** decreasing operating expenses

LONG-TERM ABSOLUTE ADJ. EBITDA / ADJ. EBIT INCREASE AND MARGIN EXPANSION DRIVEN BY SUCCESSFUL GROWTH AND HIGH OPERATING LEVERAGE

Note: CAGRs shown on 2023-2025A basis
(a) Calculated as adj. EBIT(DA) / total operating performance

(b) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m
(c) 2023-2025A CAGR of adj. EBITDA

CASH FLOW: STRONG ADJUSTED FREE CASH FLOW GENERATION



Adjusted Free Cash Flow

| €m | 2023A | 2024A | 2025A |
|--|-------------|------------|------------|
| Rep. EBITDA | 162 | 53 | 115 |
| Taxes | (5) | (3) | (5) |
| Other non-cash expenses (+) / income (-) | (70) | 38 | 0 |
| Gains (-) / losses (+) from the disposal of assets | 1 | 1 | 0 |
| Gross Cash Flow | 88 | 89 | 110 |
| Capex | (24) | (15) | (24) |
| Change in own work capitalized | (14) | (20) | (18) |
| Lease payments | (12) | (13) | (13) |
| Adjusted Free Cash Flow pre-TWC^(a) | 38 | 41 | 55 |
| Change in inventories | (6) | (3) | (10) |
| Change in trade receivables | (23) | 30 | (9) |
| Change in net contract assets / liabilities | (89) | 65 | (2) |
| Change in trade payables | 13 | 14 | 16 |
| Change in provision for outstanding invoices | (16) | (13) | 6 |
| Change in trade working capital ^(b) | (120) | 92 | 1 |
| Adjusted Free Cash Flow^(a) | (83) | 133 | 56 |

Commentary

- **Cumulative Adjusted Free Cash Flow of €107m** from 2023-2025A
- **Adjusted Free Cash Flow pre-TWC reflects strong organic growth**
- **Significant relevance of select trade working capital** items, esp. trade receivables and net contract assets / liabilities
- Key trade working capital items driven by **payment profile of institutional vs. defense** customers
- **No significant historic variances in capital investments** impacting free cash flow^(b)

SIGNIFICANT CUMULATIVE ADJUSTED FREE CASH FLOW GENERATION PROVIDING STRONG FUNDING ABILITY FOR FUTURE GROWTH

(a) Non-GAAP metric aligned with management perspective on cash flow

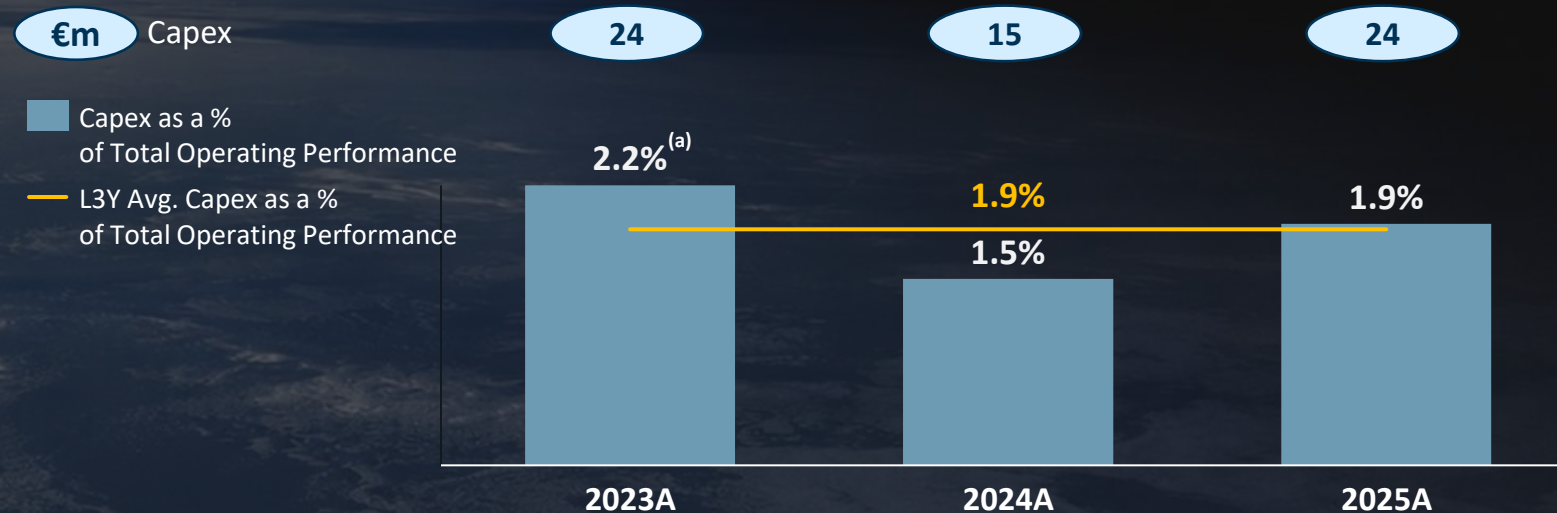
(b) Refers to the sum of changes of the balance sheet line items of i) inventories, ii) trade receivables, iii) contract assets, iv) current and non-current contract liabilities, v) trade payables, and vi) provisions for outstanding invoices (as included in other financial and non-financial liabilities)

(c) In 2024, provisions related to the SARah project were recognized but partially utilized in 2025

CAPEX: OHB BENEFITS FROM A CAPEX-LIGHT PROFILE



Capital Expenditure



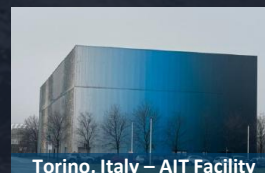
Commentary

- L3Y average capex of ~1.9% of total operating performance to sustainably finance growth
- 2025A capex includes predominantly investments in **improvements and replacements**
- **Customers partially supporting funding** of OHB's growth capex by directly and indirectly bearing the costs

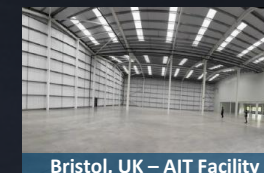
EXAMPLES



- **€7m investment** to establish a **new cleanroom facility**
- Includes a renovated office, labs, x-ray inspection, pressure test bunker



- **~€8m investment** to establish a **new AIT facility**
- Capacity for large and smaller satellite constellations



- **~€8m investment** to establish a **new spacecraft AIT facility**
- Capacity for large and smaller satellite constellations

FULLY INVESTED PLATFORM AND CAPEX-LIGHT BUSINESS MODEL WITH GROWTH CAPEX PARTIALLY FUNDED BY CUSTOMERS

(a) 2023A total operating performance adjusted for the impact of deconsolidation and revaluation effects of RFA amounting to €114m

Net Indebtedness and Net Leverage

| €m | 2025A |
|--|-------------|
| Financial liabilities ^(a) | 280 |
| Cash and cash equivalents | (221) |
| Reported net indebtedness^(b) | 60 |
| Lease liabilities | 40 |
| Net Financial Debt | 99 |
| Adj. EBITDA | 126 |
| Net leverage ratio | 0.8x |
| Provisions from retirement benefits and similar obligations ^(c) | 71 |

0.8x

Commentary

- **Moderate and well-controlled leverage profile, reflecting disciplined financial management**
- Financial flexibility supports participation in **large-scale institutional tenders** requiring **strong balance sheet capacity**
- Intra-year swings in cash due to contract and invoicing structure are common and can lead to large intra-year differences in leverage
- **Ample liquidity to support ongoing program execution and working capital requirements**
- Balance sheet strengthened through **improved cash conversion and focus on operational discipline**

STRONG CASH GENERATION AND DISCIPLINED CAPITAL STRUCTURE DRIVING LOW LEVERAGE

(a) Financial liabilities includes ~€70m in Schuldscheine and remainder attributable to RCF drawings

(b) Reported net indebtedness denotes Net debt excl. pensions as defined in the Q1 2026 report

(c) Calculated based on present value of the defined benefit obligation less value of plan assets as of the respective balance sheet date

Summary Financials

in €m

Q1 2025A

Q1 2026A

Total operating performance

242

+15%
YoY

279

Adj. EBITDA

20

+37%
YoY

27

Adj. EBIT

10

+63%
YoY

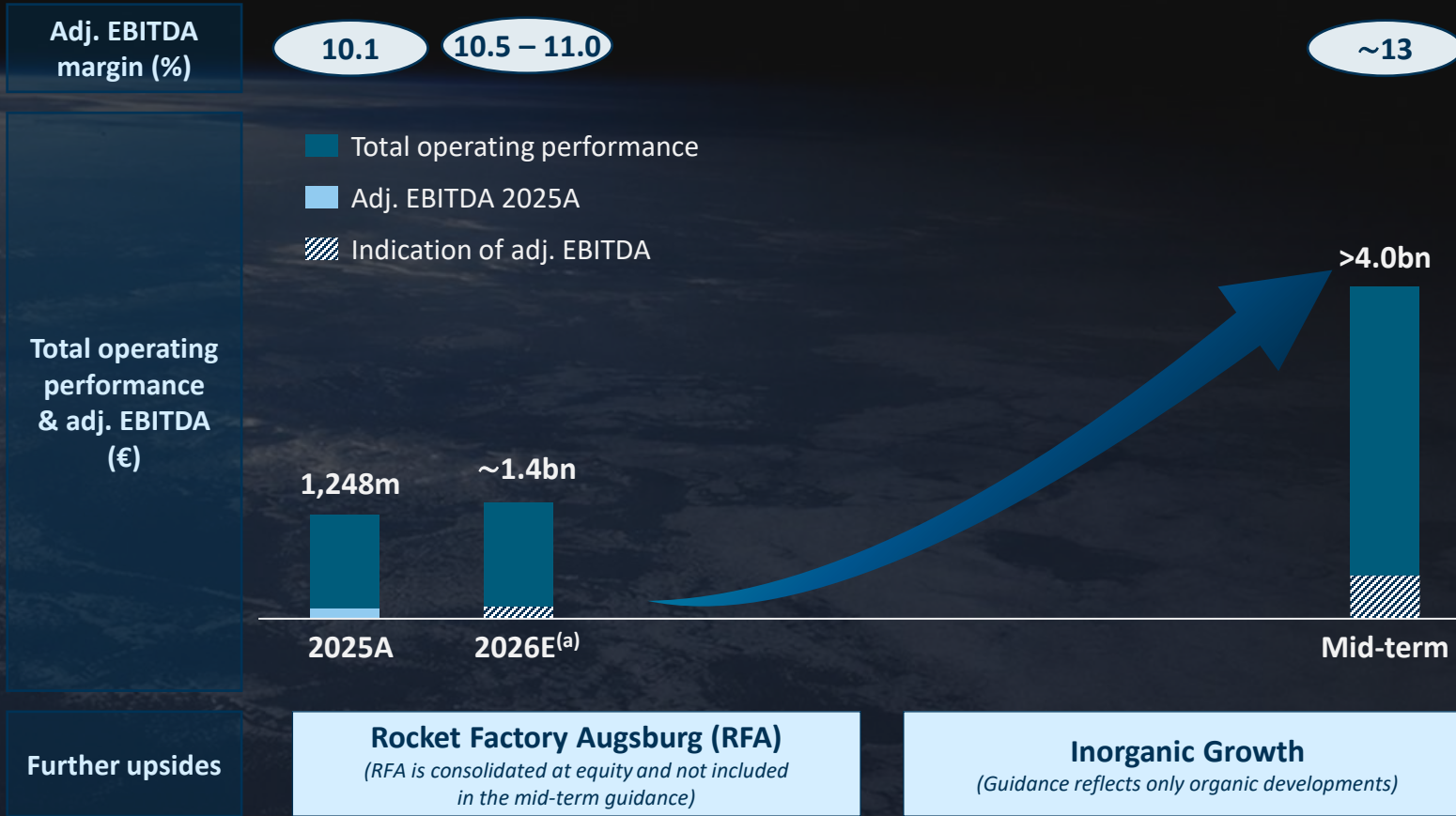
17

Commentary

- Across the board, 2026 was off to a good start with **total operating performance up 15% to €279m** compared to Q1 2025A
- **Continuous profitability ramp-up** on both adj. EBITDA and EBIT level
- **Two large contract wins for Space Systems** through OH B Sweden and OH B Italia

FINANCIAL OUTLOOK: GROWTH AMBITIONS WITH POTENTIAL FURTHER UPSIDE NOT YET REFLECTED IN GUIDANCE

2026E and Strategic Mid-Term Targets



- **Record order backlog** and strong order intake drive **mid-term growth** in total operating performance to **>€4.0bn**
- OHB continues **organic, self-funded growth** across all segments
- Incremental **acceleration of growth** therefore **not reflected** in mid-term guidance
- **RFA**, majority-owned by OHB, boosts **exposure to launchers** and access to space^(b)
- Outlook reflects **risk-weighted approach to all projects** in pipeline, also including **Project Unicorn** – if **awarded**, expected to provide very **strong support to achieve or exceed strategic midterm targets**

STRONG GROWTH EXPECTED, SIGNIFICANTLY INCREASING TOTAL OPERATING PERFORMANCE AND PROFITABILITY

Supersedes previous guidance for 2026-2028

(a) 2026E adj. EBITDA currently does not reflect potential costs to acquire major contracts of which the accounting treatment and timing are unclear

(b) RFA is majority-owned by OHB (65.1%), and consolidated at equity

HIGH VISIBILITY ON FUTURE PERFORMANCE



High Performance Visibility Supported by Long-term Institutional Programs



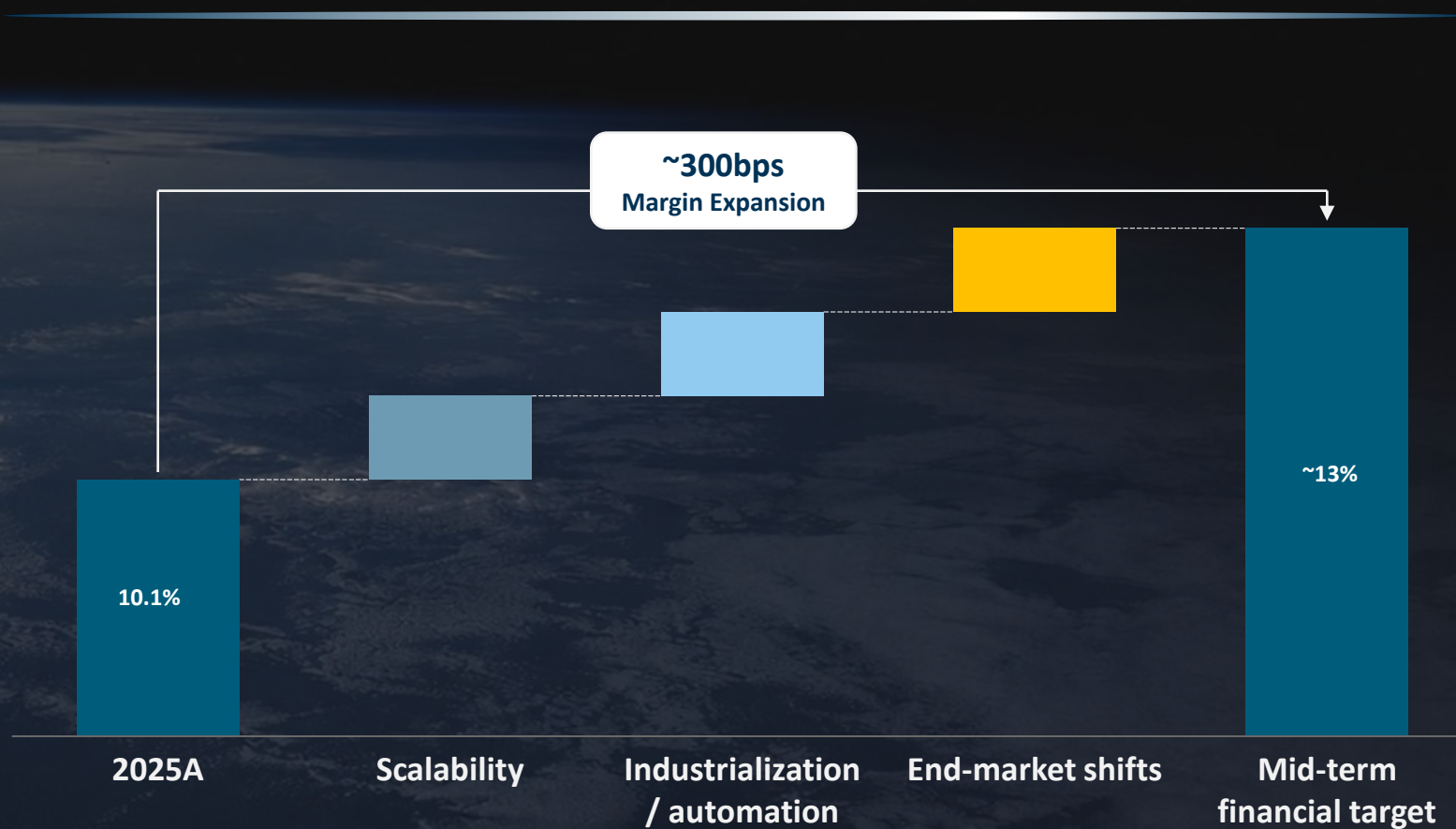
- **Top operating performance from order backlog covers ~80% of annual total operating performance**, providing high visibility and predictability, with **long-term total operating performance visibility over full lifecycle**
- Remaining (~20%) expected performance supported by **recurring annual order intake** from institutional customers (ESA, EU, defense)
- **€20bn pipeline** on top of **€3.4bn order backlog^(a)** provides further visibility and robustness

LARGE-SCALE PROGRAMS WITH MULTI-YEAR DURATION UNDERPIN PREDICTABLE AND VISIBLE PERFORMANCE STREAMS

(a) As of Q1 2026A

HIGHLY VISIBLE PROFITABILITY DRIVERS

Adj. EBITDA Margin



Commentary

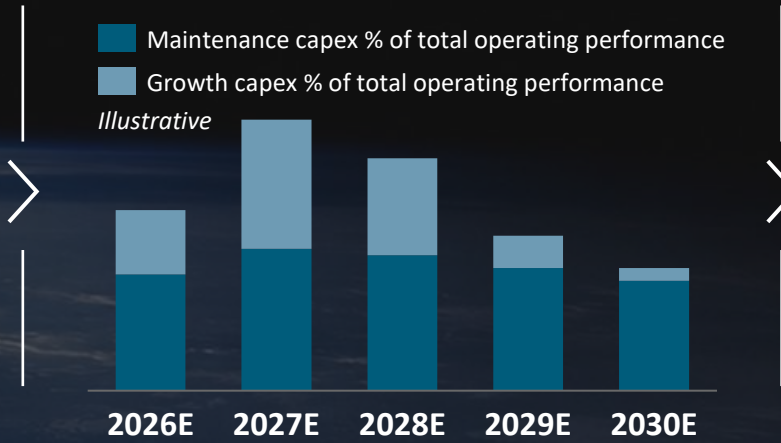
- **Scale benefits** from significantly increased volume in the near-term at only marginally increased overhead
- **Further industrialization and automation** improving operational leverage through increased share of standardized products
- Increasing emphasis on **defense at higher margins**
- Potential for further **upside through MT Aerospace growth via RFA**

WELL POSITIONED TO CAPTURE ACCELERATING SPACE AND DEFENSE DEMAND WITH CLEAR MARGIN EXPANSION LEVERS

CONTINUOUSLY IMPROVING CASH CONVERSION TARGETED

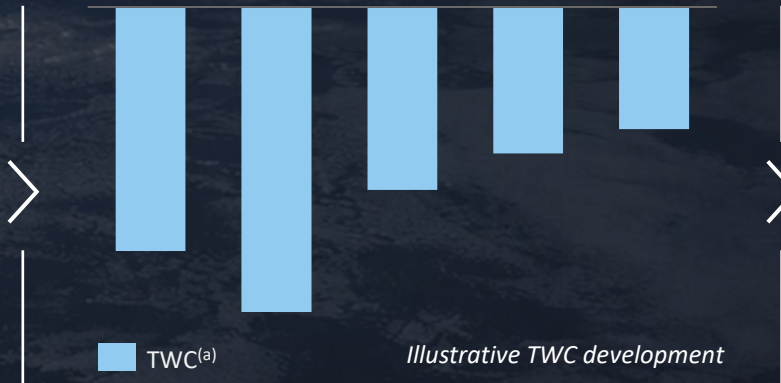


CAPEX SPENDING



- **Maintenance capex** planned to approximately **move proportionally with total operating performance**
- **Growth capex** related to capacity expansion to temporarily increase over historic levels, diminishing over the medium term
- **Capex-light** with strong ability to **pass on project related costs to the customer**

TWC LEVELS ON BALANCE SHEET



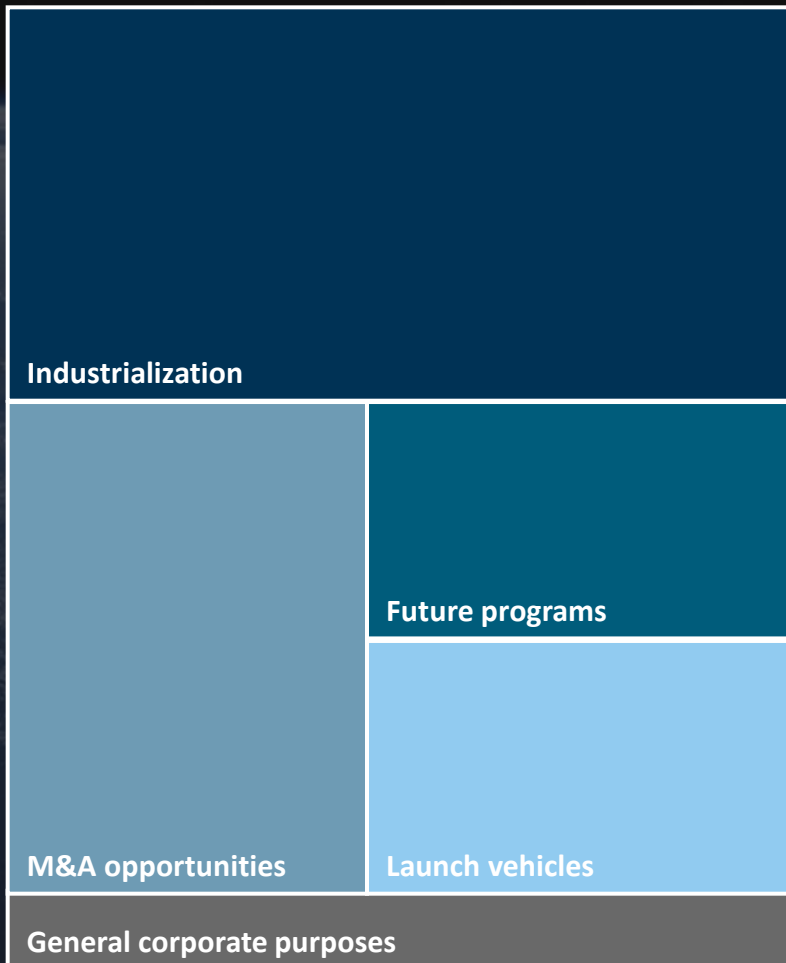
- **Defense contracts structured with down-payments**, providing positive TWC shift vs. institutional contracts
- **Access to Space growth further driving shift towards down-payments** vs. OH B covering costs upfront

CONTINUOUSLY LIGHT CAPEX SPEND COMBINED WITH IMPROVING TWC PROFILE EXPECTED TO DRIVE INCREASING CASH CONVERSION

(a) TWC illustratively shown as negative

CAPITAL REQUIREMENTS – OUR KEY INVESTMENT AREAS

Indicative Investment Area Split



Investment Area Description



Industrialization

- Significant investments in production facilities to enable strong growth via continued industrialization



Future programs

- Various tangible projects, incl. Lunar Exploration, LEO Economy, Vortex, and Frontier Applications



M&A opportunities

- Strong market consolidation driving shifts in supply chain dynamics across Europe with visible M&A opportunities



Launch vehicles

- Co-funding for RFA as one out of five companies selected for the ELC – with the goal of becoming a European leader in micro launches

Σ ~€500 – 600m

Organic Growth

- **Organic investment** to support execution of record order backlog
- Further significant upside potential to current execution plan assuming **additional capital**

M&A Opportunities

- **Selective M&A and partnerships** to enhance technological capabilities and value chain positioning
- Strict strategic fit and returns criteria

Shareholder Returns

- Continuously **consistent dividend policy**
- **Further return of capital to shareholders to be continuously assessed** subject to market and other conditions

Disciplined and conservative management of balance sheet planned in line with prior years retaining strategic flexibility

OHB'S INVESTMENT HIGHLIGHTS DRIVE A HIGHLY ATTRACTIVE FINANCIAL PROFILE



- 1 European space champion**
€3.4bn
Q1 2026A Order backlog
Record-level order backlog driving high visibility on future performance
- 2 Structural market tailwinds**
>€4bn
Total Operating Performance target mid term
Strong market trends supporting both institutional and defense space-spending
Defense performance growth at higher-margin and diversifying performance streams
- 3 Clear right-to-win**
~13%
Adj. EBITDA margin target mid term
Access to highly attractive and profitable key projects in the industry
Growing Digital share with high order backlog and intake
- 4 Scaled operations**
€1.2bn
Total operating performance
Growing profitability and margin expansion through operating leverage
Continued capex-light business model

5 ATTRACTIVE FINANCIAL PROFILE HAS GENERATED LONG-TERM SHAREHOLDER RETURN FOR DECADES

Financials as of 2025A, unless otherwise indicated

A large satellite with a gold-colored body and multiple solar panel arrays is shown in orbit above Earth. The Earth's surface is visible in shades of blue and white, with clouds. A dark blue horizontal bar is overlaid across the middle of the image, containing the section header.

7 Q&A

The background of the slide is a photograph of satellite components, likely antennas, being worked on in a cleanroom. The components are wrapped in gold and silver thermal insulation. Several people in white lab coats and hairnets are visible, working on the equipment. The scene is brightly lit, and the overall atmosphere is one of precision and technical work.

8 APPENDIX

DEEP DIVE: EPS-STERNA



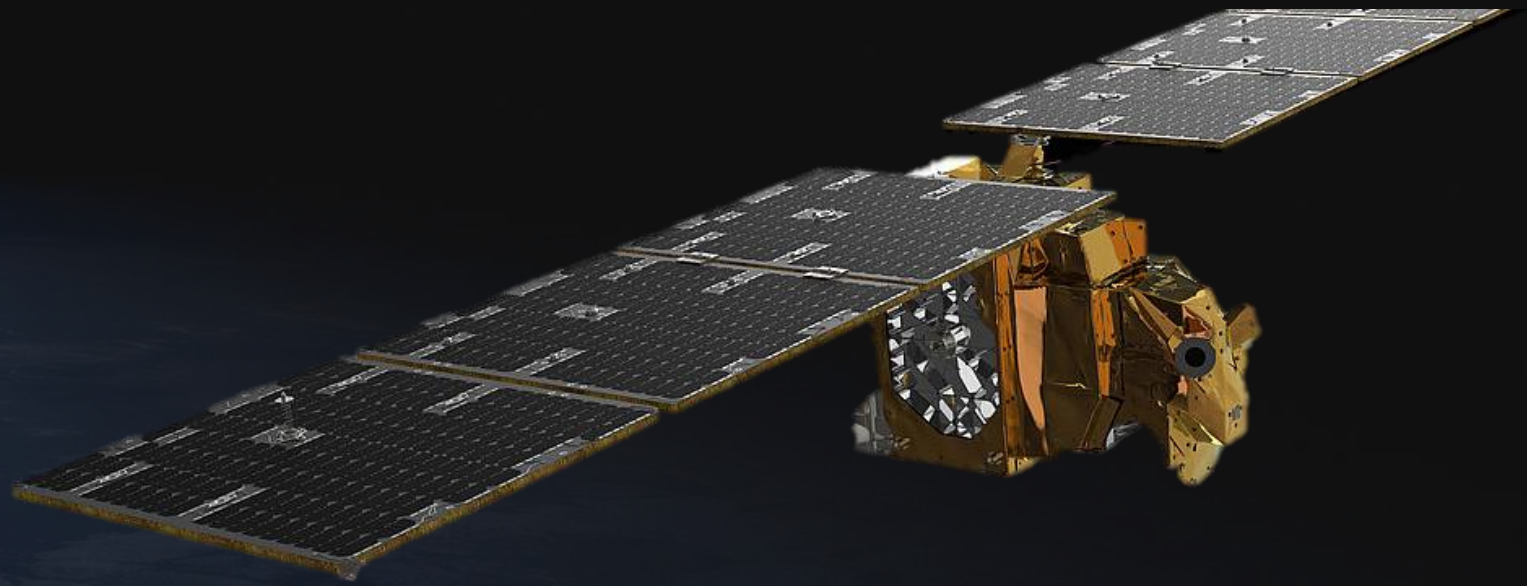
Prime Contractor



Customer

Role

OH B Entity



Precision Weather Intelligence

Delivering critical data also from latitudes geostationary systems cannot cover

Proven New Space Execution

AWS prototype: 3 years from contract to orbit, on time, on budget

Sweden's Largest Satellite Contract

€248m contract for 20 satellites

13 Years

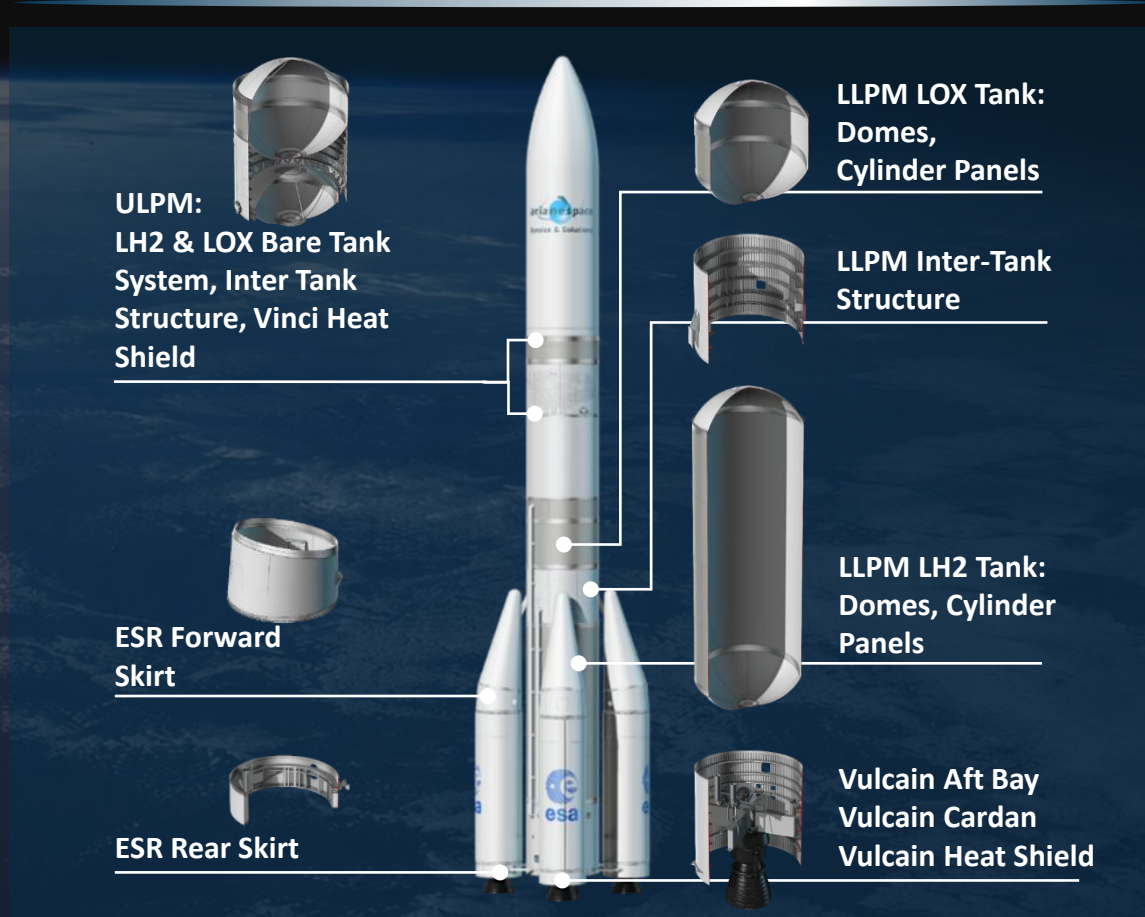
Operational lifetime



OHB IS A CRITICAL CONTRIBUTOR TO EUROPE'S INDEPENDENT ACCESS TO LAUNCH

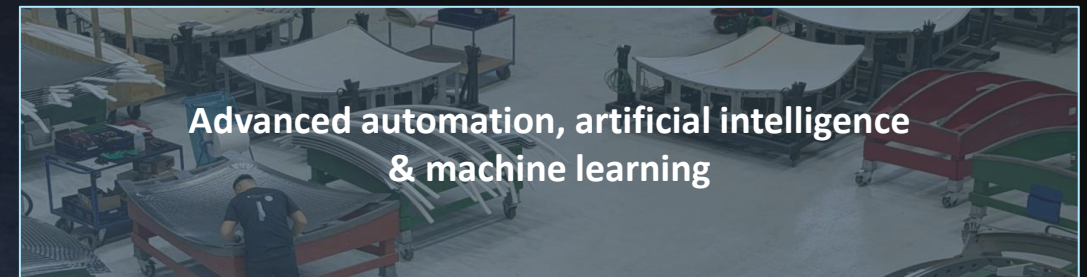


Ariane 6



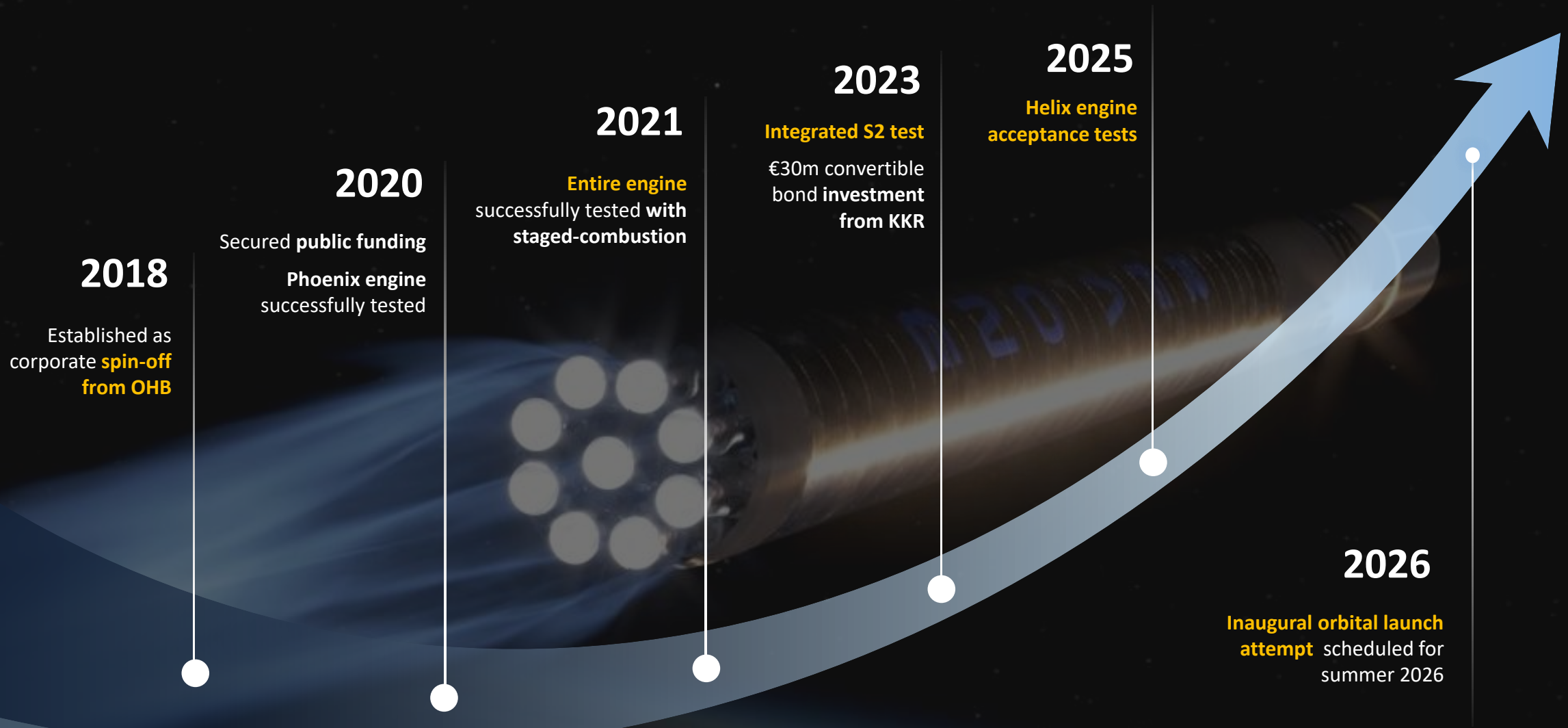
>10% workshare and design definition authority

Industrialization

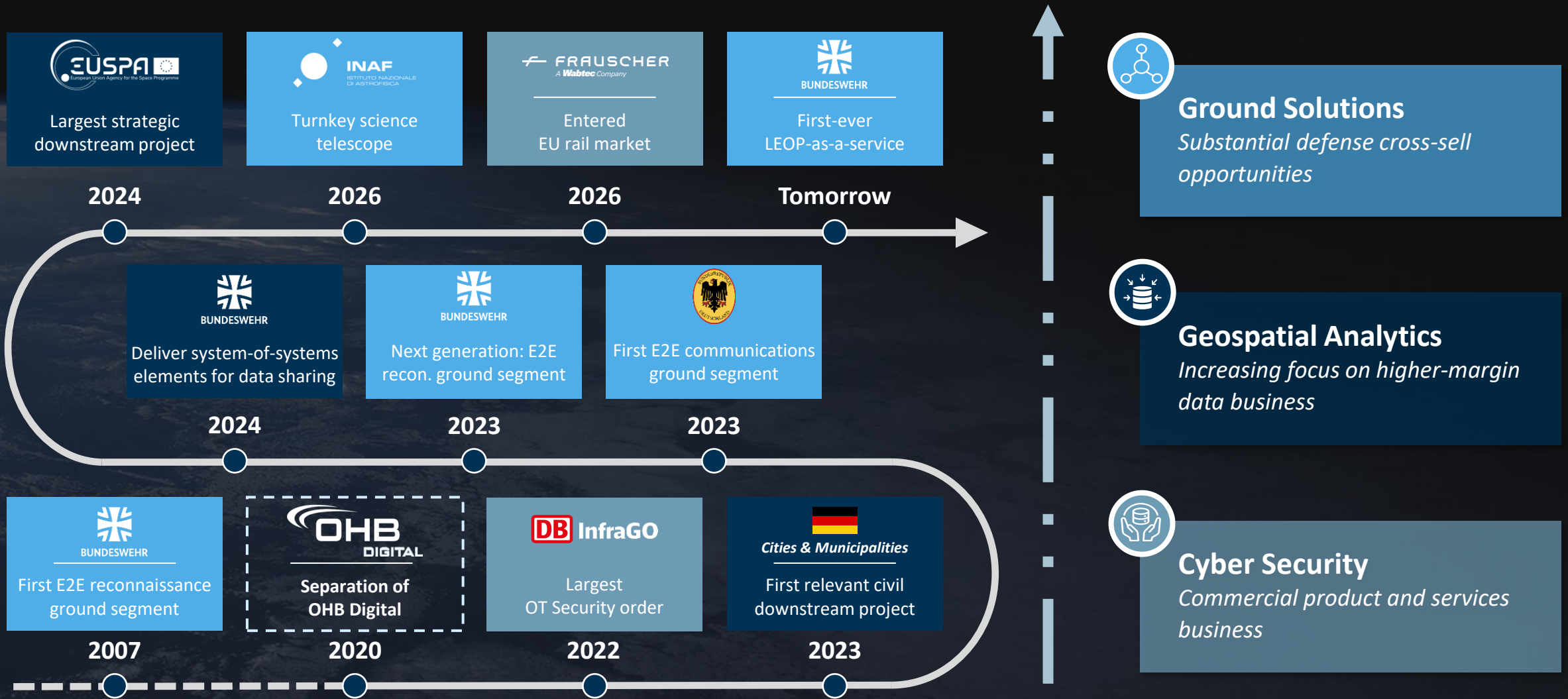


Ready to scale

RFA HISTORY OF INNOVATION ENABLED BY DECADES OF SPACE ENGINEERING KNOW-HOW FROM OHB



ACCELERATION OF THE BUSINESS AND STRONG TRACK RECORD AFTER SEPARATION OF OHB DIGITAL



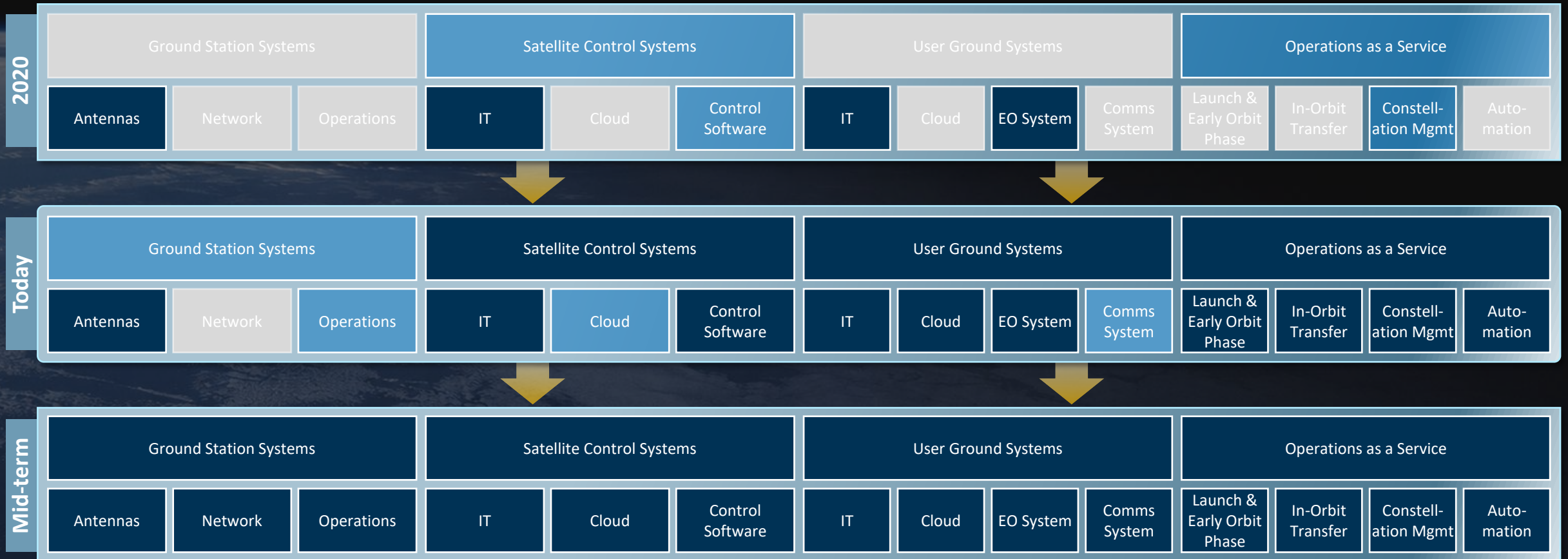
Note: Years refer to first intermediate or complete project/product delivery

SYSTEMATIC EVOLUTION OF OUR CAPABILITIES PORTFOLIO TO BECOME AN END-TO-END GROUND SEGMENT CHAMPION IN DIGITAL



Overall System Network

Prime capability
 Emerging capability



Higher win rate



Better strategic positioning



Increased quality and efficiency

Near-Term Transformative Opportunities

Mid-Term Strategic Initiatives

SATCOMBw4



- Germany's secure military satellite system
- Bidding for the end-to-end satellite control system incl. operations and services

IRIS² Secure Connectivity



- EU sovereign multi-orbit connectivity infrastructure system
- Bidding with strong European partners for the ground segment integration

SBMD1



- Germany's space-based missile defense system
- Significant contribution to the ground solutions and operations of the satellites

Data Management



- Secure data management and processing chain solutions for dual-use application in a system-of-systems environment

Data Resell & Analytics



- Growing demand for downstream analytics
- One-stop-shop for data and geospatial analytics for defense and civil institutions

NEW HIGH-OUTPUT FACILITY FOR CONSTELLATION PROGRAMS FOR DUAL-USE TECHNOLOGY IN GERMANY



Smart Factory for Space

- ✓ Scalable production and high-tech lean manufacturing
- ✓ Advanced automation to accelerate series production
- ✓ Modular layout and tacted production flow
- ✓ Innovation and advanced industrialization: Digital Factory Twin, Advanced Planning and interconnected production infrastructure

AI-enabled production optimization

- ✓ Production planning: Forward engineering assistance to set up frictionless production flow
- ✓ Production enhancement: Real-time production data analysis to optimize throughput times, quality and productivity

Up to 3 satellites per week



Engineering Use Cases

- 1 Industrial foundation model for Space Engineering:**
 - Cooperation between OHB and Siemens
 - Build and train specialized AI models for engineering and production
- 2 AI-assisted requirements engineering**
 - Automatically derive engineering requirements
 - Verify complex requirements settings
- 3 Auto generation of engineering documents**
 - Derive specifications from data sets
 - Assist in preparing technical proposals
- 4 AI-driven production engineering**
 - Factors planning and simulation in industrial metaverse
 - Optimize production process with machine learning



Implementation Status

- ✓ Partnership with Siemens established
 - ✓ Use cases identified
 - ✓ First use case in development
- ✓ Toolchain established
 - ✓ Local LLM in preparation
 - ✓ Expected to go live in summer
- ✓ First test cases successfully concluded
 - ✓ Roll-out in preparation
 - ✓ Expected to go live in coming weeks
- ✓ Already in use at MT Aerospace
 - ✓ Roll-out to other production sites ongoing

GLOSSARY



| Item | Definition |
|-------------------------|---|
| AIT | Assembly, Integration, and Test |
| AWS | Arctic Weather Satellite |
| CCN | Contract Change Notice |
| CO2M | Copernicus Anthropogenic Carbon Dioxide Monitoring |
| E2E | End-to-End |
| ELC | European Launcher Challenge |
| EO | Earth Observation |
| ESA | European Space Agency |
| ESRS | European Sustainability Reporting Standards |
| EU | European Union |
| FDIR | Fault Detection, Isolation, Recovery |
| GEO | Geostationary Orbit |
| GHG | Greenhouse Gas |
| GNC | Guidance, Navigation, and Control |
| GNSS | Global Navigation Satellite System |
| IoT | Internet of Things |
| IRIS² | Infrastructure for Resilience, Interconnectivity and Security |
| ISR | Intelligence, Surveillance, and Reconnaissance |
| ISRU | In-Situ Resource Utilization |
| ISS | International Space Station |
| LEO | Low Earth Orbit |

| Item | Definition |
|-----------------|---|
| LH2 | Liquid Hydrogen |
| LLM | Large Language Model |
| LOX | Liquid Oxygen |
| MC | Ministerial Council (ESA) |
| MEO | Medium Earth Orbit |
| MFF | Multiannual Financial Framework (EU budget) |
| MoD | Ministry of Defense |
| MT-A | MT Aerospace |
| OT | Operational Technology |
| PNT | Position, Navigation, and Timing |
| QKD | Quantum Key Distribution |
| RFA | Rocket Factory Augsburg |
| SAR | Synthetic Aperture Radar |
| SATCOM | Satellite Telecommunications |
| SBMD | Space-Based Missile Defense |
| SL | Sea-Level (engine variant) |
| SLS | Space Launch System |
| SSA | Space Situational Awareness |
| TAM | Total Addressable Market |
| TT&C | Telemetry, Tracking, and Command |

GLOSSARY (CONT'D)



| Item | Definition |
|--|--|
| Order backlog | Total value of contracted but not yet executed orders as of the reporting date |
| Order intake | Total value of new contracts signed/awarded during a reporting period |
| Total operating performance | Revenue + Increase / decrease in inventories of finished goods and work in progress + Other own work capitalized + Other operating income |
| Revenue | Income recognized from contracts with customers in accordance with IFRS 15. Revenue is recognized either over time or at a point in time |
| Book-to-bill | Order intake / Total operating performance |
| Pipeline | Sum of active sales opportunities where the estimated total probability of winning equals or exceeds 50% |
| Adj. EBITDA | EBITDA (earnings before interest, taxes, depreciation, and amortization) adjusted for special items. Adjustments include transformation costs, project disruptions, impairment losses and reversals, transaction costs, and other non-recurring items |
| Adj. EBITDA margin | Adj. EBITDA / Total operating performance |
| Adj. personnel costs | Wages, salaries, social security charges and expenditure on old age pensions and support adjusted for personnel costs related to transformation costs |
| Adj. impairment | Impairment expense (non-cash charges reflecting the write-down of assets where carrying amount exceeds recoverable amount) excluding non-recurring, counterparty-specific items (e.g., relating to restructuring process) |
| Adj. other operating expenses | Other operating expenses adjusted for the special / non-recurring items as for adjusted EBITDA (transformation costs, project interference, transaction costs, other) |
| Adj. EBIT | EBIT (earnings before interest and taxes) adjusted for the same special items as adjusted EBITDA (transformation costs, project disruptions, impairment losses and reversals, transaction costs, and other non-recurring items) |
| Adj. EBIT margin | Adj. EBIT / Total operating performance |
| Adj. EBT | EBT (earnings before taxes) adjusted for the same special items as adjusted EBITDA (transformation costs, project disruptions, impairment losses and reversals, transaction costs, and other non-recurring items) |
| Change in trade working capital | The sum of changes of the balance sheet line items of i) inventories, ii) trade receivables, iii) contract assets, iv) current and non-current contract liabilities, v) trade payables, and vi) provisions for outstanding invoices (as included in other financial and non-financial liabilities) |
| Capex | Payments made for investments in intangible assets, property, plant and equipment and other financial assets |
| Adj. free cash flow pre-TWC | Gross cash flow – Capex – Change in own work capitalized – Lease payments |
| Adj. free cash flow | Adj. cash flow pre-TWC – Change in trade working capital |
| Net Financial Debt | Current and non-current financial liabilities – cash and cash equivalents + current and non-current lease liabilities |
| Net leverage ratio | Net Financial Debt / Adj. EBITDA |

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