COMPANY PRESENTATION

April 2026

We.Create.Space

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A EUROPEAN CHAMPION

EUROPE'S LEADING PURE-PLAY SPACE PRIME WITH OWNER-MANAGED LONG-TERM PERSPECTIVE

SCALE & VISIBILITY

SCALE

€1.2bn

FY25A Total Revenues[(a)]

GROWTH VISIBILITY

€3.2bn

FY25A Order Backlog[(b)]

DEMAND MOMENTUM

1.7x

FY25A Book-to-bill ratio[(c)]

PROFITABLE GROWTH

STRONG GROWTH

21%

FY24A-FY25A Total Revenues growth

PROFITABILITY

€126m

FY25A Adj. EBITDA[(d)]

HIGHLY CASH GENERATIVE

81%

FY25A FCF Conversion[(e)]

End-to-End

Integrated solutions provider across entire Space value chain

Space heritage

30+ years of track record as a Space prime

Technology leadership

ESA recognized Large System Integrator / “L-Class” Science mission contractor status

(a) Total Revenues is defined as the sum of sales, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income
(b) Order backlog is defined as the portion of the contract price for a contracted project for which revenue has not yet been recognized
(c) Book-to-bill ratio defined as order intake divided by total revenues. Order intake is defined as the total value of new, legally binding customer orders and contracts received
(d) Represents EBITDA adjusted for transformation costs, project interference effects, impairment losses and reversals (intangibles and property, plant, and equipment), transaction costs and other non-recurring items;
(e) Free Cash Flow conversion is defined as (Adjusted EBITDA – CapEx) / Adjusted EBITDA. CapEx refers to payments for investments in intangible assets, property, plant, and equipment and other financial assets

CONTINUOUS GROWTH SUPPORTED BY LONG-TERM STRATEGIC HORIZON

1981 *Christa Fuchs ownership*

2001 *IPO led by Marco Fuchs*

2023 *Partnership with KKR*

OHB then...

20%+

Total Revenues CAGR (2001 – 2025)[(a)]

OHB today...

(a) Based on historical data extracted from the Company's financial statements, which may not be directly comparable over time due to, among other things, changes in accounting policies, reporting perimeter or classification of items

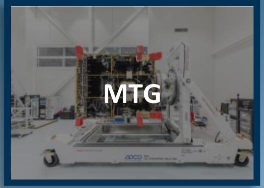
OHB TODAY: A SCALED COMPANY

SPACE SYSTEMS

76%

Satellite and spacecraft development, integration and mission delivery across all domains, orbits and applications

Key programs



ACCESS TO SPACE

13%

Germany's leading industrial partner to Ariane, provider of Spaceport services, supplier to US launchers, and developer of small launchers

Key programs

DIGITAL

11%

Ground systems and satellite operations, with AI-enabled data processing, cybersecurity, and downstream Earth observation services

Key programs

% of FY25 Total Revenues[(a)]

Source: Company Management
(a) Percentages shown are calculated based on the sum of the three segments Space Systems, Access to Space, and Digital, excluding Holding and Consolidation. Total Revenues is defined as the sum of sales, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income

A EUROPEAN CHAMPION IN THE RAPIDLY GROWING ECONOMY

1	A European Space Champion	Europe's leading pure-play Space prime with strong German heritage	**1 of 3** *Large system integrators in Europe for Space Systems*
2	Structural market tailwinds	Exposure to large end-markets with structural long-term growth tailwinds	**>€100bn / €1.5t** *European Space & Defense demand / Total Space economy ('35E)*
3	Clear right-to-win	Multi-decade track record, outstanding technology leadership and deep customer embeddedness	**30+** *Years of Space prime heritage*
4	Scaled operations	Large European footprint and proven ability to industrialize in line with rapidly growing demand	**>65,000 sqm** *Manufacturing area*
5	Attractive financial profile	Profitable growth with record order backlog and strong order pipeline supporting long-term visibility	**21% / €3.2bn** *FY25A Total Revenues growth / Order backlog*

Note: European Space demand data figure is comprised of (i) ESA MC 2025 commitments of €22.3bn, for the periods 2026-2028 , (ii) EU MFF 2028-2034 Space & Defense budget of €131bn, and (iii) Germany's 2026-2030 Space Security Funding of €35bn. Global Space TAM data estimated for 2035 and derived from World Economic Forum, "Space: The 1.8 Trillion Opportunity for Global Economic Growth", April 2024, in knowledge partnership with McKinsey & Company
Total Revenues is defined as the sum of sales, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income

LEVERAGING FULL VALUE CHAIN WITH HIGH END-TO-END INTEGRATION

Satellites

Satellite design, payload/component production and systems integration

Launch access

Launcher structures, launcher tanks & launch infrastructure

Operations

Ground infrastructure, satellite operations and antennas

Downstream analytics

Data services, AI-based geospatial analytics and cybersecurity

- Greater mission assurance / execution control
- Ability to integrate industry leading technologies and partners
- Cross- and up-sell opportunities across the chain
- Stronger, stickier customer relationships and deeper sovereign relevance across dual-use mission architectures

SPACE SYSTEMS IS AN UPSTREAM POWERHOUSE IN EUROPE

OHB

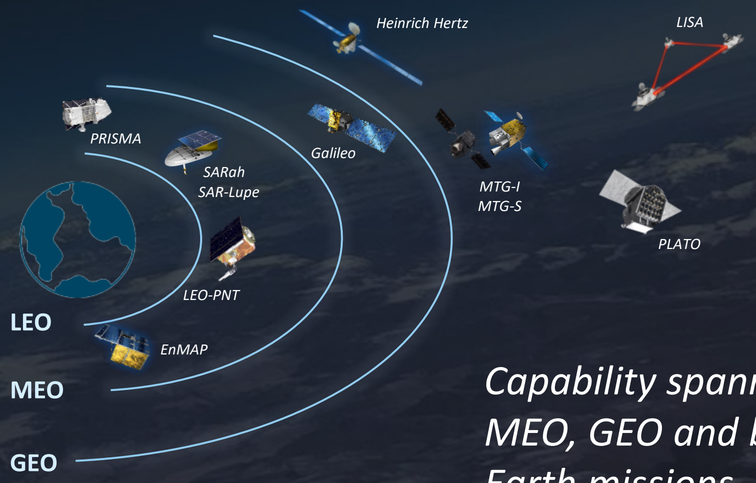
End-to-end systems | **Satellites** | **Subsystems and equipment**

Coverage across the upstream Space Systems value chain

Relevance across civil, dual-use and defense mission sets

- Earth Observation
- Telecom
- Navigation
- Science & Exploration
- Space Situational Awareness
- Defense

Across all orbits



Capability spanning LEO, MEO, GEO and beyond-Earth missions

Key customers

BUNDESWEHR | esa | European Commission

- Core of OHB's system-integration and prime-contractor capability
- Embedded across Europe's key institutional customer base
- Coverage from subsystems to full mission integration
- Proven delivery across Europe's key mission domains

CRITICAL CONTRIBUTOR TO EUROPE'S SOVEREIGN ACCESS TO

OHB

- Sovereign Access to Space has become a strategic priority for Europe and US[(a)]
- Constrained European launch capacity is increasing the importance of trusted launch enablers
- Unique set of Access to Space capabilities increases relevance for the European Space & launch ecosystem
- Trusted launch enabler for key European & US programs with ability to industrialize in line with rapidly growing demand
- Positioned for the next generation launch developments with extended roles

Launcher workshare

MT AEROSPACE An OHB Company — *Tier 1 supplier of launcher structures & tanks*

ariane 6 — OHB is Germany's largest supplier

Export growth with various US commercial customers

Launch infrastructure

MT AEROSPACE GUYANE — *European Spaceport Company*

Infrastructure, maintenance, propulsion, & ground services

Launch capability

RFA Rocket Factory — *Emerging, dedicated small-launch provider*

~65% owned by OHB[(b)]

Launch services

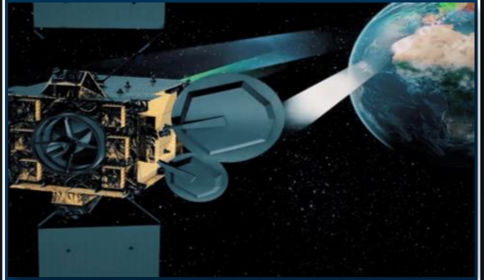
OHB ORBITAL — *Launch service provider with 25+ years of experience*

(a) Source: EU Space Strategy for Security and Defence
(b) OHB has an approximately 65% equity interest in RFA but does not control or consolidate it

DIGITAL IS OHB'S DOWNSTREAM BUSINESS WITH MISSION OPERATIONS, DATA APPLICATIONS, AND SOLUTIONS FOR CRITICAL INFRASTRUCTURE

- Broadens OHB's end-to-end portfolio with ground solutions/mission operations, downstream services, security solutions
- Leverages OHB's Space know-how and customer access to build relevance across the value chain
- Diversifies OHB into new, adjacent markets with different revenue models

Ground solutions

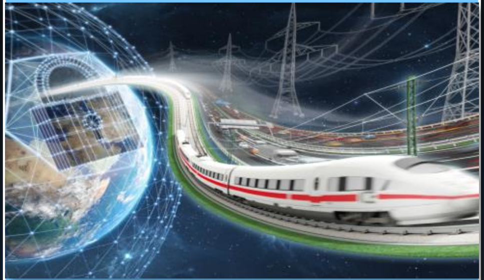


- Delivers high-end projects & operations for all Space activities on ground
- Creates long-term customer liaison & cross-sell potential across mission lifecycle

Geospatial analytics

- Generates value with AI-based geospatial data analytics for institutions & private companies
- Extends value creation with data & application layer on top of Space assets

Cyber security



- Delivers space-grade security products & services for critical infrastructure & beyond
- Leverages OHB's security heritage across sovereign, defense, & infrastructure use cases

Selected missions / customer references

DLR BUNDESWEHR

EUSPA esa OrbitSailor

450connect DB Energie FRAUSCHER HITACHI

SPACE IS EXPECTED TO ENTER A LONG-CYCLE EXPANSION

Pre-2025:

Stable build-out of core infrastructure

Demand led by institutional programs across Earth observation, navigation, launch & telecom

2025–2030

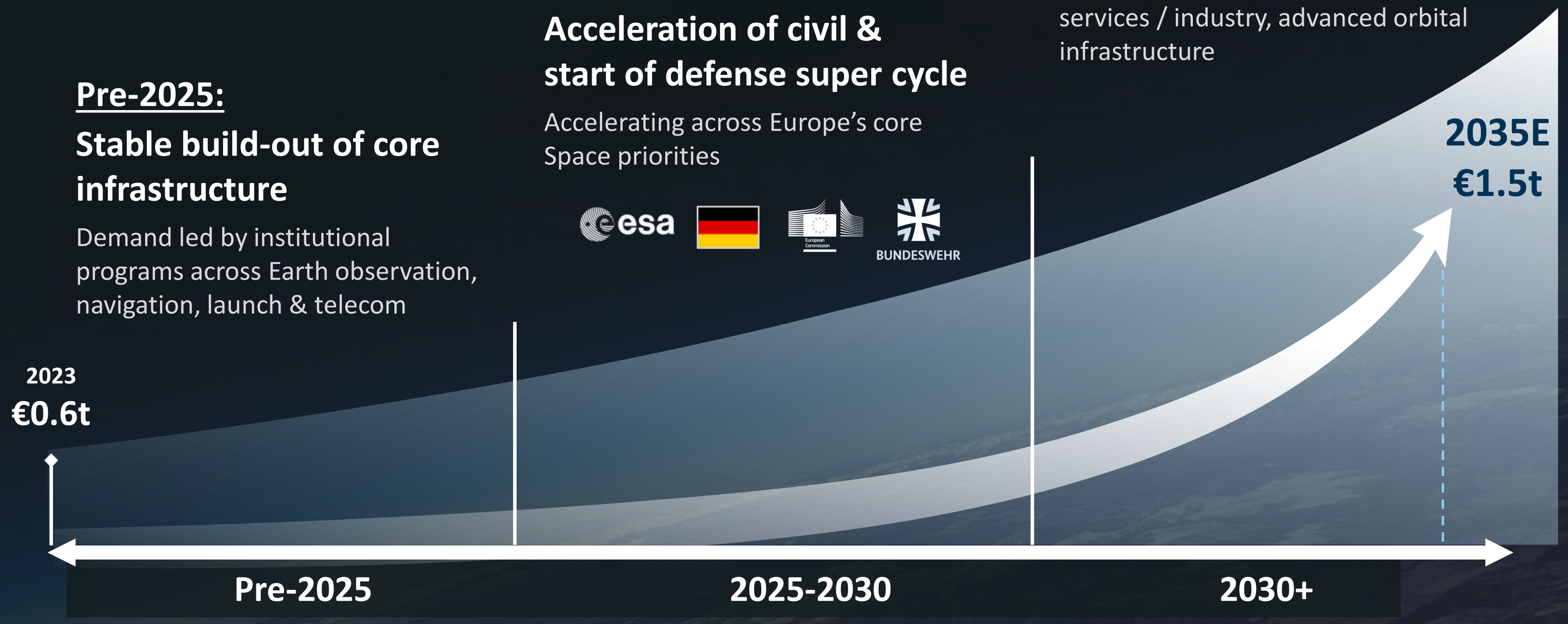
Acceleration of civil & start of defense super cycle

Accelerating across Europe's core Space priorities

2030+

Commercial adoption & frontier applications

Early lunar logistics, cislunar & frontier applications, in-space services / industry, advanced orbital infrastructure



Source: World Economic Forum, "Space: The 1.8 Trillion Opportunity for Global Economic Growth", April 2024, in knowledge partnership with McKinsey & Company

OHB IS POSITIONED ACROSS TODAY’S PRIORITIES AND TOMORROW’S MAJOR GROWTH VERTICALS

OHB

Priority demand today → *Next-wave adjacencies*

	Navigation, Secure comms & Connectivity[b]	Earth Observation & climate intelligence	In-Orbit Services & Space Infrastructure (incl. launch)[c]	Exploration & Lunar, and Cislunar economy	Commercial Space Stations / Tourism
Estimated market size (2035)[a]	~€370bn	~€100bn	~€95bn	~€65bn	~€10bn
of which Defense	*~€75bn*	*~€65bn*	*~€15bn*	-	-
OHB relevance	●●●●	●●●●	●●●○	●●●○	●○○○
	Strongest fit / heritage	*Already strong exposure*	*Real adjacency through Access to Space*	*Strong credentials in science / exploration*	*Not meaningfully exposed today but has adjacent capabilities*

Source: World Economic Forum, “Space: The 1.8 Trillion Opportunity for Global Economic Growth”, April 2024, in knowledge partnership with McKinsey & Company

(a) Market size figures refer only to the relevant “backbone” portion of the WEF / McKinsey Space economy framework and exclude “reach” applications across adjacent end-markets and are used as representative market size markers for each identified vertical per the report

(b) Includes communications and PNT

(c) Includes satellites, launch systems / launch site operations, insurance premiums, ground operations, and in-orbit servicing

ESA, EU AND NATIONAL BUDGETS ARE EXPANDING EUROPE'S INSTITUTIONAL FUNDING BACKDROP

OHB

esa

€22bn

ESA 2026-2028
MC25 Budget

32% budget increase vs. MC22

€35bn

Germany 2026-2030
Space Security Funding

Strategic shift in Germany's approach to Space as a sovereign technology and security priority

€131bn

EU MFF 2028-2034
Space & Defense[(a)]

>4x increase from 2021-2027 budget

Shifting priorities

- Space is now a strategic security priority
- EU spending step-up across defense, security and Space
- Germany formalizes Space as a national strategic domain
- Policy direction increasingly favors resilient, dual-use and sovereign Space capabilities

Industry implications

- Security-led priorities are expanding the institutional procurement agenda
- Sovereign launch capabilities and redundancy are gaining importance
- Demand is broadening beyond traditional civil missions into security-adjacent architectures

Source: European Commission, "Protecting Europe," EU budget 2028–2034 explained. German Federal Ministry of Defence (BMVg), "Bundesregierung stellt erste Weltraumsicherheitsstrategie vor," 19 Nov 2025
(a) Includes EU Defense funding, EU Space Programme and Horizon Europe (Space and defense)

MC25 ESA BUDGET PRIORITIES ALIGN WITH OHB'S ESTABLISHED PROGRAM FOOTPRINT

esa

€16.9bn → +32% → €22.3bn

MC22 Budget / ESA 2023-2025 | MC25 Budget / ESA 2026-2028

€5.1bn

Germany is the #1 contributor

Space transportation	Scientific programs	Earth observation	Human & robotic exploration	Connectivity & secure comms.	Navigation	Space safety	Others[a]
€4.7bn	€3.8bn	€3.5bn	€3.0bn	€2.1bn	€1.0bn	€1.0bn	€3.4bn

Visible pipeline

- **Space transportation:** Ariane 6 and InSpace logistics
- **Scientific programs:** LISA Integration UK, LISA GRS
- **Earth observation:** Earth Explorer 11, Copernicus NextGen
- **Human & robotic exploration:** Argonaut, ISRU, Moon surface tech
- **Connectivity & secure comms.:** Digital payload development
- **Navigation:** OpStar, Leo-PNT
- **Space safety:** Clearspace-1, Ramses, Aurora-D
- **Other:** Various

Why OHB is positioned to win

- ESA's record ministerial commitments strengthen multi-year budget visibility and support future procurement activity
- Germany is ESA's largest contributor, making OHB's home market central to the current funding cycle
- OHB's footprint spans several key ESA member states, aligning the group with multiple funding pools
- Spending is rising in domains such as Earth observation, navigation and telecom, where OHB is well positioned

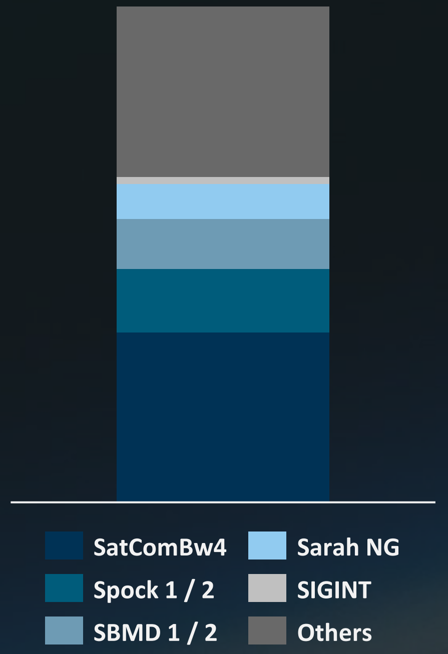
Source: Company Management and ESA, ESA Member States commit to largest contributions at Ministerial
(a) Includes basic activities, technology, prodex and commercialization

GERMAN FOOTPRINT AND INSTITUTIONAL TRACK RECORD SUPPORT RELEVANCE IN SOVEREIGNTY-LED PROCUREMENT

OHB

€35bn

potential allocation per project by 2030



Key purchasing criteria		OHB	OHB proof points
Sovereignty considerations	HQ / Strategic decisions in Germany	✓ *Only independent German Space prime*	Management board and ultimate decision rights in Germany
	Tech Ownership remains in Germany	✓	Germany as home nation customer, no risk of strategic capabilities being fed into, non-German programs
Solution quality	Long-term delivery track-record	✓	25 years serving the Bundeswehr continuously
	Innovative integrator of best-of-breed technology	✓	Partnerships with a range of innovative start-ups / SMEs, enabling selection of payload technology best matching customer needs
	Full value chain coverage	✓ *Launcher in development*	Well-positioned to address full value chain coverage including launch capabilities in-house (RFA currently in testing)
Reputation & customer intimacy	Recognition as “German” brand	✓	Clear image as a national champion
	Longstanding, trusted relationships	✓	First German MoD projects won in 2001

Source: Company Management and German Federal Ministry of Defence (BMVg), "Bundesregierung stellt erste Weltraumsicherheitsstrategie vor," 19 Nov 2025

GERMANY'S STRATEGIC SHIFT REINFORCES A SUPPORTIVE HOME MARKET BACKDROP FOR OHB

GERMANY'S MULTI-YEAR SPACE INVESTMENT PRIORITIES

- ✓ Strengthening the German Space industry while promoting startups and SMEs
- ✓ Expansion of Germany's defense capabilities in Space
- ✓ Expansion of the national Space program and strengthening of ESA
- ✓ Development of a resilient satellite infrastructure for crisis communication and internet connectivity
- ✓ Strengthening sovereign European access to Space
- ✓ Support for EU flagship programs under the proposed next MFF

"Our Achilles' heel lies in Space"

- Boris Pistorius, German Federal Minister of Defense (2025)

WHY THIS MATTERS FOR OHB

- Germany's agenda is expanding across domains that are already relevant to OHB's portfolio
- The shift broadens funded demand across institutional program and applications
- For OHB, this adds a meaningful domestic tailwind within an already familiar customer and program landscape

From left to right: Marco R. Fuchs (Chief Executive Officer), Sabine von der Recke (Chief Public Affairs Officer), Friedrich Merz (Chancellor of Germany)

From left to right: Dorothee Bär (German Federal Minister of Research, Technology and Space), Marco R. Fuchs (Chief Executive Officer)

Source: German Federal Ministry of Defence (BMVg), "Bundesregierung stellt erste Weltraumsicherheitsstrategie vor," 19 Nov 2025

OHB'S RIGHT-TO-WIN: TRUSTED ON MISSION-CRITICAL PROGRAMS BY EUROPE'S KEY INSTITUTIONAL CUSTOMERS

OHB

High-value, high-complexity programs in critical use cases are typically entrusted to proven partners…

BUNDESWEHR — LEO
SARah
€816m
Sovereign reconnaissance system

esa — Beyond Earth
LISA
€839m
First ever L-class science mission for OHB

European Commission — MEO
Galileo
€1.3bn
Europe's navigation backbone

EUMETSAT — GEO
MTG
€1.3bn
Europe's next-generation meteorological infrastructure

…OHB's deep institutional relationships span decades, supporting repeat project wins

BUNDESWEHR — 25 years
since 2001
Repeat sovereign ISR mandates
SAR-Lupe, SARah

esa — 19 years
since 2007
Repeat ESA prime roles
SmallGEO, PLATO, Hera, LISA

European Commission — 16 years
since 2010
Repeat European infrastructure missions
Galileo, Copernicus

EUMETSAT — 14 years
since 2012
Repeat weather and climate monitoring missions
MTG, EPS Sterna

A BROAD EUROPEAN FOOTPRINT WITH CAPACITY EXPANDING TO SUPPORT THE NEXT PHASE OF GROWTH

OHB

18 locations / 11 countries
Across key European Space hubs

Bremen expanded (2020)
+700 sqm cleanroom, +1,350 sqm labs,
and 1,400 sqm ISO 8 cleanroom / PLATO Hall

OHB's new Bristol subsidiary (2025)
Introduced to UK's key Space markets

OHB Sweden's new Kista site (2025)
>2x manufacturing & cleanroom area

OHB Germany's newly acquired electronics components manufacturing plant (2025)
Supporting industrialized satellite production

~4,000 headcount
Including ~3,500 engineers & technicians

Additional sites located in Chile & French Guiana

Recently scaled production footprint

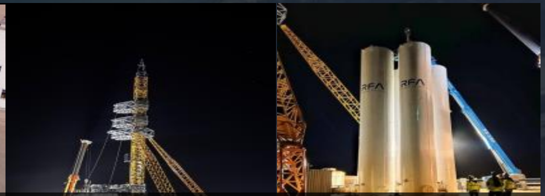
ACCESS TO SPACE IS BACKED BY INDUSTRIAL DEPTH AND VISIBLE LAUNCH READINESS PROGRESS


RFA ONE launch vehicle in the SaxaVord integration hall – S1/S2 integrated, April 2026

- Tangible industrial capability, combining precision manufacturing with scalable production capacity
- Recent milestones demonstrate clear execution progress from development into integrated launch hardware and site readiness

RFA Helix engine tests in Kiruna, 2025 - April 2026

New RFA facility established in 2021 with >500m² of manufacturing


Launch tower final integration, January 2026 – March 2026

Scalable production and high-tech lean manufacturing


Advanced automation, artificial intelligence & machine learning


High precision across different manufacturing technologies

LEADERSHIP TEAM WITH DEEP PROGRAM EXECUTION EXPERIENCE

OHB

Best-in-class and committed management team…


34+
Marco R. Fuchs
Chief Executive Officer


20+
Dr. Tim Tecklenburg
Chief Financial Officer


32+
Dr. Markus Moeller
Chief Sales Officer


17+
Daniela Schmidt
Chief Legal Officer


25+
Chiara Pedersoli
Head of SPACE SYSTEMS Germany


25+
Ulrich Scheib
Head of ACCESS TO SPACE


16+
Dr. Arne Gausepohl
Head of DIGITAL


20+
Dr. Kristina Wagner
Chief Technology Officer


18+
Sabine von der Recke
Chief Public Affairs Officer


20+
Oliver Salisch
Head of M&A / SPACE SYSTEMS International


16+
Dr. Juliane Göke
Chief Human Resources Officer

Years of experience

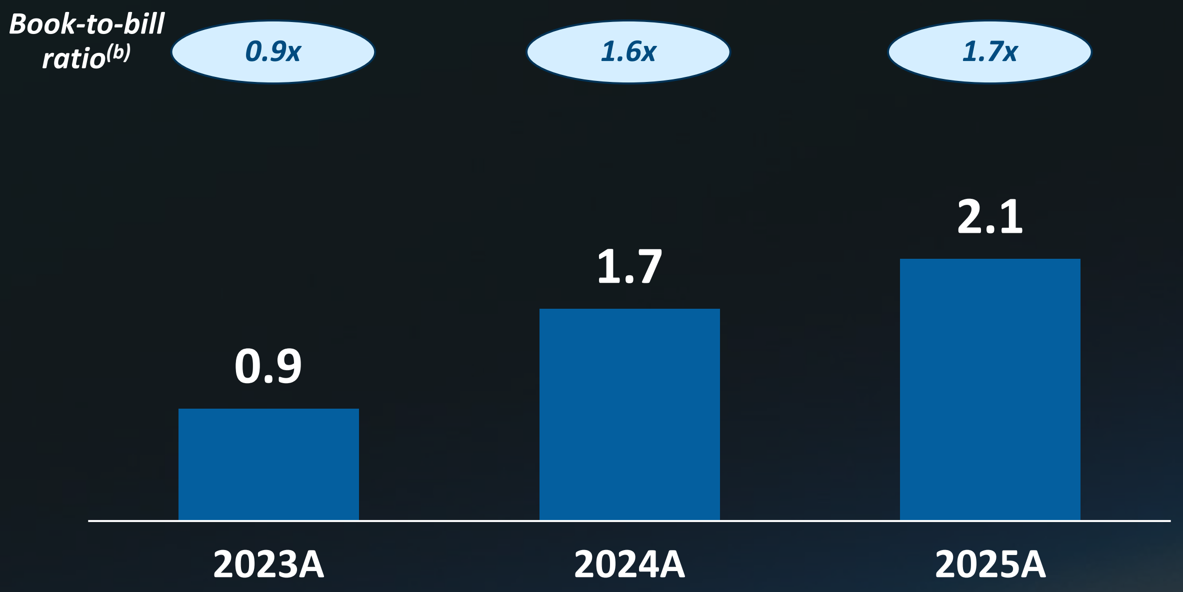
…with proven and repeated execution

- Family-run leadership support continuity, alignment and a long-term strategic horizon
- Founding family's long-term vision is complemented by management with aerospace, defense and industrial expertise
- Management structure is designed to support agile decision making and flexibility in execution
- Track record in scaling industrial platforms through growth

COMMERCIAL MOMENTUM REINFORCING STRONG GROWTH POTENTIAL

Strong order intake elevates backlog

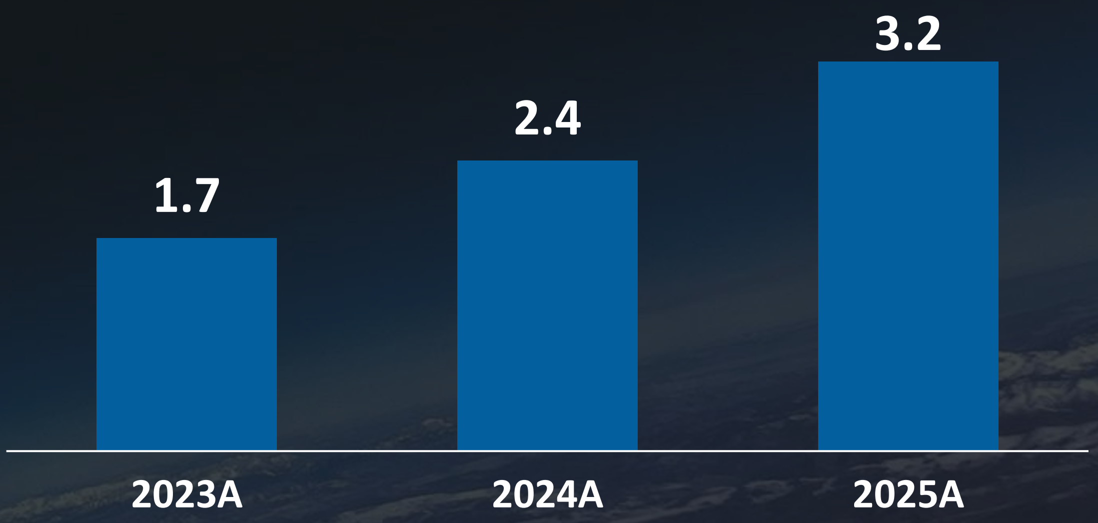
Order intake[a], in €bn



- Building on strong FY24A, order intake reached a record €2.1bn in FY25A, performance reflecting a step-change in commercial and institutional momentum in recent periods
- Flagship wins such as LISA and Ariane 6 series production helped sustain book-to-bill at 1.7x and reinforce forward demand visibility

Fast growing order backlog underpins strong revenue growth

Order backlog, in €bn



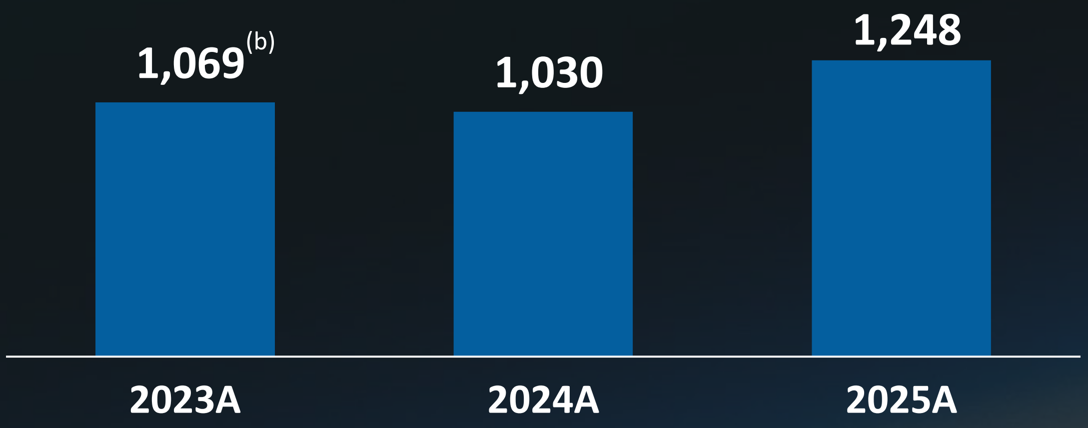
- Order backlog nearly doubled between FY23A and FY25A and increased to €3.2bn, supporting strong multi-year revenue visibility
- Flagship program wins and broader institutional demand continue to replenish backlog at scale

(a) Order intake is defined as the total value of new, legally binding customer orders and contracts received
(b) Book-to-bill defined as order intake divided by total revenues

PROFITABLE AND GROWTH PROFILE

Strong top-line growth already visible in FY25A

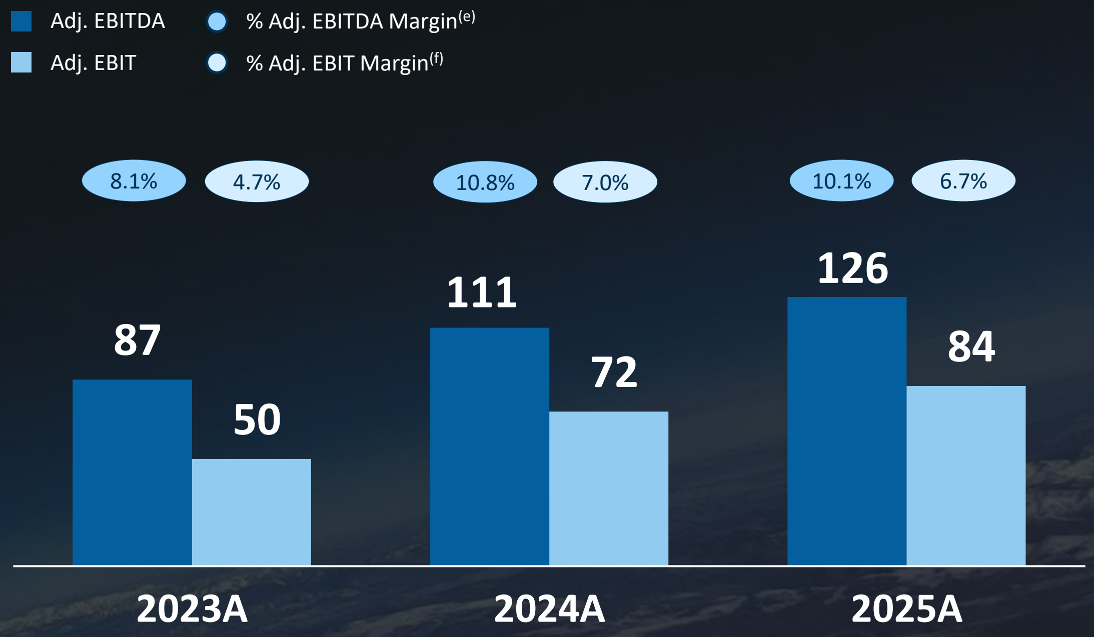
Total Revenues[(a)], in €m



- FY25A Total Revenues benefited from stronger backlog conversion and a more supportive institutional demand backdrop

Adj. EBITDA[(c)] / Adj. EBIT[(d)] improved by scale

Adj. EBITDA and Adj. EBIT, in €m



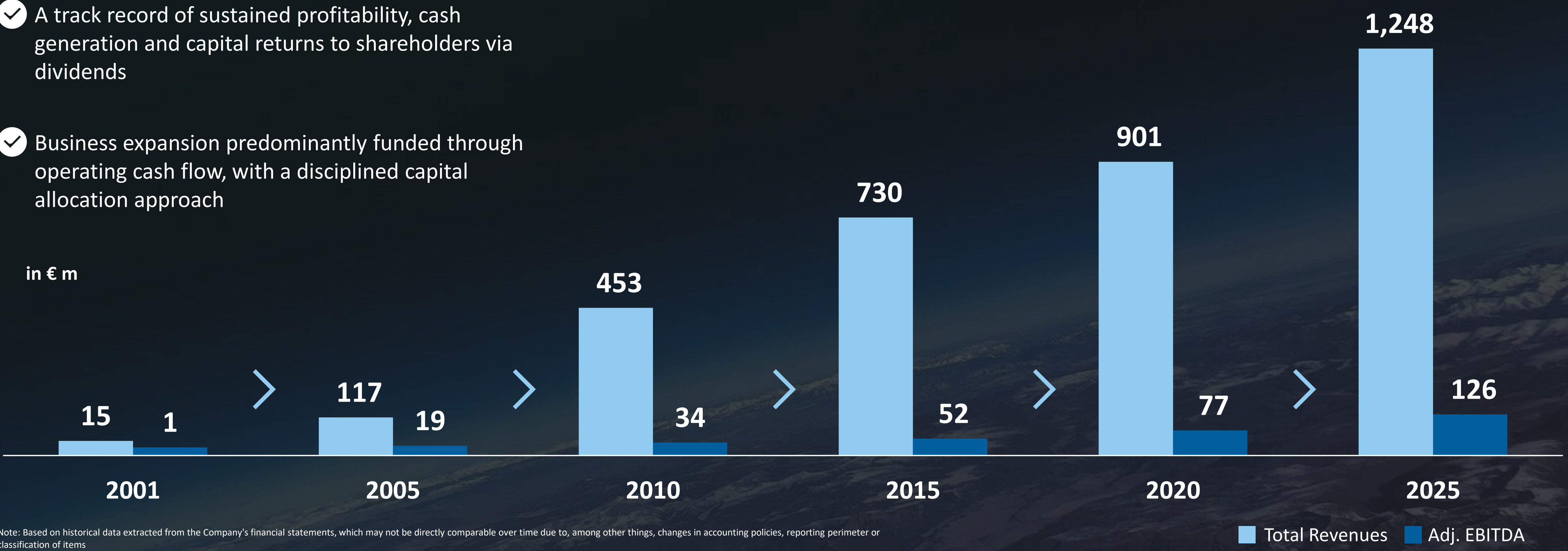
- FY24A–FY25A established a higher adjusted profitability base vs FY23A, supported by scale and improved backlog conversion

(a) Total Revenues is defined as the sum of sales, changes in inventories of finished goods and work in progress, other own work capitalized and other operating income
(b) Excludes the impact of deconsolidation and revaluation effects of RFA (~€114m). Reported Total Revenues for FY23 was €1,183m
(c) Represents EBITDA adjusted for transformation costs, project interference effects, impairment losses and reversals (intangibles and PP&E), transaction costs and other non-recurring items
(d) Adjusted EBIT represents Adjusted EBITDA less depreciation and amortization of intangible assets, right-of-use assets under leases and property, plant and equipment
(e) Adjusted EBITDA margin defined as Adjusted EBITDA / Total Revenues (excludes the impact of deconsolidation and revaluation effects of RFA for FY23)
(f) Adjusted EBIT margin defined as Adjusted EBIT / Total Revenues (excludes the impact of deconsolidation and revaluation effects of RFA for FY23)

5 Attractive financial profile

GROWTH STORY WITH RESILIENT CASH GENERATION

- Long-term growth with limited sensitivity to broader macro cycles
- A track record of sustained profitability, cash generation and capital returns to shareholders via dividends
- Business expansion predominantly funded through operating cash flow, with a disciplined capital allocation approach



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